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Building *Nunavut* Together
Nunavut iuqatigiingniq
Bâtir le *Nunavut* ensemble

MAIN ESTIMATES 2021-2022

Prepared by:
Department of Finance
Second Session of the
Fifth Legislative Assembly
February 2021
Iqaluit, Nunavut

The 2021-2022 Main Estimates, Budget Address, and the 2021-2024 Business Plans are available electronically at our website:

www.gov.nu.ca/finance

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Main Estimates 2021-2022

February 2021

Iqaluit, Nunavut

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INTRODUCTION: THE 2021-2022 MAIN ESTIMATES

The Main Estimates presented to the Legislative Assembly represent the Government of Nunavut's proposed appropriations for the 2021-2022 fiscal year for planned operations and maintenance expenditures. The Main Estimates reflect the priorities of government and are also consistent with departmental Business Plans. The Main Estimates detail all expenditures projected to be incurred and all revenues projected to be earned during the twelve-month period beginning April 1, 2021 and ending March 31, 2022.

This document, along with the Budget Address, Capital Estimates, and departmental Business Plans, constitute the 2021-2022 Budget of the Government of Nunavut.

The government implemented the accrual-based budgeting method on a non-consolidated basis in fiscal year 2007-2008. The accrual based budgeting method conforms to generally accepted accounting principles (GAAP) used in financial reporting, which allows the comparison of budget and actual information on a consistent basis. As the Public Accounts are prepared in conformity with GAAP, the accrual based budgeting method will permit relevant comparative analysis. The following summary financial reports have been included in the 2021-2022 Main Estimates:

- **Summary of Operations:** expenditures based on an accrual basis, which includes capital expenditures not transferred to tangible capital assets, interest portion of lease payments and amortization of capital assets.
- **Summary of Statement of Cash Flows:** provides information on how the activities of the Government have been financed and how its financial resources have been used during the fiscal year on a cash basis.
- **Summary of Changes in Net Financial Assets (Debt):** reconciles surplus/deficit income used in the acquisition of capital tangible assets recorded in the financial statements.

The three summaries listed above are the first step in implementing the accrual-based budgeting method and include accounting for revolving funds not included in the summaries of Operations and Maintenance and Capital Expenditures. This treatment is consistent with reporting by Financial Reporting, which includes revolving funds in the Public Accounts. The three summaries should be considered strictly for information purposes only.

Amortization expenses have been included in the departmental summary as a non-voted item in the 2021-2022 Main Estimates.

The Legislative Assembly approved the *Appropriation (Capital) Act, 2021-2022*. This authorizes the Government of Nunavut to make capital expenditures for the fiscal year ending March 31, 2022.

The Legislative Assembly is requested to appropriate funds at the departmental level for operations and maintenance expenditures for the fiscal year ending March 31, 2022. The estimated expenditures identify the total operating requirements for individual departments, and additional descriptive information on departmental expenditures is provided by branch. Basic descriptions of these departmental branches are included in the Main Estimates to enhance the understanding of public expenditures and ongoing responsibilities of program managers.

This document provides the Legislative Assembly with information on operations and maintenance expenditures for compensation and benefits, and grants and contributions at the control object level and for other expenditures at the standard object level. Revenue is presented at a summary level by major revenue category.

Detailed information relevant to the Main Estimates is provided in the following areas for each department, as applicable:

- **Accounting Structure Chart** (how the department's financial accounts are organized)

- **Department Summary** (including mission and graph on the allocation of proposed expenditures to branches)
- **Branch Summary** (appropriation requirements by control object and standard object)
- **Grants and Contributions**
- **Information Items**
- **Regional Distribution of Budget**

Departmental three-year expenditure forecasts have been included in Appendix III of the 2021-2022 Main Estimates as a first step in moving towards a three-year planning horizon.

The financial information in the Main Estimates is presented on a comparative basis, at the government, department and branch level for the 2020-2021 Main Estimates, 2020-2021 Revised Estimates and 2019-2020 Actual Expenditures. The 2020-2021 Revised Estimates for capital expenditures have been updated to include appropriations approved through *Supplementary Appropriation (Capital) Act, No. 1, 2020-2021*. The 2019-2020 Actual Expenditures are as reflected in the 2019-2020 Public Accounts.

Where the actual expenditures do not match the Public Accounts, the Public Accounts are to be used.

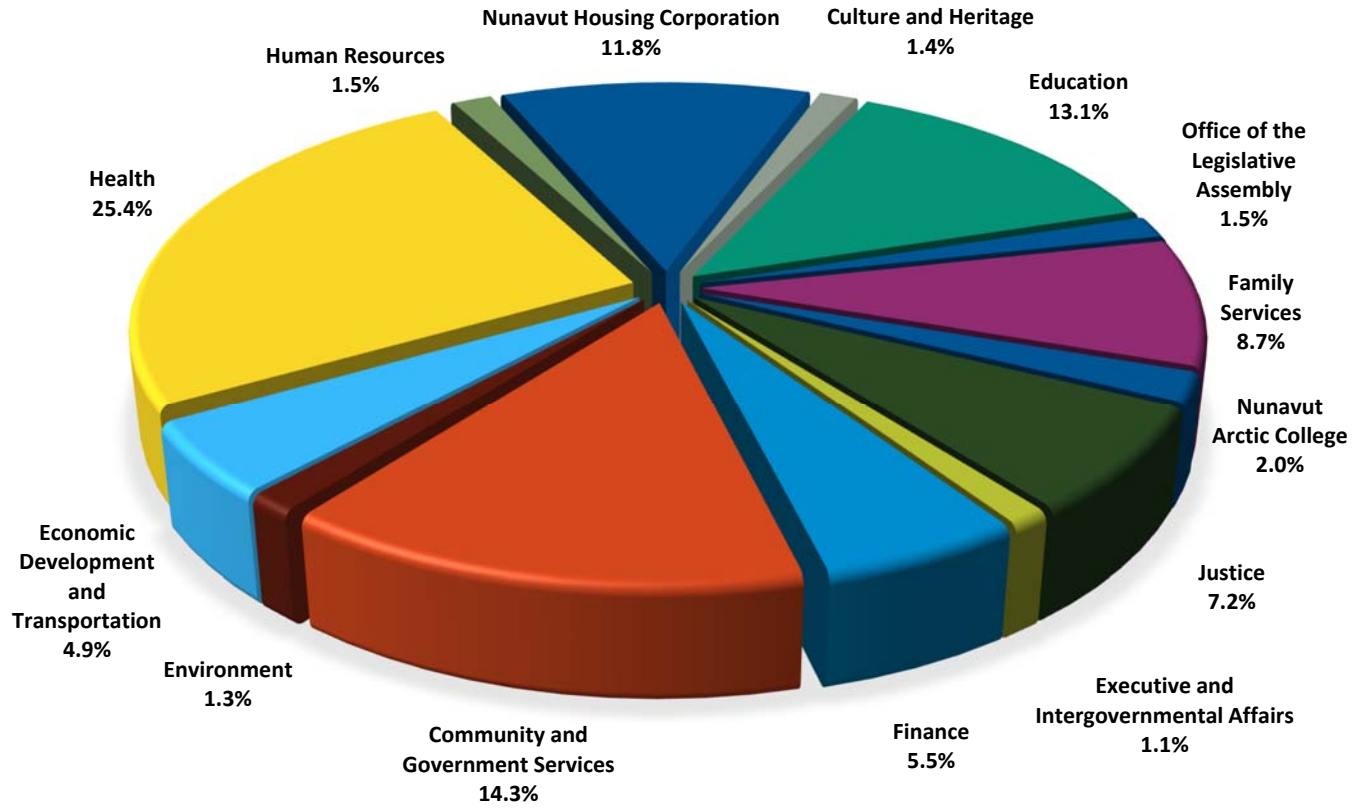
In order to maintain the relevancy of the comparative figures, the 2020-2021 Main Estimates, 2020-2021 Revised Estimates and 2019-2020 Actual Expenditures have been restated to conform with changes to the accounting structure of departments, transfers of functions between departments, and transfers of functions between branches within departments. Appendix V details the restatements resulting from the transfer of functions between departments.

For further clarification of terms used in the Main Estimates and the budget development process proposed for the 2021-2022 budget for the Government of Nunavut, please refer to:

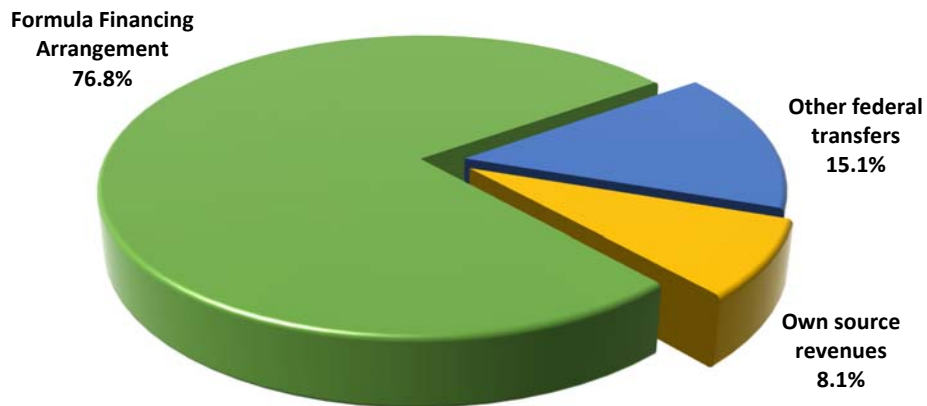
- Appendix I: Glossary
- Appendix II: Budget Development Process
- Appendix III: Three-Year Expenditure Forecast
- Appendix IV: Projects Funded Under Third-party Agreements
- Appendix V: Schedule of Restatement

In addition to the Main Estimates, which are voted on by the Legislative Assembly, this document contains Estimates of Expenditures for both territorial corporations and statutory bodies. The budgets for these public agencies have been incorporated into the 2021-2022 Main Estimates for information purposes only.

WHERE THE DOLLARS WILL BE SPENT



WHERE THE DOLLARS COME FROM



Note: Percentages shown in pie charts throughout the Main Estimates are determined by formula, so may not add up to 100% due to rounding.

SUMMARY OF OPERATIONS AND MAINTENANCE EXPENDITURES

DEPARTMENT	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Office of the Legislative Assembly	28,770	27,270	27,270	25,948
Executive and Intergovernmental Affairs	21,330	39,847	19,064	19,007
Finance	102,953	99,929	99,929	89,854
Human Resources	28,218	28,168	28,168	22,022
Justice	134,473	127,660	127,660	135,095
Culture and Heritage	26,864	26,864	26,864	24,362
Education	243,594	232,873	232,873	222,130
Health	471,117	500,274	468,927	476,866
Environment	24,709	24,709	24,709	21,534
Community and Government Services	265,791	256,631	256,631	254,133
Economic Development and Transportation	91,796	92,046	92,046	89,315
Family Services	161,146	155,833	155,833	149,095
Nunavut Housing Corporation	219,125	217,718	217,718	211,265
Nunavut Arctic College	37,984	39,019	39,019	38,695
Total operations and maintenance expenditures	1,857,870	1,868,841	1,816,711	1,779,321

Note 1: Where the information contained in the Actual Expenditures does not match the information contained in the Public Accounts, the Public Accounts is to be used.

SUMMARY OF CAPITAL EXPENDITURES

DEPARTMENT	Capital Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Capital Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Office of the Legislative Assembly	250	275	275	1,357
Executive and Intergovernmental Affairs	-	246	-	4
Finance	2,500	15,075	11,050	10,456
Human Resources	-	-	-	-
Justice	11,351	9,190	6,900	9,321
Culture and Heritage	500	997	800	452
Education	35,180	21,192	8,330	24,615
Health	24,550	40,633	27,500	31,040
Environment	2,250	3,808	2,250	2,021
Community and Government Services	26,486	121,387	31,745	42,796
Economic Development and Transportation	11,449	28,144	10,035	9,562
Family Services	1,000	4,664	700	1,399
Nunavut Housing Corporation	48,485	43,443	43,443	47,138
Nunavut Arctic College	-	-	-	-
Total capital expenditures	164,001	289,054	143,028	180,161

Note 1: Amounts used for the 2019-2020 Actual (Capital) Expenditures are from the 2019-2020 Public Accounts. The amortization costs and the amount transferred to Capital Assets as recorded in the Public Accounts are not included.

Note 2: Where the information contained in the Actual Expenditures does not match the information contained in the Public Accounts, the Public Accounts is to be used.

SUMMARY OF TOTAL EXPENDITURES

DEPARTMENT	Total	Revised	Total	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Office of the Legislative Assembly	29,020	27,545	27,545	27,305
Executive and Intergovernmental Affairs	21,330	40,093	19,064	19,011
Finance	105,453	115,004	110,979	100,310
Human Resources	28,218	28,168	28,168	22,022
Justice	145,824	136,850	134,560	144,416
Culture and Heritage	27,364	27,861	27,664	24,814
Education	278,774	254,065	241,203	246,745
Health	495,667	540,907	496,427	507,906
Environment	26,959	28,517	26,959	23,555
Community and Government Services	292,277	378,018	288,376	296,929
Economic Development and Transportation	103,245	120,190	102,081	98,877
Family Services	162,146	160,497	156,533	150,494
Nunavut Housing Corporation	267,610	261,161	261,161	258,403
Nunavut Arctic College	37,984	39,019	39,019	38,695
Total expenditures	2,021,871	2,157,895	1,959,739	1,959,482

Note 1: Where the information contained in the Actual Expenditures does not match the information contained in the Public Accounts, the Public Accounts is to be used.

DISTRIBUTION OF BUDGET - OPERATIONS AND MAINTENANCE

DEPARTMENT	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Office of the Legislative Assembly	28,770	-	-	-	28,770
Executive and Intergovernmental Affairs	20,690	640	-	-	21,330
Finance	96,224	1,276	3,163	2,290	102,953
Human Resources	25,066	1,147	1,198	807	28,218
Justice	99,599	22,921	8,316	3,637	134,473
Culture and Heritage	16,028	4,971	976	4,889	26,864
Education	54,403	94,657	58,810	35,724	243,594
Health	187,002	149,210	76,716	58,189	471,117
Environment	14,906	4,266	3,016	2,521	24,709
Community and Government Services	137,742	54,667	42,313	31,069	265,791
Economic Development and Transportation	82,727	4,432	2,370	2,267	91,796
Family Services	45,994	45,272	39,224	30,656	161,146
Nunavut Housing Corporation	9,697	106,947	54,859	47,622	219,125
Nunavut Arctic College	4,938	20,823	7,875	4,348	37,984
TOTAL	823,786	511,229	298,836	224,019	1,857,870

SUMMARY OF OPERATIONS

DESCRIPTION	Total Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Total Estimates 2020-2021 (\$000)	Total Actuals 2019-2020 (\$000)
Revenues	2,387,350	2,535,301	2,347,987	2,176,486
Operations expenses				
Compensation and benefits	625,495	606,443	607,826	595,907
Grants and contributions	518,224	535,128	513,745	482,411
Other expenses	746,207	764,070	733,205	725,744
Expenses under third-party funding agreements	239,600	455,700	262,185	156,100
Capital	111,098	113,428	124,377	92,877
Amortization	86,009	81,945	87,121	83,846
Total operations expenses	2,326,633	2,556,714	2,328,459	2,136,885
Unadjusted surplus (deficit)	60,717	(21,413)	19,528	39,601
Projected supplementary requirements				
Supplementary requirements - operations and maintenance	(75,000)	-	(50,000)	-
Operating surplus (deficit)	(14,283)	(21,413)	(30,472)	39,601
Net assets, beginning of year	1,815,931	1,837,344	1,741,474	1,797,743
Net assets, end of year	1,801,648	1,815,931	1,711,002	1,837,344

Note 1: This summary includes expenses incurred by Revolving Funds, which are reported in Schedule B.3 of the non-consolidated year-end financial statements (the Government of Nunavut's Public Accounts).

Note 2: Expenses under third-party agreements include those related to compensation and benefits, grants and contributions, other expenses, and capital.

SUMMARY OF REVENUES

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Revenues
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Revenues from the Government of Canada				
Territorial Formula Financing	1,782,100	1,712,500	1,712,500	1,641,713
Transfers under third-party funding agreements ¹	239,600	455,700	262,185	191,659
Other transfer payments	110,600	112,700	124,500	99,627
Total revenues from the Government of Canada	2,132,300	2,280,900	2,099,185	1,932,999
Revenues generated by the Government of Nunavut				
Taxation revenues				
Personal income tax	32,200	29,800	30,800	31,397
Corporate income tax	23,000	22,000	20,900	23,616
Payroll tax	36,300	35,100	35,500	35,272
Tobacco tax	27,200	26,700	23,800	22,581
Fuel tax	24,600	23,000	22,300	23,532
Property tax	11,600	11,000	8,800	8,384
Insurance taxes	2,700	2,500	2,800	2,320
Total taxation revenues	157,600	150,100	144,900	147,102
Other revenues				
Petroleum Products Division (Revolving Fund)				
Sales revenue	196,318	202,999	202,999	190,525
Less cost of goods sold	173,368	171,523	171,523	170,555
Petroleum Products Division, net cost of goods sold	22,950	31,476	31,476	19,969
Liquor and Cannabis Commission (Revolving Fund)				
Sales revenue	22,054	20,139	20,139	16,002
Less cost of goods sold	10,354	9,414	9,413	7,648
Liquor and Cannabis Commission, net cost of goods sold	11,700	10,725	10,726	8,354
Staff housing recoveries	21,800	21,100	20,700	21,310
Other	30,000	30,000	28,000	38,166
Total other revenues	86,450	93,301	90,902	87,799
Recoveries of prior years' expenditures	11,000	11,000	13,000	8,586
Total revenues generated by the Government of Nunavut	255,050	254,401	248,802	243,487
Total revenues	2,387,350	2,535,301	2,347,987	2,176,486

Note 1: The Government of Nunavut receives a small share of third-party revenues (less than 2% in 2021-2022) from parties other than the Government of Canada. While these non-federal amounts are reported separately in the year-end financial statements, they are combined here for budget presentation purposes.

SUMMARY OF STATEMENT OF CASH FLOWS

DESCRIPTION	Total	Revised	Total	Total
	Estimates	Estimates	Estimates	Actuals
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Cash provided by government operations				
Transfer from Government of Canada	1,892,700	1,825,200	1,837,000	1,933,176
Taxation	157,600	150,100	144,900	146,160
Insurance proceeds	-	-	-	16,649
Other government revenues	281,172	285,238	284,838	255,398
Salaries and employee benefits	(625,495)	(606,443)	(607,826)	(588,935)
Interest payment on capital lease/mortgage	(1,370)	(1,569)	(1,569)	(13,324)
Grants and contributions	(518,224)	(535,128)	(513,745)	(553,790)
Goods and services acquired	(929,929)	(945,007)	(914,141)	(1,075,742)
Other supplementary requirements	(75,000)	-	(50,000)	-
Cash provided by government operations	181,454	172,391	179,457	119,592
Cash (used for) capital activities				
Acquisition of tangible assets, net of long term debt assumed	(164,001)	(289,054)	(143,028)	(112,252)
Cash (used for) capital activities	(164,001)	(289,054)	(143,028)	(112,252)
Cash (used for) investing activities				
Loans to municipalities, businesses and individuals	(365)	(519)	(519)	(474)
Loan repayments received by the government	354	354	354	4,548
Designated investments	(3,470)	(3,614)	(3,614)	(1,355)
Cash (used for) investing activities	(3,480)	(3,779)	(3,779)	2,719
Cash (used for) financing activities				
Principal and interest repayment of capital lease financing	(7,863)	(7,934)	(7,934)	(11,804)
Payments on Iqaluit International Airport	(1,929)	(1,795)	(1,795)	(1,670)
Progress payments on Nunavut Energy Savings Program	(1,079)	(1,018)	(1,018)	(1,060)
Principal and interest repayment of mortgage payable	-	-	-	(830)
Cash (used for) financing activities	(10,871)	(10,747)	(10,747)	(15,364)
Increase (decrease) in cash and investments	3,102	(131,189)	21,903	(5,305)
Cash and investments, beginning of year	473,081	604,270	454,944	609,575
Cash and investments, end of year	476,183	473,081	476,847	604,270

Note 1: This summary includes accounting for Revolving Funds, consistent with the reporting in the Public Accounts for the Government of Nunavut.

Note 2: Where the information contained in the Actual Expenditures does not match the information contained in the Public Accounts, the Public Accounts is to be used.

SUMMARY OF CHANGES IN NET FINANCIAL ASSETS (DEBT)

DESCRIPTION	Total	Revised	Total	Total
	Estimates	Estimates	Estimates	Actuals
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Surplus / (deficit) for the year	(14,283)	(21,413)	(30,472)	39,601
Tangible capital assets				
Acquisitions	(62,651)	(158,722)	(62,651)	(122,995)
Write-downs	-	-	-	3,008
Disposals	45	45	45	-
Additions in kind	(40)	(40)	(40)	-
Amortization	86,009	85,991	87,121	80,838
Tangible capital assets	23,363	(72,726)	24,475	(39,149)
Additions to inventory for use	(4,051)	(4,051)	-	(4,496)
Consumption of inventories for use	4,891	4,891	-	4,320
Net use (acquisitions) of prepaid assets	-	-	-	30
(Increase) / decrease in net debt	9,920	(93,299)	(5,997)	306
Net financial assets (debt), beginning of year	214,797	308,096	174,023	307,790
Net financial assets (debt), end of year	224,718	214,797	168,026	308,096

Note 1: This summary includes accounting for Revolving Funds, consistent with the reporting in the Public Accounts for the Government of Nunavut.



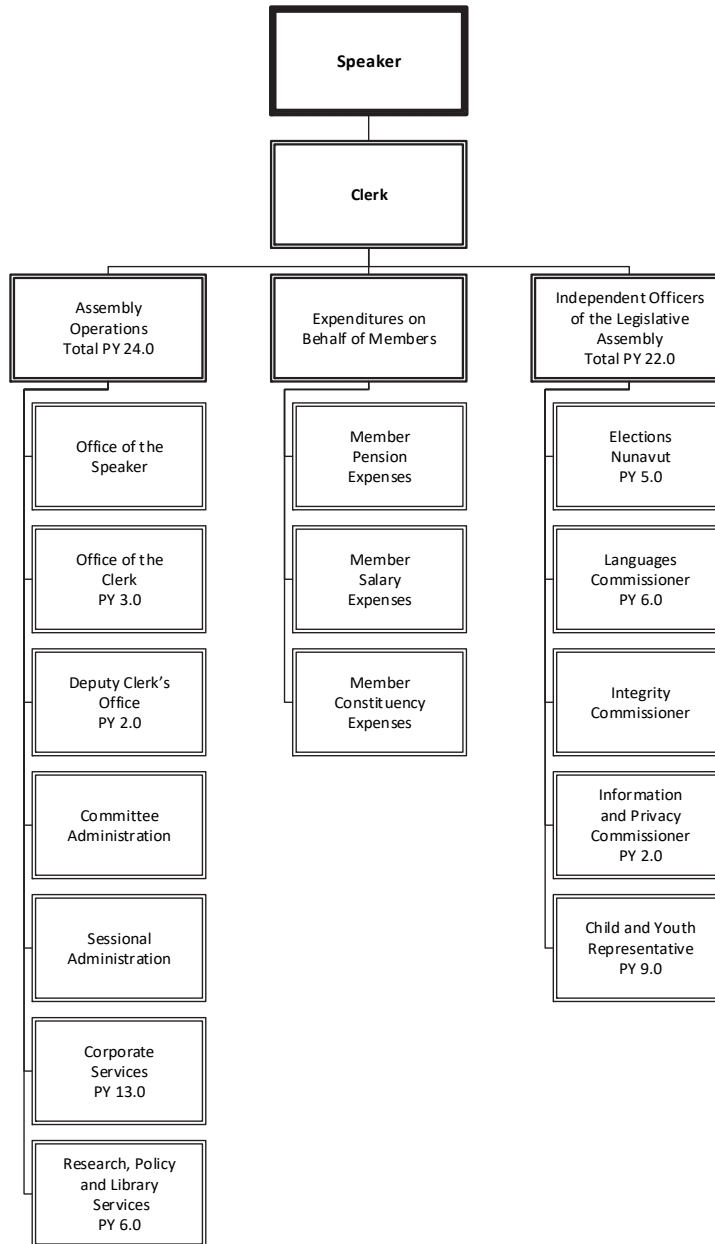


**OFFICE OF THE
LEGISLATIVE ASSEMBLY**

Paul Quassa
Speaker of the Legislative Assembly

John Quirke
Clerk of the Legislative Assembly

ACCOUNTING STRUCTURE CHART

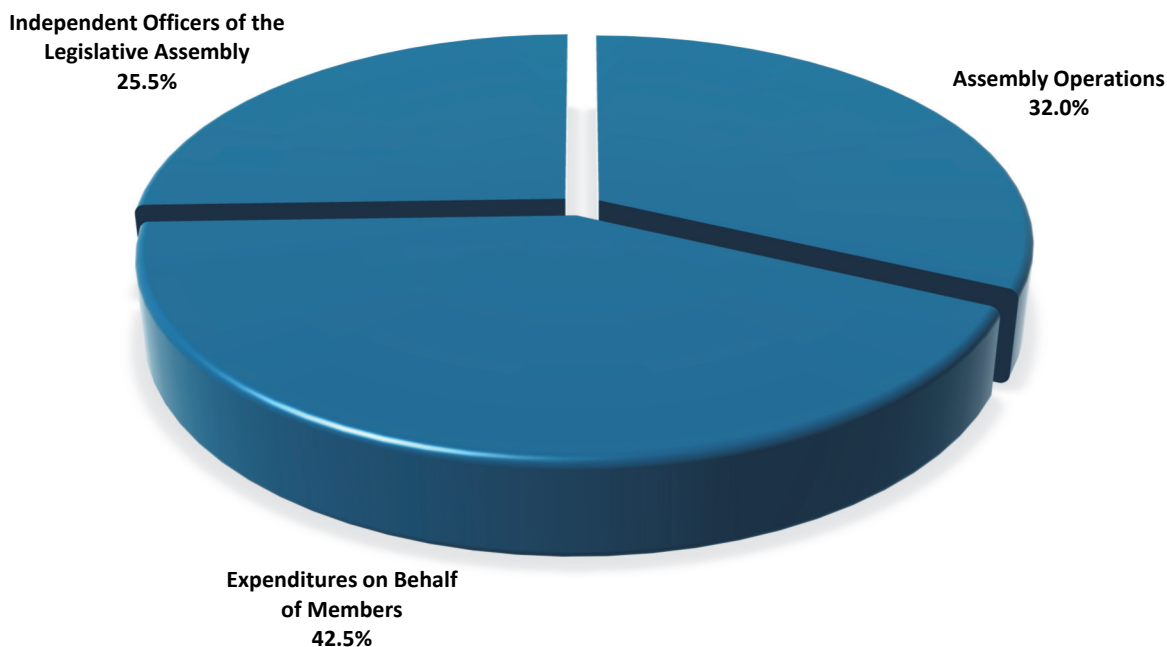


Person Years (PYs)	Total
Approved	46.0
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)	46.0

MISSION

Consistent with *Turaaqtavut*, the governance traditions of Northern Canada and established principles of parliamentary democracy, the Office of the Legislative Assembly provides quality programs and services that support an environment in which Members can best fulfill their roles and responsibilities as elected representatives of Nunavummiut.

DETAIL OF EXPENDITURES



DESCRIPTION	Main Estimates	Revised Estimates	Main Estimates	Actual Expenditures
	2021-2022 (\$000)	2020-2021 (\$000)	2020-2021 (\$000)	2019-2020 (\$000)
Compensation and benefits	14,818	14,384	13,964	13,662
Grants and contributions	-	-	-	-
Travel and transportation	2,279	2,228	2,228	2,303
Materials and supplies	734	653	653	510
Purchased services	1,249	1,392	1,392	968
Utilities	45	45	45	16
Service contracts	4,823	4,508	4,508	4,941
Fees and payments	586	433	433	266
Other expenses	4,236	3,627	4,047	3,282
Total operations and maintenance, to be voted	28,770	27,270	27,270	25,948
Amortization, not voted	339	339	509	361
Total Department	29,109	27,609	27,779	26,309

ASSEMBLY OPERATIONS

The Office of the Clerk provides services to meet the needs of elected Members in the carrying out of their duties. These services include the provision of advice and support to the Speaker and Members on matters of parliamentary procedure and privilege; maintaining the papers and records of the Legislative Assembly; and recording and publishing the proceedings of the House. In addition, the Office is responsible for the provision of advice to committee and caucus of Chairs; and the provision of administrative and logistical support to committees and caucuses.

The Office of the Clerk administers the indemnity and allowance structure for Members including the budgets for holding sessions and meetings of standing and special committees. The Office administers support services for research, committee work, the legislative in-house library, communications and public affairs and corporate services.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	3,918	3,994	3,994	4,041
Grants and contributions	-	-	-	-
Travel and transportation	1,447	1,540	1,540	1,268
Materials and supplies	244	217	217	271
Purchased services	756	999	999	481
Utilities	20	20	20	16
Service contracts	2,598	2,523	2,523	2,944
Fees and payments	86	82	82	104
Other expenses	142	240	240	122
Total operations and maintenance, to be voted	9,211	9,615	9,615	9,247
Amortization, not voted	339	339	509	361
Total branch	9,550	9,954	10,124	9,608

EXPENDITURES ON BEHALF OF MEMBERS

This budget area provides for the cost of salary indemnities, constituency work expenses and retirement administration incurred on behalf of the Members of the Legislative Assembly. It also provides for the salaries of Members' constituency assistants and the costs of operating constituency offices in the communities.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	6,755	6,897	6,897	6,529
Grants and contributions	-	-	-	-
Travel and transportation	345	345	345	767
Materials and supplies	202	202	202	137
Purchased services	243	223	223	253
Utilities	-	-	-	-
Service contracts	930	915	915	909
Fees and payments	160	160	160	134
Other expenses	3,590	3,215	3,635	3,042
Total operations and maintenance, to be voted	12,225	11,957	12,377	11,771
Amortization, not voted	-	-	-	-
Total branch	12,225	11,957	12,377	11,771

INDEPENDENT OFFICERS OF THE LEGISLATIVE ASSEMBLY

The Office of the Legislative Assembly provides administrative support services to the Chief Electoral Officer, the Integrity Commissioner, the Languages Commissioner, the Information and Privacy Commissioner and the Representative for Children and Youth. These independent officers are appointed by the Commissioner of Nunavut on the recommendation of the Legislative Assembly. They report directly to the Legislative Assembly as a whole. The Chief Electoral Officer is responsible for the administration of Nunavut's territorial general elections and by-elections under the *Nunavut Elections Act*. The Integrity Commissioner advises the Members of the Legislative Assembly on the ethical performance of their official duties and administers a system of standards and accountability under the *Integrity Act*, including monitoring government compliance with the legislation. The Languages Commissioner has a broad range of responsibilities under the *Official Languages Act*, including monitoring government compliance with the legislation. The position also has responsibilities under the *Inuit Language Protection Act*. The Information and Privacy Commissioner has a broad range of responsibilities under the *Access to Information and Protection of Privacy Act*, including monitoring government compliance with the legislation. The Representative for Children and Youth has a broad range of responsibilities under the *Representative for Children and Youth Act*, including monitoring government compliance with the legislation.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	4,145	3,493	3,073	3,092
Grants and contributions	-	-	-	-
Travel and transportation	487	343	343	268
Materials and supplies	288	234	234	102
Purchased services	250	170	170	234
Utilities	25	25	25	-
Service contracts	1,295	1,070	1,070	1,088
Fees and payments	340	191	191	28
Other expenses	504	172	172	118
Total operations and maintenance, to be voted	7,334	5,698	5,278	4,930
Amortization, not voted	-	-	-	-
Total branch	7,334	5,698	5,278	4,930

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	14,818	-	-	-	14,818
Grants and contributions	-	-	-	-	-
Travel and transportation	2,279	-	-	-	2,279
Materials and supplies	734	-	-	-	734
Purchased services	1,249	-	-	-	1,249
Utilities	45	-	-	-	45
Service contracts	4,823	-	-	-	4,823
Fees and payments	586	-	-	-	586
Other expenses	4,236	-	-	-	4,236
Total operations and maintenance	28,770	-	-	-	28,770





**EXECUTIVE AND
INTERGOVERNMENTAL AFFAIRS**

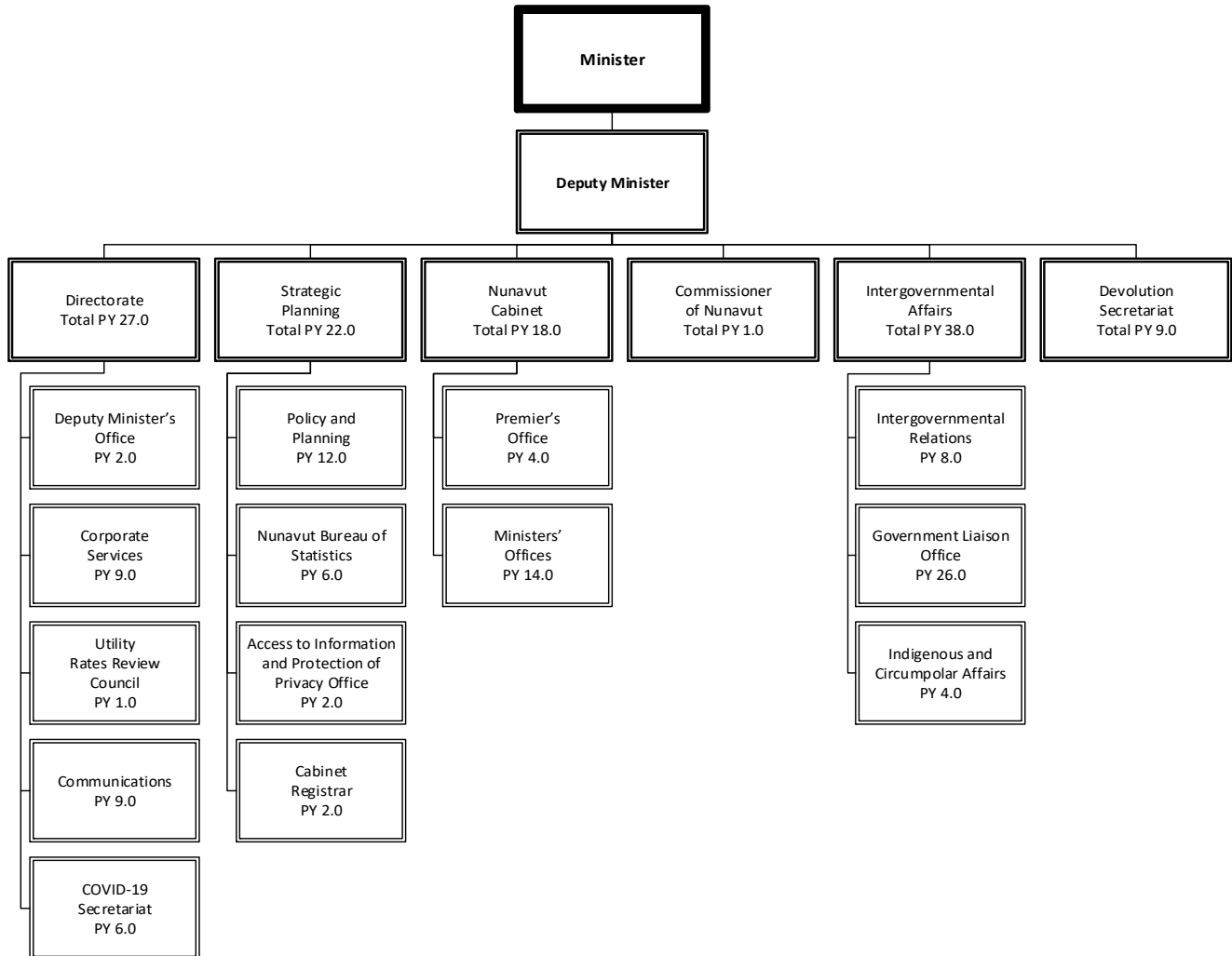
Joe Savikataaq
Minister

Anna Fowler
Assistant Deputy Minister
Strategic Management

William MacKay
Deputy Minister

Les Hickey
Assistant Deputy Minister
Intergovernmental Affairs

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	111.5
Third-party funded	3.5
Revolving fund	-
Total Person Years (PYs)	115.0

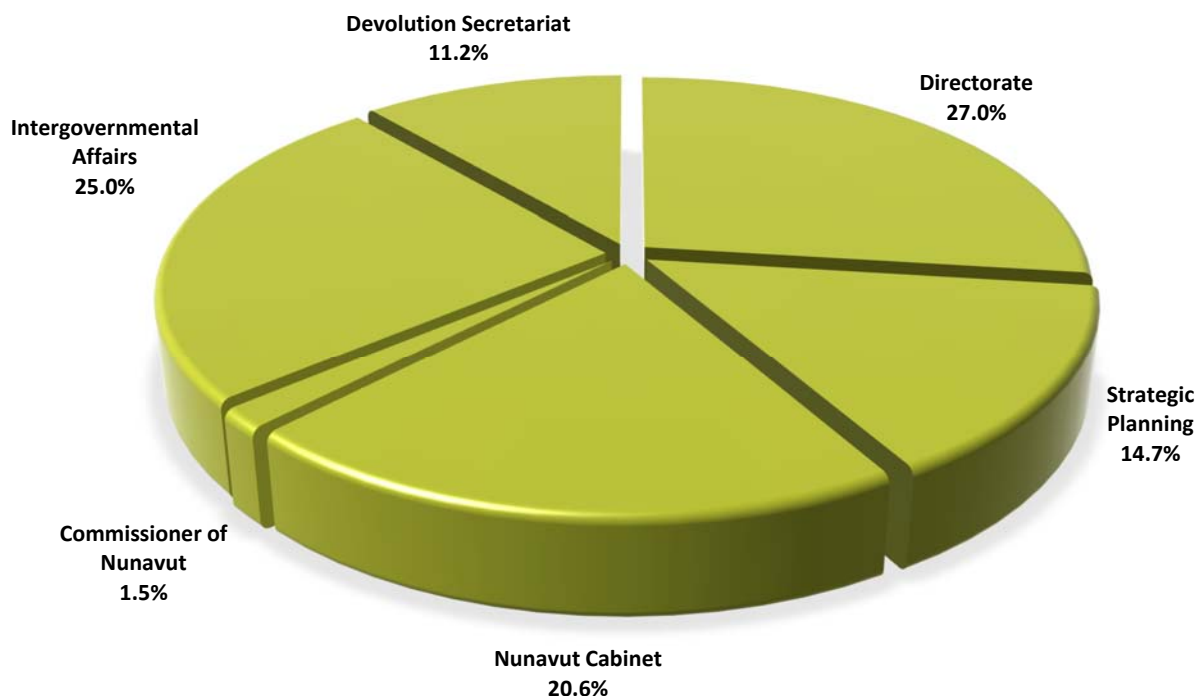
MISSION

The Department of Executive and Intergovernmental Affairs supports the Premier and Cabinet in accomplishing the government's mandate and objectives.

As a central agency, the department provides advice to the Premier and Cabinet on a broad range of governmental issues. It leads interdepartmental coordination, information sharing and internal consultation for the Government of Nunavut line departments and agencies, which provide services directly to Nunavummiut.

The department has the lead responsibility for intergovernmental affairs particularly in supporting the Premier and coordinating Government of Nunavut positions on national, provincial, territorial, circumpolar and indigenous issues.

DETAIL OF EXPENDITURES



DESCRIPTION	Main Estimates	Revised Estimates	Main Estimates	Actual Expenditures
	2021-2022 (\$000)	2020-2021 (\$000)	2020-2021 (\$000)	2019-2020 (\$000)
Compensation and benefits	16,235	14,093	14,093	14,599
Grants and contributions	235	21,148	365	816
Travel and transportation	1,503	1,670	1,670	1,343
Materials and supplies	306	320	320	288
Purchased services	517	345	345	366
Utilities	60	30	30	32
Service contracts	2,141	1,823	1,823	1,225
Fees and payments	101	114	114	109
Other expenses	232	304	304	229
Total operations and maintenance, to be voted	21,330	39,847	19,064	19,007
Amortization, not voted	194	194	194	194
Total Department	21,524	40,041	19,258	19,201

DIRECTORATE

The Directorate provides overall management and coordination of the activities and responsibilities of the Executive branch of government. As Secretary to Cabinet, the deputy minister provides both Cabinet and ministerial support. The branch also provides leadership and consistent strategic communications planning to departments. It also supports the Senior Personnel Secretariat function, and coordinates the whole-of-government response to COVID-19 pandemic.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	4,010	2,466	2,466	3,609
Grants and contributions	-	20,783	-	551
Travel and transportation	159	100	100	119
Materials and supplies	144	139	139	79
Purchased services	305	140	140	163
Utilities	30	-	-	1
Service contracts	1,044	335	335	442
Fees and payments	17	17	17	24
Other expenses	48	38	38	91
Total operations and maintenance, to be voted	5,757	24,018	3,235	5,079
Amortization, not voted	194	194	194	194
Total branch	5,951	24,212	3,429	5,273

STRATEGIC PLANNING

The Strategic Planning branch provides broad advice on government business planning, strategies, policies and legislation, as well, provides support for reviews of programs and services, and ensures that the government has current and accurate statistical information on Nunavut and its communities. It also provides advisory services regarding Access to Information and Protection of Privacy issues.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	2,945	2,743	2,743	2,191
Grants and contributions	-	-	-	-
Travel and transportation	85	115	115	93
Materials and supplies	30	34	34	22
Purchased services	13	16	16	13
Utilities	-	-	-	-
Service contracts	30	65	65	8
Fees and payments	9	14	14	(11)
Other expenses	14	16	16	10
Total operations and maintenance, to be voted	3,126	3,003	3,003	2,326
Amortization, not voted	-	-	-	-
Total branch	3,126	3,003	3,003	2,326

NUNAVUT CABINET

Cabinet, the executive branch of government, is formed by the Premier and seven Ministers, each of whom holds specific portfolios assigned by the Premier. Cabinet develops the mandate and strategic direction of the Government of Nunavut. This branch includes the staff in the Premier's Office and each of the Minister's Offices, who provide administrative and advisory services to the members of Cabinet.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	3,121	3,021	3,021	3,184
Grants and contributions	-	-	-	-
Travel and transportation	709	785	785	676
Materials and supplies	54	69	69	35
Purchased services	81	56	56	93
Utilities	30	30	30	31
Service contracts	302	320	320	249
Fees and payments	34	34	34	38
Other expenses	70	75	75	22
Total operations and maintenance, to be voted	4,401	4,390	4,390	4,328
Amortization, not voted	-	-	-	-
Total branch	4,401	4,390	4,390	4,328

COMMISSIONER OF NUNAVUT

The Commissioner of Nunavut is an appointee of the federal government holding office under an act of Parliament. Similar to a provincial lieutenant governor, some of the roles of the Commissioner include representing the Queen or Sovereign and performing prescribed constitutional duties. Sections 5 to 10 of the *Nunavut Act* prescribe the authority and responsibilities of the Commissioner of Nunavut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	179	179	179	191
Grants and contributions	10	10	10	-
Travel and transportation	60	60	60	54
Materials and supplies	15	15	15	13
Purchased services	20	20	20	20
Utilities	-	-	-	-
Service contracts	35	35	35	33
Fees and payments	3	3	3	3
Other expenses	5	5	5	-
Total operations and maintenance, to be voted	327	327	327	314
Amortization, not voted	-	-	-	-
Total branch	327	327	327	314

INTERGOVERNMENTAL AFFAIRS

Intergovernmental Affairs provides leadership and coordination for the management and development of strategies, policies and initiatives relevant to federal, provincial and territorial relations. It manages relationships with indigenous, circumpolar, and international organizations. Intergovernmental Affairs also supports the Government Liaison Officers in communities throughout Nunavut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	4,401	4,411	4,411	4,257
Grants and contributions	225	355	355	265
Travel and transportation	330	450	450	319
Materials and supplies	48	48	48	127
Purchased services	78	93	93	55
Utilities	-	-	-	-
Service contracts	140	323	323	55
Fees and payments	28	36	36	26
Other expenses	75	150	150	86
Total operations and maintenance, to be voted	5,325	5,866	5,866	5,190
Amortization, not voted	-	-	-	-
Total branch	5,325	5,866	5,866	5,190

DEVOLUTION SECRETARIAT

The Devolution Secretariat leads both the Government of Nunavut's preparation for and participation in negotiations with the Government of Canada and Nunavut Tunngavik Incorporated towards the conclusion of a devolution agreement. The transfer of authority over Crown land and non-renewable resources in Nunavut is a priority of the Government of Nunavut and essential for the territory's long-term political and economic development. The Secretariat will also be responsible for coordinating the implementation of a final agreement.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	1,579	1,273	1,273	1,167
Grants and contributions	-	-	-	-
Travel and transportation	160	160	160	82
Materials and supplies	15	15	15	12
Purchased services	20	20	20	22
Utilities	-	-	-	-
Service contracts	590	745	745	438
Fees and payments	10	10	10	29
Other expenses	20	20	20	20
Total operations and maintenance, to be voted	2,394	2,243	2,243	1,770
Amortization, not voted	-	-	-	-
Total branch	2,394	2,243	2,243	1,770

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION (C = Contribution; G = Grant)	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
	Directorate			
G Canadian North - COVID-19 Financial Relief	-	11,183	-	379
G Calm Air - COVID-19 Financial Relief	-	9,600	-	172
Total Directorate	-	20,783	-	551
Commissioner of Nunavut				
G Commissioner's Arts Awards	10	10	10	-
Total Commissioner of Nunavut	10	10	10	-
Intergovernmental Affairs				
G Indspire	25	-	-	25
G Aboriginal and Circumpolar Affairs grants	75	80	80	40
C Inuit Circumpolar Conference	75	75	75	75
C Nunavut Seniors Society	-	150	150	75
C Arctic Inspiration Prize	50	50	50	50
Total Intergovernmental Affairs	225	355	355	265
TOTAL GRANTS AND CONTRIBUTIONS	235	21,148	365	816

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	15,649	586	-	-	16,235
Grants and contributions	235	-	-	-	235
Travel and transportation	1,463	40	-	-	1,503
Materials and supplies	302	4	-	-	306
Purchased services	515	2	-	-	517
Utilities	60	-	-	-	60
Service contracts	2,136	5	-	-	2,141
Fees and payments	100	1	-	-	101
Other expenses	230	2	-	-	232
Total operations and maintenance	20,690	640	-	-	21,330





FINANCE

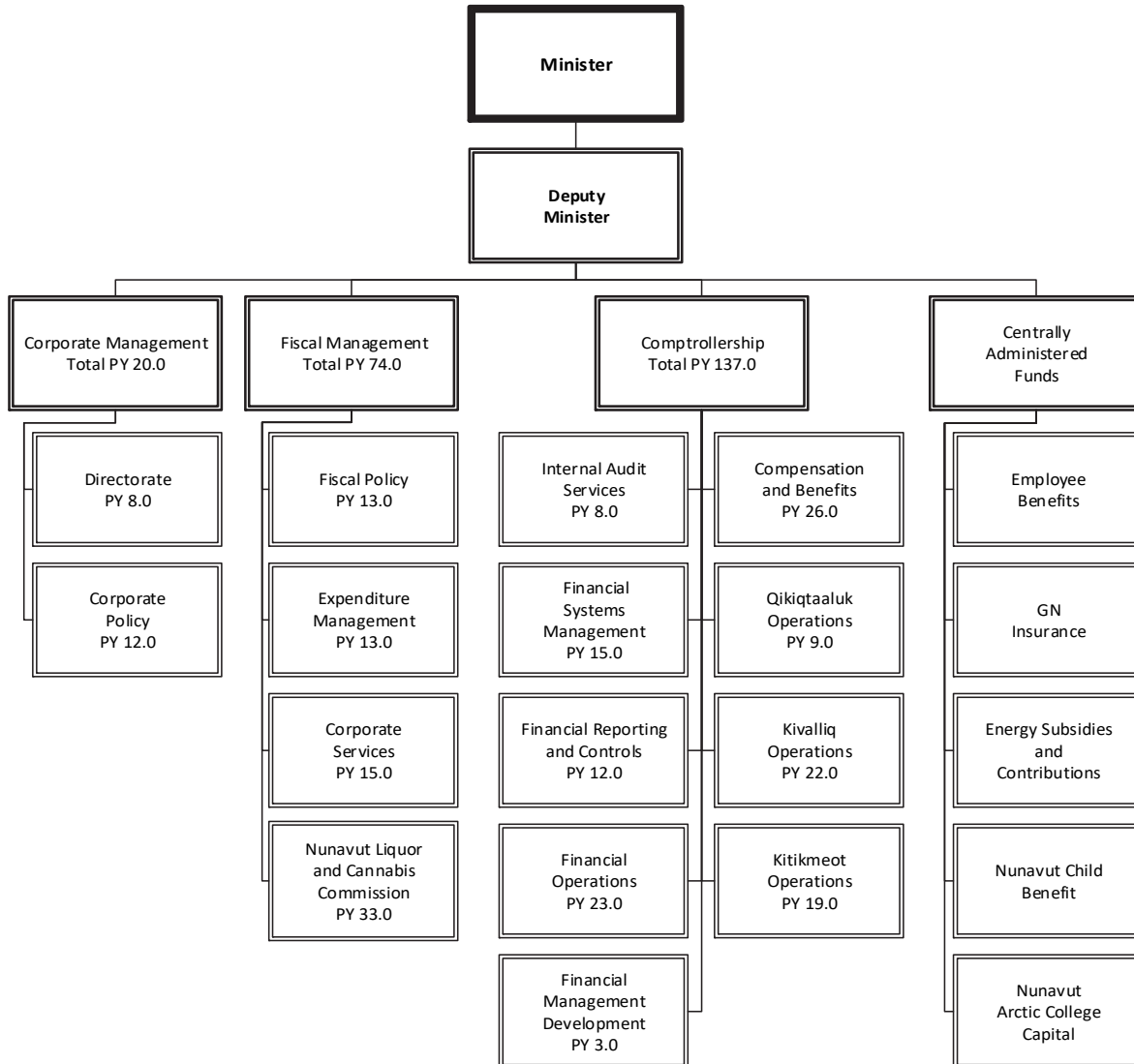
George Hickes
Minister

Susan Nichols
Comptroller General

Jeff Chown
Deputy Minister

Dan Carlson
Assistant Deputy Minister

ACCOUNTING STRUCTURE CHART

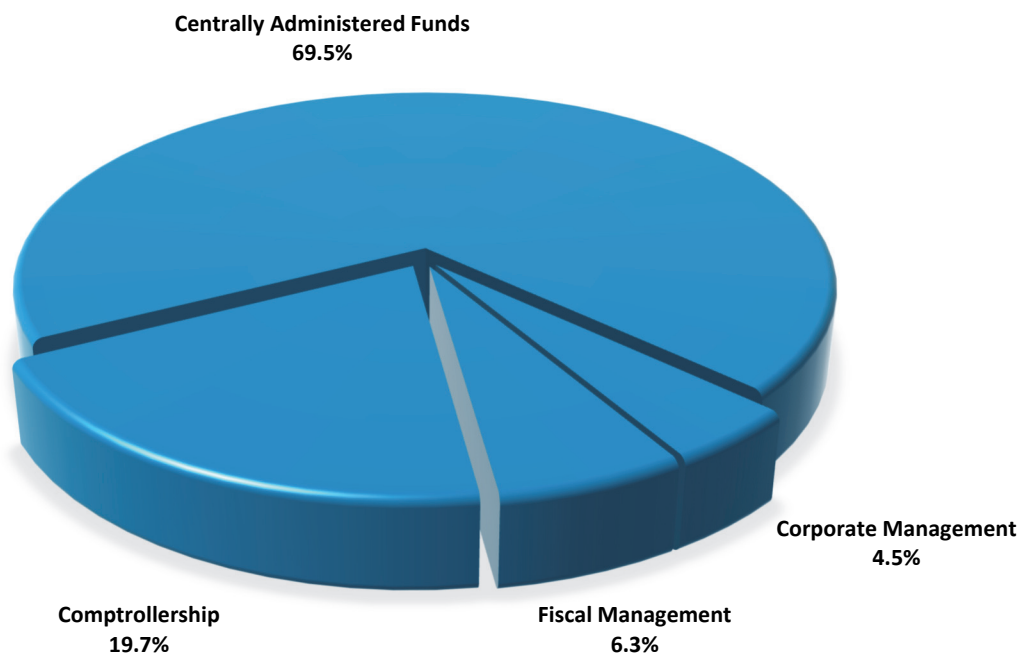


Person Years (PYs)	Total
Approved	198.0
Third-party funded	-
Revolving fund	33.0
Total Person Years (PYs)	231.0

MISSION

To provide direction and leadership to the Government of Nunavut to ensure fiscal responsibility to create a secure base for Nunavut's economic growth, while promoting and maintaining public confidence in the prudence, propriety and integrity of government financial operations.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	44,435	40,184	40,184	35,680
Grants and contributions	18,162	21,093	21,093	13,795
Travel and transportation	28,878	26,450	26,450	23,446
Materials and supplies	260	286	286	190
Purchased services	9,252	9,230	9,230	8,225
Utilities	-	-	-	-
Service contracts	827	1,577	1,577	1,591
Fees and payments	349	335	335	244
Other expenses	790	774	774	6,683
Total operations and maintenance, to be voted	102,953	99,929	99,929	89,854
Amortization, not voted	6,525	6,761	6,863	5,711
Total Department	109,478	106,690	106,792	95,565

CORPORATE MANAGEMENT

Corporate Management coordinates the senior management of the department and ensures that the department fulfills its mandate. This branch provides leadership, monitors goals and objectives, and ensures that priorities and directives are followed. The Deputy Minister serves as the Secretary of the Financial Management Board. Corporate Management holds the responsibility for Nunavut's liquor and cannabis management, including regulatory framework, licensing, inspections and enforcement. The branch is also responsible for providing administrative support to the Liquor and Cannabis Board.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	3,550	3,490	3,490	3,035
Grants and contributions	-	-	-	-
Travel and transportation	280	321	321	114
Materials and supplies	39	39	39	16
Purchased services	103	59	59	42
Utilities	-	-	-	-
Service contracts	539	443	443	369
Fees and payments	99	65	65	68
Other expenses	65	60	60	19
Total operations and maintenance, to be voted	4,675	4,477	4,477	3,663
Amortization, not voted	-	-	-	-
Total branch	4,675	4,477	4,477	3,663

FISCAL MANAGEMENT

The Fiscal Management branch includes Fiscal Policy, Expenditure Management, Corporate Services, and the Liquor and Cannabis Commission. Fiscal Management provides policy support to the Minister, Government of Nunavut departments and public agencies. It also negotiates, monitors and manages the fiscal arrangements with the federal government. Expenditure Management provides analytical support to the Financial Management Board, manages the annual budget development process and provides the treasury function. Corporate Services provides departmental financial, administrative and human resources support.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	5,995	5,742	5,742	3,963
Grants and contributions	-	-	-	-
Travel and transportation	80	88	88	49
Materials and supplies	62	78	78	18
Purchased services	85	102	102	84
Utilities	-	-	-	-
Service contracts	105	131	131	107
Fees and payments	115	130	130	109
Other expenses	50	33	33	48
Total operations and maintenance, to be voted	6,492	6,304	6,304	4,378
Amortization, not voted	-	-	-	-
Total branch	6,492	6,304	6,304	4,378

COMPTROLLERSHIP

The Comptrollership branch includes Internal Audit Services, Financial Systems Management, Financial Reporting and Controls, Financial Operations, Compensation and Benefits, Regional Operations and Financial Management Development. Comptrollership provides an accountability framework and systems that support the decentralized administration of Government of Nunavut mandates through the development and management of Government of Nunavut financial processes. Comptrollership also establishes and manages the form and content of the financial records and Public Accounts.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	18,569	18,015	18,015	16,417
Grants and contributions	-	-	-	-
Travel and transportation	247	313	313	141
Materials and supplies	159	169	169	156
Purchased services	306	311	311	331
Utilities	-	-	-	-
Service contracts	183	1,003	1,003	130
Fees and payments	135	140	140	67
Other expenses	675	681	681	567
Total operations and maintenance, to be voted	20,274	20,632	20,632	17,809
Amortization, not voted	-	-	-	-
Total branch	20,274	20,632	20,632	17,809

CENTRALLY ADMINISTERED FUNDS

The Centrally Administered Funds branch includes Employee Benefits, Insurance, Energy Subsidy and Nunavut Child Benefit programs. The branch ensures that a number of Government of Nunavut activities, assets and commitments are honoured and protected. It provides benefits for Government of Nunavut employees as well as energy subsidies and child tax benefits to Nunavummiut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	16,321	12,937	12,937	12,265
Grants and contributions	18,162	21,093	21,093	13,795
Travel and transportation	28,271	25,728	25,728	23,142
Materials and supplies	-	-	-	-
Purchased services	8,758	8,758	8,758	7,768
Utilities	-	-	-	-
Service contracts	-	-	-	985
Fees and payments	-	-	-	-
Other expenses	-	-	-	6,049
Total operations and maintenance, to be voted	71,512	68,516	68,516	64,004
Amortization, not voted	6,525	6,761	6,863	5,711
Total branch	78,037	75,277	75,379	69,715

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Centrally Administered Funds				
C Nunavut Electricity Subsidy Program	10,938	10,938	10,938	10,204
C Nunavut Carbon Rebate	5,169	8,100	8,100	1,575
C Nunavut Child Benefit	2,055	2,055	2,055	2,016
Total Centrally Administered Funds	18,162	21,093	21,093	13,795
TOTAL GRANTS AND CONTRIBUTIONS	18,162	21,093	21,093	13,795

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	38,069	1,204	3,029	2,133	44,435
Grants and contributions	18,162	-	-	-	18,162
Travel and transportation	28,793	30	20	35	28,878
Materials and supplies	173	10	50	27	260
Purchased services	9,178	16	33	25	9,252
Utilities	-	-	-	-	-
Service contracts	797	7	10	13	827
Fees and payments	315	3	6	25	349
Other expenses	737	6	15	32	790
Total operations and maintenance	96,224	1,276	3,163	2,290	102,953





HUMAN RESOURCES

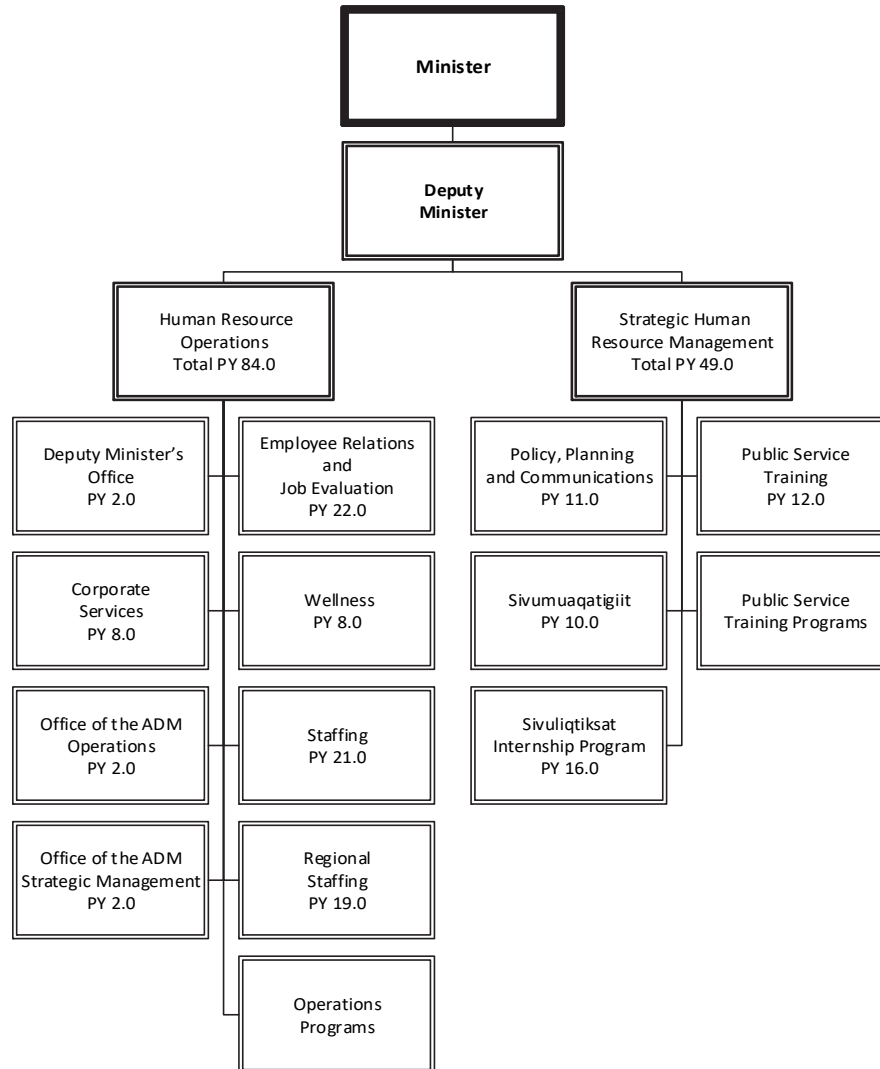
David Akeeagok
Minister

Grant McMichael
Assistant Deputy Minister
Human Resource Operations

Sheila Kolola
Deputy Minister

Gloria Uluqsi
Assistant Deputy Minister
Strategic Human Resource Management

ACCOUNTING STRUCTURE CHART

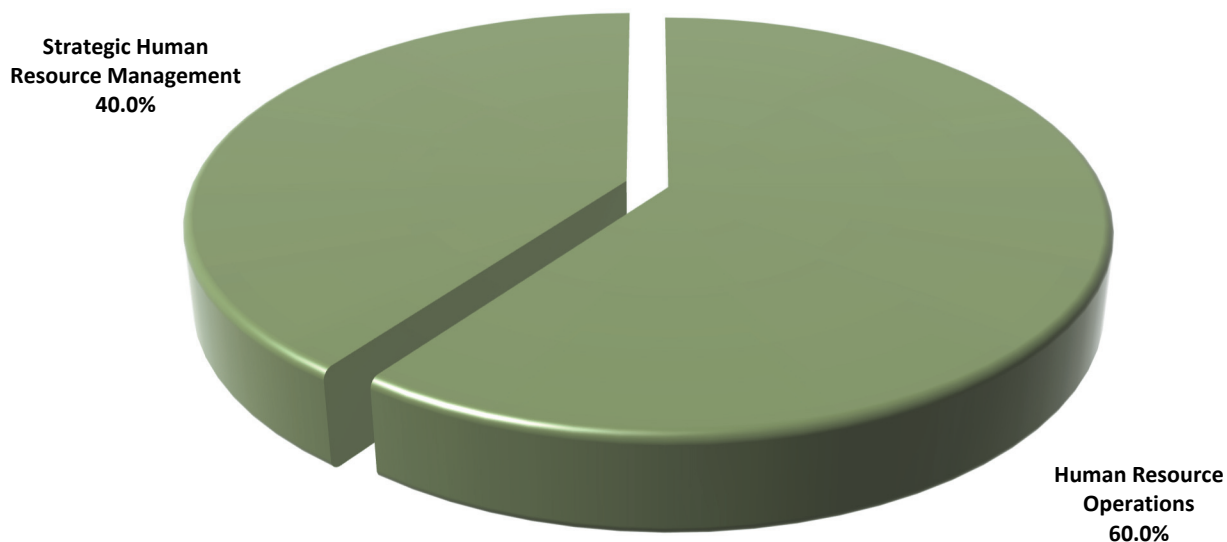


Person years (PYs)	Total
Approved	133.0
Third-party funded	-
Revolving fund	-
Total person years (PYs)	133.0

MISSION

To lead the development of Nunavut's public service through excellence in human resource management grounded in Inuit societal values.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	19,042	19,042	19,042	15,321
Grants and contributions	-	-	-	-
Travel and transportation	1,636	1,586	1,586	764
Materials and supplies	294	294	294	219
Purchased services	2,286	2,286	2,286	1,662
Utilities	-	-	-	-
Service contracts	4,611	4,611	4,611	3,661
Fees and payments	279	279	279	228
Other expenses	70	70	70	167
Total operations and maintenance, to be voted	28,218	28,168	28,168	22,022
Amortization, not voted	13	13	13	13
Total Department	28,231	28,181	28,181	22,035

HUMAN RESOURCE OPERATIONS

Human Resource Operations consists of the Offices of the Deputy Minister and the two Assistant Deputy Ministers, Corporate Services, Employee Relations and Job Evaluation, Wellness, Staffing and Regional Staffing. The offices of the Deputy Minister and Assistant Deputy Ministers provide oversight, guidance and coordination of departmental activities. Corporate Services provides financial, administrative and human resource services for the department. Employee Relations and Job Evaluation, Wellness, Staffing and Regional Staffing manage the Government of Nunavut's human resources functions, including employee and union relations; workplace health, safety and wellness; position development and staffing. The branch also administers the Relocation and Summer Student Employment Equity programs.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	12,548	12,548	12,548	11,592
Grants and contributions	-	-	-	-
Travel and transportation	1,250	1,200	1,200	597
Materials and supplies	225	225	225	185
Purchased services	2,105	2,105	2,105	1,569
Utilities	-	-	-	-
Service contracts	1,139	1,139	1,139	1,241
Fees and payments	238	238	238	180
Other expenses	55	55	55	117
Total operations and maintenance, to be voted	17,560	17,510	17,510	15,481
Amortization, not voted	13	13	13	13
Total branch	17,573	17,523	17,523	15,494

STRATEGIC HUMAN RESOURCE MANAGEMENT

Strategic Human Resource Management consists of Policy, Planning and Communications, Sivumuaqatigiit, and Public Service Training divisions. The branch provides broad advice on human resource planning, strategies, policy and legislation for the government. Sivumuaqatigiit leads the government's Inuit Employment planning and recruiting, as well as training initiatives such as the Sivuliqtiksat Internship program. Public Service Training is responsible for leading and coordinating initiatives to support the government's decentralized model through the design and delivery of training and development programs. The branch develops, maintains and interprets human resource policies, manuals, and handbooks.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	6,494	6,494	6,494	3,729
Grants and contributions	-	-	-	-
Travel and transportation	386	386	386	167
Materials and supplies	69	69	69	34
Purchased services	181	181	181	93
Utilities	-	-	-	-
Service contracts	3,472	3,472	3,472	2,420
Fees and payments	41	41	41	48
Other expenses	15	15	15	50
Total operations and maintenance, to be voted	10,658	10,658	10,658	6,541
Amortization, not voted	-	-	-	-
Total branch	10,658	10,658	10,658	6,541

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	16,469	934	984	655	19,042
Grants and contributions	-	-	-	-	-
Travel and transportation	1,533	10	74	19	1,636
Materials and supplies	230	21	23	20	294
Purchased services	1,904	172	107	103	2,286
Utilities	-	-	-	-	-
Service contracts	4,596	5	5	5	4,611
Fees and payments	264	5	5	5	279
Other expenses	70	-	-	-	70
Total operations and maintenance	25,066	1,147	1,198	807	28,218



JUSTICE

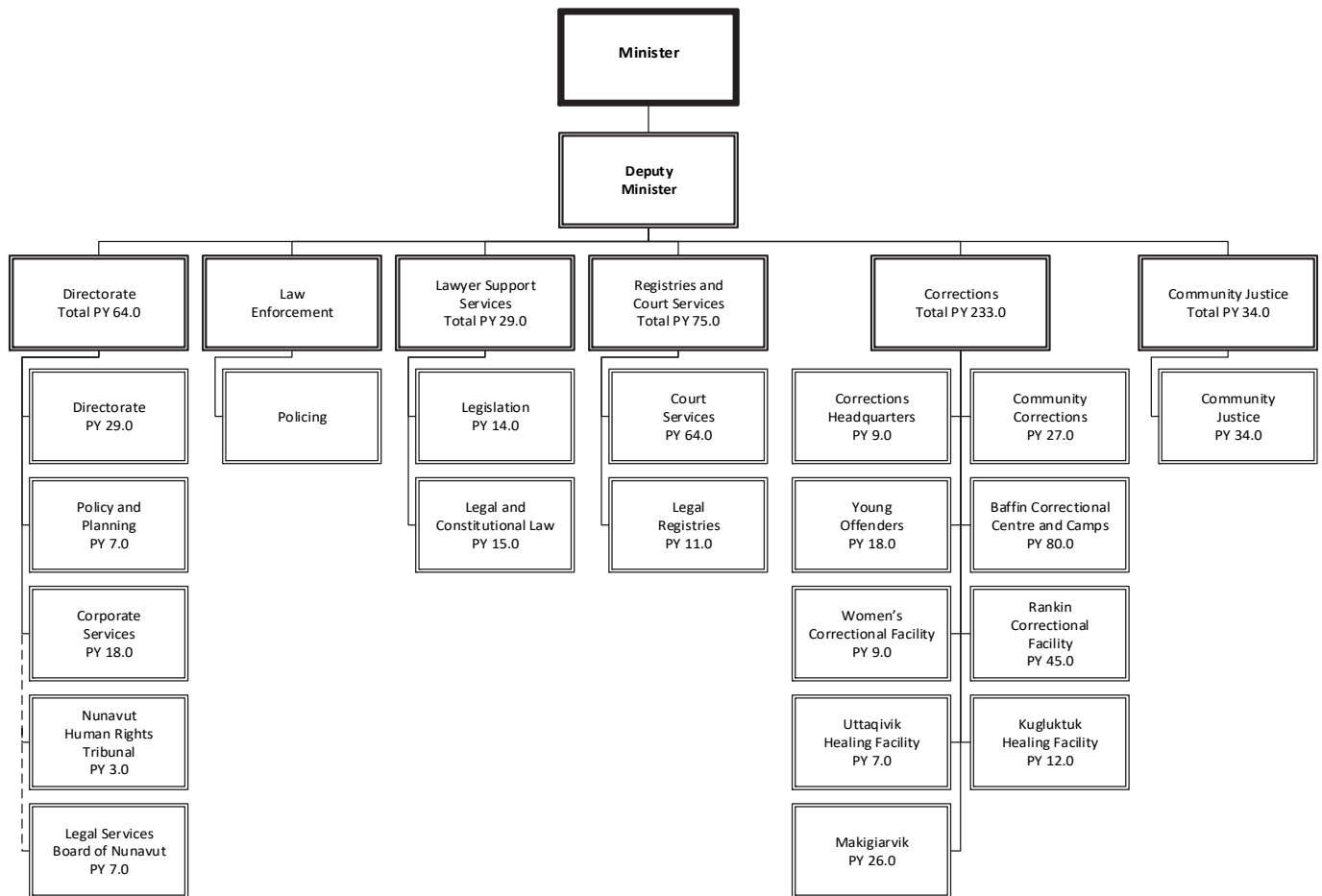
George Hickes
Minister

Jessica Young
Assistant Deputy Minister (Acting)
Public Safety

Stephen Mansell
Deputy Minister
Deputy Attorney General

Dwayne Twerdin
Assistant Deputy Minister (Acting)
Courts and Justice Services

ACCOUNTING STRUCTURE CHART

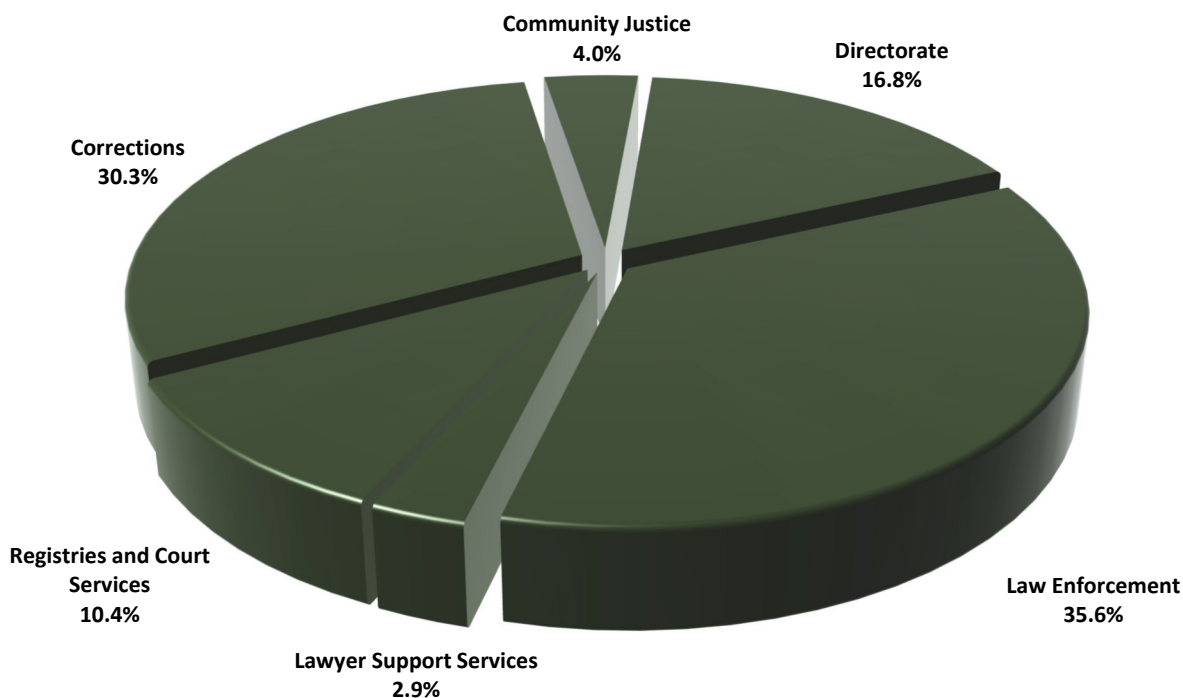


Person Years (PYs)	Total
Approved	426.0
Third-party funded	9.0
Revolving fund	-
Total Person Years (PYs)	435.0

MISSION

In partnership with others, to administer a system of justice that integrates Inuit societal values and protects the rights and freedoms of the people of Nunavut.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	52,668	50,279	51,582	52,839
Grants and contributions	13,378	13,783	13,783	14,091
Travel and transportation	4,033	3,749	3,799	3,603
Materials and supplies	4,075	3,120	2,948	3,693
Purchased services	892	805	760	1,126
Utilities	12	12	12	2
Service contracts	58,637	55,181	54,094	58,585
Fees and payments	465	437	386	649
Other expenses	313	294	296	507
Total operations and maintenance, to be voted	134,473	127,660	127,660	135,095
Amortization, not voted	2,940	2,974	2,922	2,974
Total Department	137,413	130,634	130,582	138,069

DIRECTORATE

The Directorate is comprised of three divisions: Directorate, Corporate Services and Policy and Planning. The Directorate provides the senior management capacity for the department and ensures that Justice fulfills its mandate according to specific goals, objectives and priorities. Also, the Directorate liaises between the Government of Nunavut and the Royal Canadian Mounted Police and other Justice appointed committees and agencies and provides leadership and oversight on the preservation of public safety and crime prevention. It also oversees the Office of the Public Trustee and Guardianship, which provides for the administration of trusts on behalf of minors, and the administration of estates and trusts of Nunavut residents who die without a will or need protection because of disability. The Policy and Planning division is responsible for analyzing all departmental policies, justice consultations with other communities and governments, access to information/protection and privacy, and responses to justice issues. In addition, the division is responsible for coordinating the department's implementation of Inuit societal values. The Corporate Services division provides a full range of financial and administrative support services to the department, including negotiating for funding with third parties and participating in negotiations relating to federal/territorial agreements. Corporate Services is responsible for the departmental Inuit Employment Plan. Contributed services are provided by the division to operate the Labour Standards Board, Coroner's Office, Nunavut Criminal Code Review Board and administration of the *Residential Tenancies Act*. The division also oversees the financial aspects of the Territorial Policing Services Agreement, as well as providing contributions to the Legal Services Board and the Human Rights Tribunal for their operations in Nunavut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	7,304	7,104	8,307	5,873
Grants and contributions	12,630	12,630	12,630	12,572
Travel and transportation	621	551	288	251
Materials and supplies	162	142	79	107
Purchased services	277	277	247	48
Utilities	-	-	-	-
Service contracts	1,509	1,494	399	691
Fees and payments	71	71	49	20
Other expenses	44	39	29	26
Total operations and maintenance, to be voted	22,618	22,308	22,028	19,588
Amortization, not voted	2,940	2,974	2,922	2,974
Total branch	25,558	25,282	24,950	22,562

LAW ENFORCEMENT

The Department of Justice contracts with Public Safety and Emergency Preparedness Canada for the provision of Royal Canadian Mounted Police services under the Territorial Policing Services Agreement.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	-	-	-	-
Grants and contributions	-	-	-	-
Travel and transportation	-	-	-	-
Materials and supplies	-	-	-	-
Purchased services	-	-	-	-
Utilities	-	-	-	-
Service contracts	47,908	44,984	44,984	50,141
Fees and payments	-	-	-	-
Other expenses	-	-	-	-
Total operations and maintenance, to be voted	47,908	44,984	44,984	50,141
Amortization, not voted	-	-	-	-
Total branch	47,908	44,984	44,984	50,141

LAWYER SUPPORT SERVICES

Lawyer Support Services is comprised of two divisions: Legal and Constitutional Law and Legislation. The Legal and Constitutional Law division provides legal services to all government departments and certain public agencies to assist them in carrying out their mandates and to protect the government's legal interests. Its services include advice on all legal matters, legal representation before all courts and tribunals, and contract drafting and review. The division also provides legal advice to Cabinet. The Legislation division's mandate is to draft bills, regulations and appointments, and provide legal advice to the government regarding those documents and the legislative process. The program is also responsible for providing translation services and public access to the government's legislation. It registers, maintains, revises and consolidates the acts and regulations of Nunavut.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	3,529	3,199	3,199	2,535
Grants and contributions	-	-	-	-
Travel and transportation	77	77	77	86
Materials and supplies	33	33	33	45
Purchased services	16	16	16	20
Utilities	-	-	-	-
Service contracts	168	168	168	46
Fees and payments	54	54	54	77
Other expenses	3	3	3	32
Total operations and maintenance, to be voted	3,880	3,550	3,550	2,841
Amortization, not voted	-	-	-	-
Total branch	3,880	3,550	3,550	2,841

REGISTRIES AND COURT SERVICES

Registries and Court Services is comprised of two divisions: Court Services and Legal Registries. The Court Services division is responsible for the provision of support services for the Nunavut Court of Justice. It also administers the Justice of the Peace program (including the *Family Abuse Intervention Act* Justices of the Peace), Family Support Enforcement program, and Commissioners for Oaths and Notaries Public program. Court Services coordinates the Family Mediation program, which provides families an alternative to the court process in terms of child custody, access and child support. Access to legal information through the Courthouse Law Library is also provided by the division. The Legal Registries division is responsible for administering certain corporate and commercial laws, which involves managing the land titles office, personal property security registry, corporate registry, and securities registry. It also regulates the advisors and dealers engaged in the sale of those securities in Nunavut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	8,776	8,776	8,876	8,204
Grants and contributions	-	-	-	-
Travel and transportation	2,078	2,078	2,343	1,868
Materials and supplies	368	368	252	310
Purchased services	219	219	204	613
Utilities	-	-	-	-
Service contracts	2,346	2,346	2,342	2,442
Fees and payments	94	94	65	144
Other expenses	143	143	155	169
Total operations and maintenance, to be voted	14,024	14,024	14,237	13,750
Amortization, not voted	-	-	-	-
Total branch	14,024	14,024	14,237	13,750

CORRECTIONS

The primary purpose of Corrections is the protection of members of society by ensuring appropriate measures of offender control while at the same time providing offenders with opportunities for healing. Corrections administers programs that include adult and young offenders' institutions, on-the-land camps and alternative homes (i.e., open custody). The division also administers the Inuit cultural skills programs that assist adult and youth offenders in developing traditional skills. The Community Corrections (probation) program supervises offenders placed on probation or released from institutions on parole or early release.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	29,193	27,784	27,784	33,554
Grants and contributions	-	-	-	-
Travel and transportation	977	763	763	1,142
Materials and supplies	3,447	2,512	2,512	3,211
Purchased services	371	284	284	424
Utilities	12	12	12	2
Service contracts	6,352	6,155	6,155	5,263
Fees and payments	243	215	215	405
Other expenses	108	94	94	276
Total operations and maintenance, to be voted	40,703	37,819	37,819	44,277
Amortization, not voted	-	-	-	-
Total branch	40,703	37,819	37,819	44,277

COMMUNITY JUSTICE

Community Justice is responsible for the development of victim services at the community level and provides funding to community-based justice projects that provide alternatives to court solutions by providing opportunities such as land programs for teaching cultural knowledge and healing for both offenders and victims. It provides alternative justice to offenders through pre-charge and post-charge diversion of minor criminal code offences. It seeks the advice and assistance of the communities in providing alternative justice based on traditional Inuit law and practices. It also works in partnership and cooperation with other government departments in the development and delivery of community wellness programs, including the Therapeutic Justice Program. It helps create a healthy community through restoration of positive relationships between the offenders and their community. Further, Community Justice supports Nunavummiut experiencing family abuse through the delivery of services under the *Family Abuse Intervention Act*.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	3,866	3,416	3,416	2,673
Grants and contributions	748	1,153	1,153	1,519
Travel and transportation	280	280	328	256
Materials and supplies	65	65	72	20
Purchased services	9	9	9	21
Utilities	-	-	-	-
Service contracts	354	34	46	2
Fees and payments	3	3	3	3
Other expenses	15	15	15	4
Total operations and maintenance, to be voted	5,340	4,975	5,042	4,498
Amortization, not voted	-	-	-	-
Total branch	5,340	4,975	5,042	4,498

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION (C = Contribution; G = Grant)	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Directorate				
C Legal Services Board of Nunavut	11,818	11,818	11,818	11,818
C Nunavut Human Rights Tribunal	812	812	812	754
Total Directorate	12,630	12,630	12,630	12,572
Community Justice				
C Contributions for Community Initiatives	748	1,153	1,153	1,519
Total Community Justice	748	1,153	1,153	1,519
TOTAL GRANTS AND CONTRIBUTIONS	13,378	13,783	13,783	14,091

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	23,422	18,998	7,070	3,178	52,668
Grants and contributions	12,788	149	267	174	13,378
Travel and transportation	3,226	532	179	96	4,033
Materials and supplies	1,598	1,924	442	111	4,075
Purchased services	639	173	66	14	892
Utilities	-	-	12	-	12
Service contracts	57,421	1,012	162	42	58,637
Fees and payments	268	66	115	16	465
Other expenses	237	67	3	6	313
Total operations and maintenance	99,599	22,921	8,316	3,637	134,473





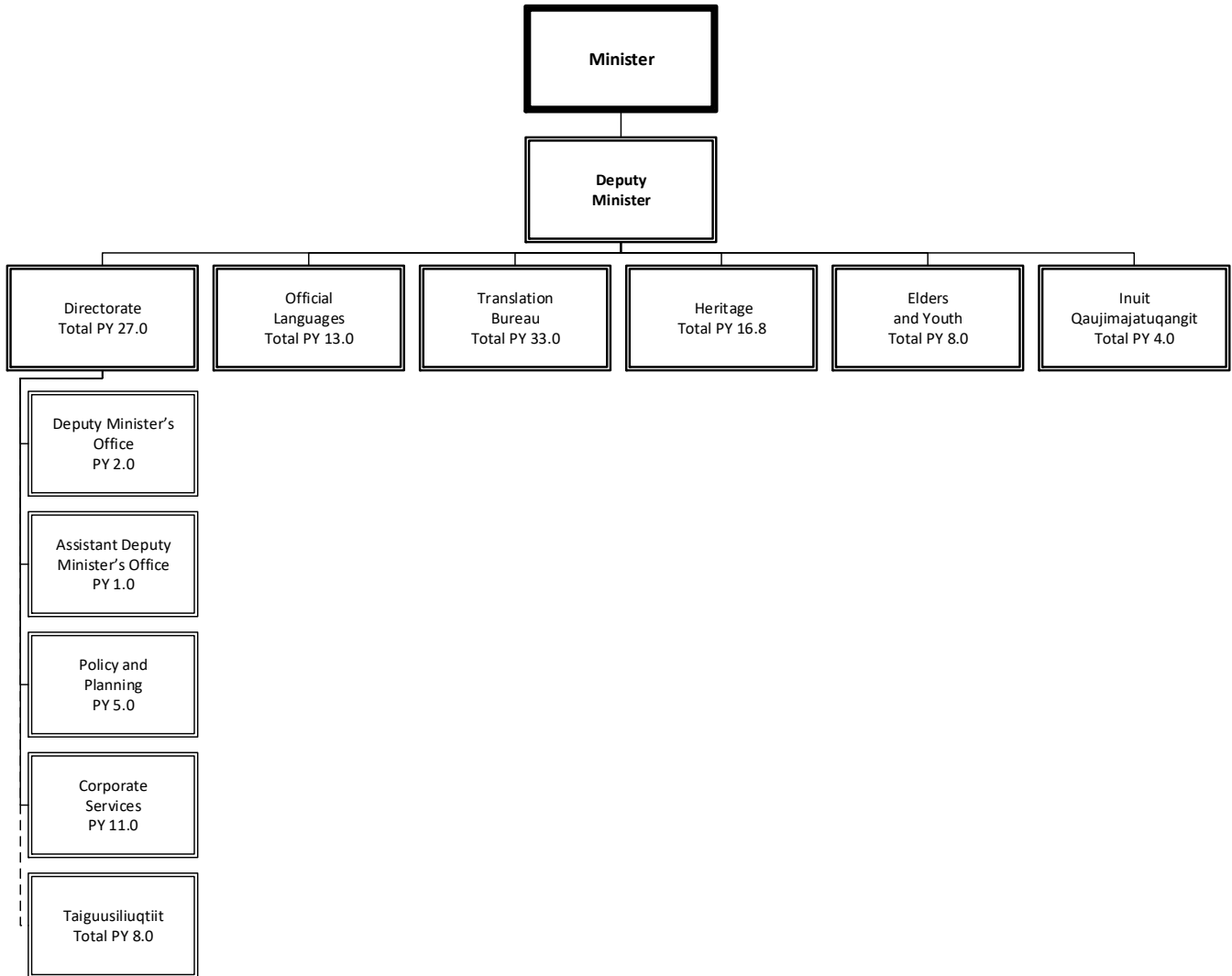
CULTURE AND HERITAGE

Margaret Nakashuk
Minister

Teresa Hughes
Deputy Minister

Gideonie Joamie
Assistant Deputy Minister

ACCOUNTING STRUCTURE CHART

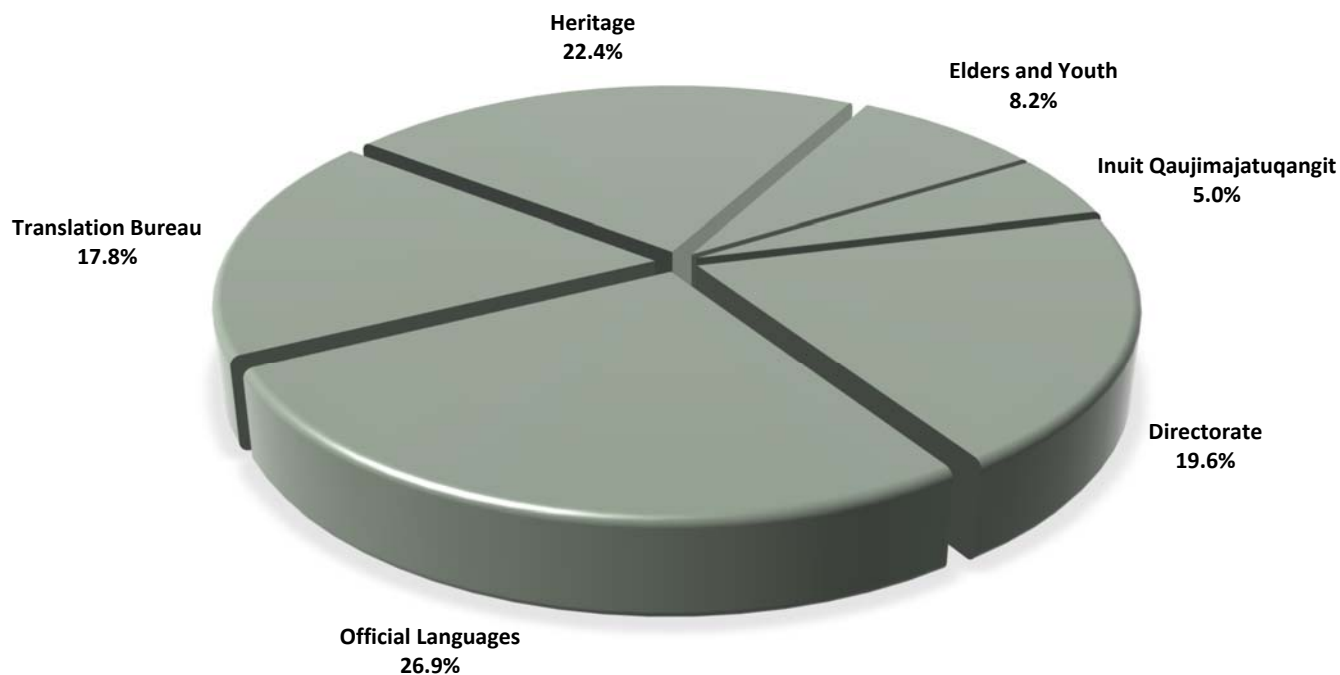


Person Years (PYs)	Total
Approved	94.8
Third-party funded	7.0
Revolving fund	-
Total Person Years (PYs)	101.8

MISSION

The mission of the Department of Culture and Heritage is to preserve and enhance Nunavut's culture, heritage and languages. The department achieves its mission by promoting Inuit societal values through the application of Inuit Qaujimajatuqangit; promoting the use of Inuit language in the workplace and throughout the territory; promoting access to information and resource materials in Nunavut's official languages in all communities; assisting non-profit, community-based individuals and organizations in cultural, language, and heritage activities; enhancing public library services across Nunavut; and encouraging on-going dialogue between elders and youth and the government.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	12,707	12,707	12,707	11,263
Grants and contributions	7,227	7,227	7,227	6,077
Travel and transportation	1,515	1,490	1,515	771
Materials and supplies	381	406	381	235
Purchased services	392	392	392	224
Utilities	-	-	-	-
Service contracts	4,378	4,378	4,378	5,241
Fees and payments	158	158	158	87
Other expenses	106	106	106	464
Total operations and maintenance, to be voted	26,864	26,864	26,864	24,362
Amortization, not voted	144	144	139	144
Total Department	27,008	27,008	27,003	24,506

DIRECTORATE

The Directorate provides overall leadership and management support to the department under the direction of the Deputy Minister who, as the administrative head of the department, makes recommendations to the Minister about goals, objectives and standards for all programs and services. The administrative mandate includes strategic planning, resource allocation, development of legislation and policy, budget coordination, communications, capital planning, financial services, and Inuit employment and human resource planning and development.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	2,523	2,523	2,523	2,700
Grants and contributions	2,176	2,176	2,176	1,506
Travel and transportation	213	213	213	134
Materials and supplies	103	103	103	67
Purchased services	84	84	84	53
Utilities	-	-	-	-
Service contracts	122	122	122	28
Fees and payments	37	37	37	22
Other expenses	17	17	17	287
Total operations and maintenance, to be voted	5,275	5,275	5,275	4,797
Amortization, not voted	144	144	139	144
Total branch	5,419	5,419	5,414	4,941

OFFICIAL LANGUAGES

Official Languages plays a central role in promoting and coordinating the implementation, monitoring, management and evaluation of language obligations and policies government wide. The branch oversees the administration of both territorial and federal language funds to assist departments and public agencies in delivering French and Inuit language programs and services. As a result of Nunavut's language legislation, the branch has further enhanced responsibilities to promote the vitality of the Inuit and French language communities in Nunavut, while developing and coordinating policies and programs supporting the revitalization of Inuktitut among youth and communities with concerns of language loss, and strengthening its use among all Nunavummiut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	2,263	2,263	2,263	1,749
Grants and contributions	1,793	1,768	1,793	1,466
Travel and transportation	547	547	547	216
Materials and supplies	100	100	100	21
Purchased services	145	145	145	66
Utilities	-	-	-	-
Service contracts	2,292	2,292	2,292	3,650
Fees and payments	52	52	52	26
Other expenses	40	40	40	16
Total operations and maintenance, to be voted	7,232	7,207	7,232	7,210
Amortization, not voted	-	-	-	-
Total branch	7,232	7,207	7,232	7,210

TRANSLATION BUREAU

Translation Bureau coordinates and provides translation, editing and interpreting services in the Official Languages to departments and public agencies, in accordance with the Translation Policy and guidelines. The Bureau maintains a multilingual translation memory system, and collaborates with other organizations on language development and standardization.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	4,026	4,026	4,026	3,440
Grants and contributions	-	-	-	-
Travel and transportation	200	200	200	78
Materials and supplies	15	15	15	15
Purchased services	67	67	67	18
Utilities	-	-	-	-
Service contracts	470	470	470	630
Fees and payments	5	5	5	1
Other expenses	6	6	6	18
Total operations and maintenance, to be voted	4,789	4,789	4,789	4,200
Amortization, not voted	-	-	-	-
Total branch	4,789	4,789	4,789	4,200

HERITAGE

Heritage is responsible for the conservation, protection, promotion and enhancement of the cultural richness of Nunavut through the development and delivery of archaeology, toponymy, museums, and archives policies, programs and services. Heritage also oversees library services, provides grants and contributions to assist community-based heritage initiatives, and supports the growth and development of Nunavut's artistic community.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	2,174	2,174	2,174	1,939
Grants and contributions	2,058	2,083	2,058	1,905
Travel and transportation	203	178	203	170
Materials and supplies	120	145	120	77
Purchased services	73	73	73	76
Utilities	-	-	-	-
Service contracts	1,352	1,352	1,352	817
Fees and payments	24	24	24	26
Other expenses	21	21	21	129
Total operations and maintenance, to be voted	6,025	6,050	6,025	5,139
Amortization, not voted	-	-	-	-
Total branch	6,025	6,050	6,025	5,139

ELDERS AND YOUTH

The Elders and Youth division is responsible for programs that support elders and youth throughout Nunavut. Program activities include the delivery of training workshops and the provision of grants and contributions that support community-based elder and youth programs, and elder and youth committees. In addition, this program provides direct support for the recording of Inuit oral history.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	1,079	1,079	1,079	920
Grants and contributions	800	800	800	800
Travel and transportation	205	205	205	67
Materials and supplies	25	25	25	9
Purchased services	15	15	15	5
Utilities	-	-	-	-
Service contracts	45	45	45	4
Fees and payments	25	25	25	11
Other expenses	14	14	14	11
Total operations and maintenance, to be voted	2,208	2,208	2,208	1,827
Amortization, not voted	-	-	-	-
Total branch	2,208	2,208	2,208	1,827

INUIT QAUJIMAJATUQANGIT

The Inuit Qaujimagatuqangit division coordinates the development of Inuit Qaujimagatuqangit and Inuit Societal Values initiatives across the government, provides administrative support to Inuit Qaujimagatuqangit Katimajjiit, and chairs the interdepartmental Tuttarviit Committee. It also administers contribution agreements for community-based Inuit Societal Values initiatives.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	642	642	642	515
Grants and contributions	400	400	400	400
Travel and transportation	147	147	147	106
Materials and supplies	18	18	18	46
Purchased services	8	8	8	6
Utilities	-	-	-	-
Service contracts	97	97	97	112
Fees and payments	15	15	15	1
Other expenses	8	8	8	3
Total operations and maintenance, to be voted	1,335	1,335	1,335	1,189
Amortization, not voted	-	-	-	-
Total branch	1,335	1,335	1,335	1,189

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION (C = Contribution; G = Grant)	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Directorate				
C Inuit Uqausinginnik Taiguusiliuqtiit Funding	2,176	2,176	2,176	1,506
Total Directorate	2,176	2,176	2,176	1,506
Official Languages				
G Inuit Language Promotion and Protection	-	75	100	93
G Inuktitut Song Writing Contest	13	13	13	12
G Language Implementation Fund	600	290	700	326
C Language Implementation Fund	1,150	1,360	950	1,020
C French Language Arts and Culture Development	30	30	30	15
Total Official Languages	1,793	1,768	1,793	1,466
Heritage				
G Culture and Heritage	175	175	175	175
G Archaeology and Paleontology Research Support	25	25	25	25
C Heritage Facilities	200	200	200	200
C Culture and Heritage	266	266	266	286
C Cultural Communications Program	125	150	125	125
C Toponymy Program	100	100	100	79
C Heritage Centre Core Funding	348	348	348	348
C Arts	325	325	325	296
C Public Library Services	494	494	494	371
Total Heritage	2,058	2,083	2,058	1,905
Elders and Youth				
G Youth Initiatives	150	150	150	150
G Elders Initiatives	150	150	150	150
G Youth and Elders Committees	100	100	100	100
C Youth Initiatives	100	100	100	100
C Elders Initiatives	100	100	100	100
C Elders and Youth Facilities	200	200	200	200
Total Elders and Youth	800	800	800	800
Inuit Qaujimaqatugangit				
C Inuit Societal Values	400	400	400	400
Total Inuit Qaujimaqatugangit	400	400	400	400
TOTAL GRANTS AND CONTRIBUTIONS	7,227	7,227	7,227	6,077

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	5,734	2,323	624	4,026	12,707
Grants and contributions	6,233	729	165	100	7,227
Travel and transportation	907	368	40	200	1,515
Materials and supplies	228	60	78	15	381
Purchased services	239	56	30	67	392
Utilities	-	-	-	-	-
Service contracts	2,512	1,362	34	470	4,378
Fees and payments	105	47	1	5	158
Other expenses	70	26	4	6	106
Total operations and maintenance	16,028	4,971	976	4,889	26,864





EDUCATION

David Joanasie
Minister

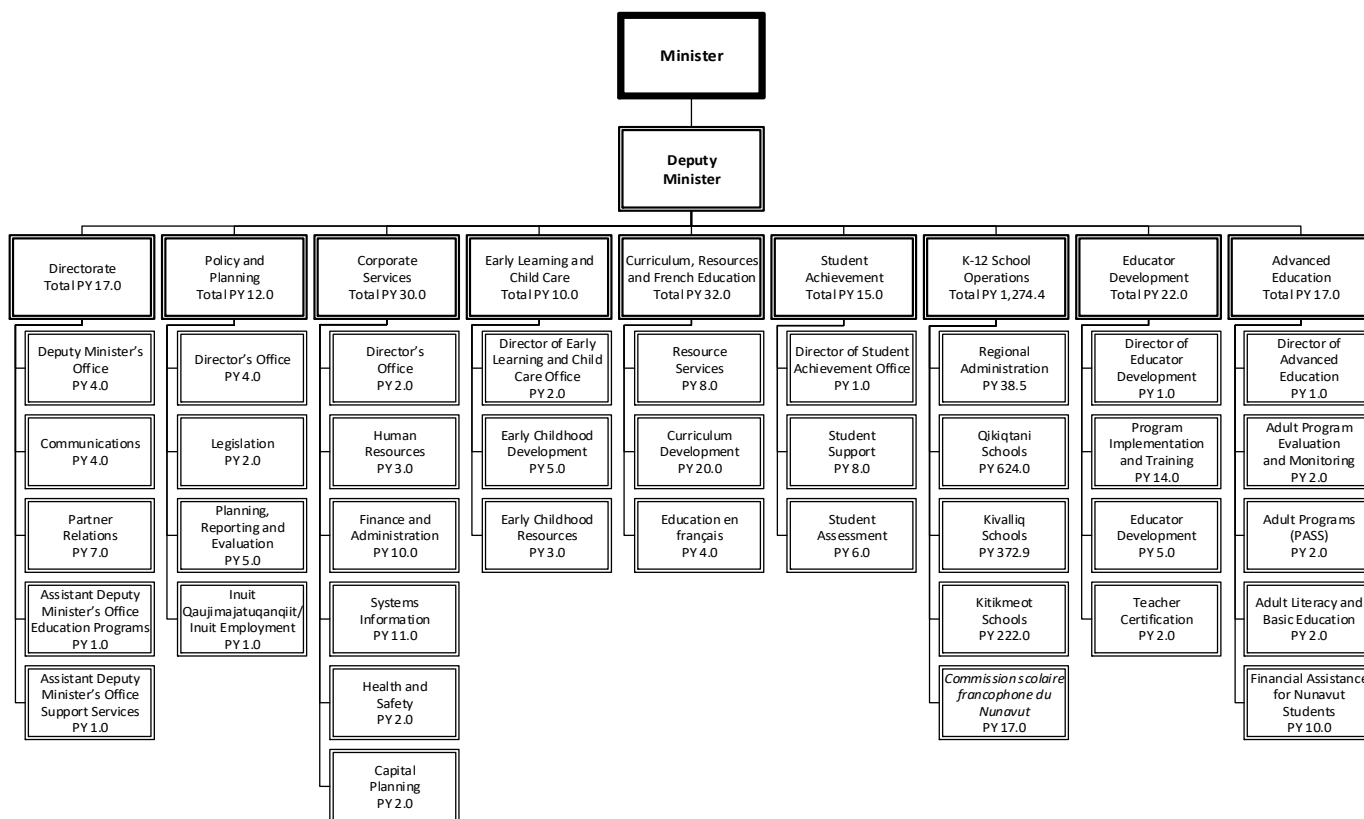
Melanie Abbott
Assistant Deputy Minister
Support Services

Kathy Okpik
Deputy Minister

Dr. Sonia Osbourne
Assistant Deputy Minister
Education Programs

Rebecca Hainnu
Associate Deputy Minister

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	1,421.9
Third-party funded	7.5
Revolving fund	-
Total Person Years (PYs)	1,429.4

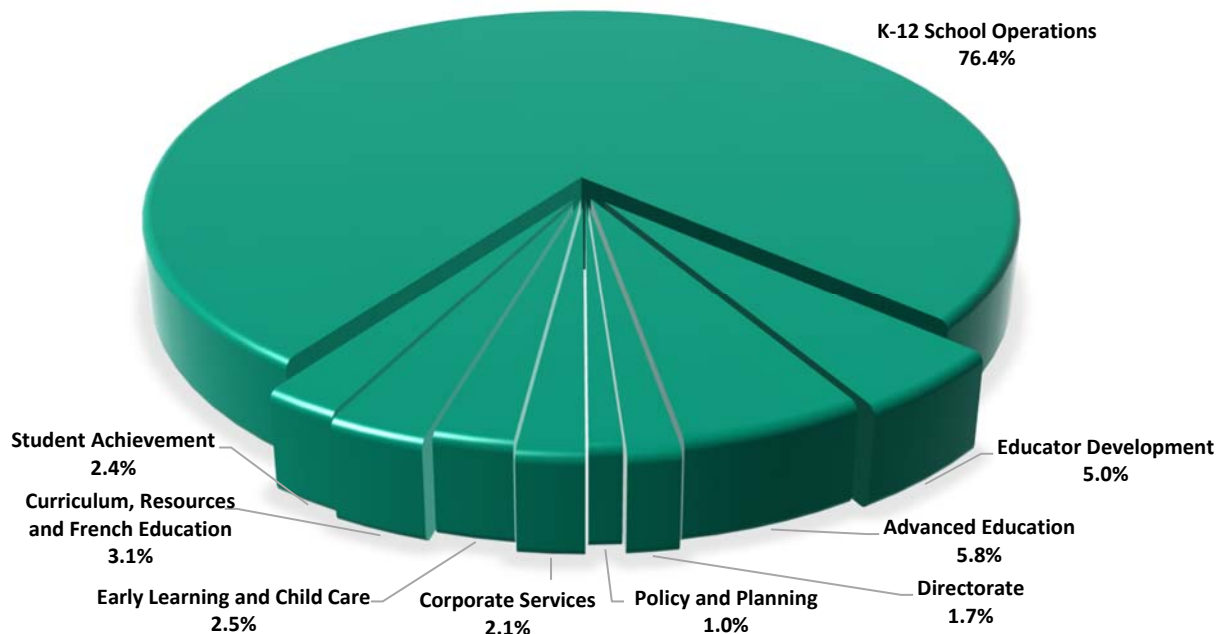
MISSION

The Department of Education, under the Minister of Education, is responsible for programs and services that support the following: early childhood education, the K-12 school system, adult learning and literacy.

A wide range of programs and services are provided to Nunavummiut that encourage and support self-reliance, leading individuals towards productive decisions for themselves and their communities. In order to successfully deliver these programs and meet the needs of Nunavummiut, the department has developed partnerships within Nunavut and throughout Canada. These partnerships involve Elders, schools, communities, Nunavut Arctic College, District Education Authorities including the *Commission scolaire francophone du Nunavut*, the Coalition of Nunavut District Education Authorities, other Government of Nunavut departments, the federal government, businesses and Inuit organizations, and public and non-profit boards and agencies.

Life-long learning is also supported and encouraged through curriculum and resource development, early childhood programming, administration and governance of adult learning, and by incorporating Inuit societal values as well as language and culture into all programs and services.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	180,779	175,564	175,564	172,593
Grants and contributions	37,590	35,420	35,420	32,220
Travel and transportation	6,412	6,188	6,143	4,343
Materials and supplies	3,058	3,119	3,119	1,401
Purchased services	2,872	2,833	2,832	2,578
Utilities	-	-	-	-
Service contracts	11,763	8,824	8,824	7,464
Fees and payments	663	573	619	733
Other expenses	457	352	352	798
Total operations and maintenance, to be voted	243,594	232,873	232,873	222,130
Amortization, not voted	17,978	17,980	17,598	18,008
Total Department	261,572	250,853	250,471	240,138

DIRECTORATE

Directorate includes Directorate, Communications and Partner Relations functions. The Deputy Minister and Assistant Deputy Minister provide advice to the Minister of Education and Cabinet on matters relating to the department's mandate. They also ensure implementation of ministerial direction and government policy. The department's communications efforts as well as its efforts to work collaboratively and support the needs of its key partner organizations are also part of this line of business.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	2,032	2,012	1,905	3,148
Grants and contributions	665	665	665	665
Travel and transportation	578	632	587	469
Materials and supplies	20	26	26	20
Purchased services	54	67	66	54
Utilities	-	-	-	-
Service contracts	355	360	360	319
Fees and payments	313	262	308	18
Other expenses	10	3	3	239
Total operations and maintenance, to be voted	4,027	4,027	3,920	4,932
Amortization, not voted	-	-	-	-
Total branch	4,027	4,027	3,920	4,932

POLICY AND PLANNING

Policy and Planning is responsible for coordinating policy and legislation development as well as meeting departmental obligations under the *Access to Information and Protection of Privacy Act*, and overseeing actions to assess and respond to access to information requests. The division coordinates the preparation of information for the Minister and Deputy Minister to represent the department within the government, the territory, nationally and internationally. This division also leads the department's strategic and business planning including the development and management of an accountability framework; the oversight of a comprehensive framework for evaluating programs; setting and monitoring performance measurements and targets; and managing an integrated risk management strategy. This division also develops and leads the department's research agenda and project management portfolio, and oversees corporate reporting including the annual report.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	1,402	1,564	1,671	1,323
Grants and contributions	-	-	-	-
Travel and transportation	556	343	343	49
Materials and supplies	7	12	12	4
Purchased services	61	61	61	12
Utilities	-	-	-	-
Service contracts	332	357	357	208
Fees and payments	178	170	170	165
Other expenses	-	-	-	31
Total operations and maintenance, to be voted	2,536	2,507	2,614	1,792
Amortization, not voted	-	-	-	-
Total branch	2,536	2,507	2,614	1,792

CORPORATE SERVICES

Corporate Services provides strategic financial management and oversees development, design and planning of capital infrastructure projects as well as facility and vehicle management. The division provides a full range of administrative support services to the department in the areas of strategic human resources including orientation, staffing, corporate training and programming. Corporate Services also provides health and safety support services and information technology/information system supports in the areas of system planning, database management, and system analysis.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	3,460	3,331	3,331	3,895
Grants and contributions	85	85	85	85
Travel and transportation	429	472	472	306
Materials and supplies	170	95	95	226
Purchased services	129	131	131	157
Utilities	-	-	-	-
Service contracts	471	387	387	523
Fees and payments	8	-	-	457
Other expenses	358	245	245	403
Total operations and maintenance, to be voted	5,110	4,746	4,746	6,052
Amortization, not voted	17,978	17,980	17,598	18,008
Total branch	23,088	22,726	22,344	24,060

EARLY LEARNING AND CHILD CARE

Early Learning and Child Care is responsible for promoting quality care and education for children by licensing, inspecting, and providing guidance and support to all licensed childcare facilities to ensure compliance with the *Child Day Care Act* and Regulations. The division is also responsible for promoting early childhood development by providing support for special needs children and training opportunities for early childhood program educators, staff and parents. The division is responsible for governance, policy and planning of early learning and child care initiatives under the *Child Day Care Act* and Regulations.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	1,226	1,240	1,240	1,284
Grants and contributions	4,278	4,278	4,278	4,071
Travel and transportation	240	247	247	72
Materials and supplies	35	42	42	10
Purchased services	6	2	2	4
Utilities	-	-	-	-
Service contracts	316	350	350	147
Fees and payments	-	-	-	-
Other expenses	-	-	-	1
Total operations and maintenance, to be voted	6,101	6,159	6,159	5,589
Amortization, not voted	-	-	-	-
Total branch	6,101	6,159	6,159	5,589

CURRICULUM, RESOURCES AND FRENCH EDUCATION

Curriculum Development, Resources Services and *Education en Français* are the divisions in the department largely responsible for developing and maintaining the Education Program that is to be delivered in Nunavut's schools. These divisions work to establish the standards for what students learn throughout their schooling, the teaching and learning resources used in classrooms to support this learning and to ensure that these standards and materials are reflective of Nunavut's official languages, Inuit culture and Nunavut and northern realities.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	3,849	4,057	4,057	3,051
Grants and contributions	100	-	-	-
Travel and transportation	210	247	247	140
Materials and supplies	2,549	2,553	2,553	971
Purchased services	449	474	474	464
Utilities	-	-	-	-
Service contracts	325	260	260	967
Fees and payments	2	-	-	-
Other expenses	9	9	9	30
Total operations and maintenance, to be voted	7,493	7,600	7,600	5,623
Amortization, not voted	-	-	-	-
Total branch	7,493	7,600	7,600	5,623

STUDENT ACHIEVEMENT

Student Achievement is responsible for overall student assessment and supports. The Student Assessment unit is responsible for overseeing the development of assessment and reporting policies, procedures and standards, and designing, developing, implementing and evaluating assessment tools. The Student Support unit is responsible for supporting inclusive schooling in Nunavut through the development of policies, procedures and standards to enhance staff skills and knowledge. The unit is also responsible for overseeing home schooling and for the provision of health and wellness supports to ensure schools are safe and welcoming environments.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	1,715	1,806	1,806	1,842
Grants and contributions	576	535	535	532
Travel and transportation	13	102	102	274
Materials and supplies	22	110	110	45
Purchased services	43	12	12	89
Utilities	-	-	-	-
Service contracts	3,400	2,816	2,916	1,555
Fees and payments	70	115	115	65
Other expenses	7	8	8	29
Total operations and maintenance, to be voted	5,846	5,504	5,604	4,431
Amortization, not voted	-	-	-	-
Total branch	5,846	5,504	5,604	4,431

K-12 SCHOOL OPERATIONS

K-12 School Operations are the regional offices of the Department of Education responsible for supervising and supporting the delivery of Nunavut's Education Programs in schools across the territory. Regional School Operations/*Commission scolaire francophone du Nunavut* offices located in Kugluktuk, Baker Lake, Pond Inlet and Iqaluit respectively are responsible for the day-to-day operation of schools, supervision of teaching staff, operational liaison with District Education Authorities and overseeing the delivery of the educational programs and educational services for K-12. These offices provide direct support to schools through supervision and support to principals, teachers and other school staff to ensure that high quality instructional, assessment and student support practices are occurring as required by the Minister. These offices are also responsible for the hiring, relocating, supervision and performance management of school employees.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	162,495	156,892	156,892	155,586
Grants and contributions	14,323	13,609	13,476	13,070
Travel and transportation	1,775	1,548	1,548	1,763
Materials and supplies	70	96	96	79
Purchased services	1,725	1,681	1,681	1,595
Utilities	-	-	-	-
Service contracts	5,692	3,416	3,316	3,321
Fees and payments	82	16	16	18
Other expenses	21	17	17	22
Total operations and maintenance, to be voted	186,183	177,275	177,042	175,454
Amortization, not voted	-	-	-	-
Total branch	186,183	177,275	177,042	175,454

EDUCATOR DEVELOPMENT

Educator Development is responsible for the design and delivery of a professional development framework for employees in Nunavut's school system. This includes: orientation for new employees, mentorship opportunities, delivery or training designed to improve professional practices, and ensuring teacher and principal certification is maintained.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	2,581	2,629	2,629	826
Grants and contributions	5,785	4,470	4,603	4,305
Travel and transportation	2,492	2,495	2,495	1,175
Materials and supplies	151	151	151	22
Purchased services	357	357	357	182
Utilities	-	-	-	-
Service contracts	752	752	752	362
Fees and payments	-	-	-	7
Other expenses	44	48	48	39
Total operations and maintenance, to be voted	12,162	10,902	11,035	6,918
Amortization, not voted	-	-	-	-
Total branch	12,162	10,902	11,035	6,918

ADVANCED EDUCATION

Advanced Education is responsible for guiding the development of governance, policy and strategic planning for adult learning in the territory including work to increase the availability of quality post-secondary educational opportunities in the territory and ensuring that existing programs and services are of high quality for the benefit of students and government. It works to guide the implementation of the Nunavut Adult Learning Strategy as well as the *Education Act* as it relates to adult education. This branch is also responsible for adult programs that support equality of opportunity and encourage adult literacy, numeracy and essential employability skills. Advanced Education oversees the administration of the Financial Assistance for Nunavut Students program, which provides financial support to eligible residents of Nunavut for post-secondary education in the form of grants and loans.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	2,019	2,033	2,033	1,638
Grants and contributions	11,778	11,778	11,778	9,492
Travel and transportation	119	102	102	95
Materials and supplies	34	34	34	24
Purchased services	48	48	48	21
Utilities	-	-	-	-
Service contracts	120	126	126	62
Fees and payments	10	10	10	3
Other expenses	8	22	22	4
Total operations and maintenance, to be voted	14,136	14,153	14,153	11,339
Amortization, not voted	-	-	-	-
Total branch	14,136	14,153	14,153	11,339

STUDENT LOAN REVOLVING FUND

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Statement of operations				
Loans receivable, opening balance	7,555	7,350	7,025	7,092
Add:				
Loans granted during the year	270	270	270	278
	7,825	7,620	7,295	7,370
Less:				
Principle amount of loans repaid	(50)	(50)	(50)	(14)
Principle amount of loan remission	(15)	(15)	(15)	(6)
	(65)	(65)	(65)	(20)
Loans receivable, closing balance	7,760	7,555	7,230	7,350
Less:				
Estimated provision for remission and doubtful accounts	(5,820)	(5,666)	(5,422)	(5,512)
Net loans receivable, closing balance	1,940	1,889	1,808	1,838
Effect of the Student Loan Revolving Fund on government operations				
Interest earned and credited to general revenues	-	2	2	-
Less:				
Estimated provision for remission and doubtful accounts	(211)	(211)	(211)	(194)
Operating deficiency for the year	(211)	(209)	(209)	(194)

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION (C = Contribution; G = Grant)	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
	Directorate			
C District Education Authorities Coalition	665	665	665	665
Total Directorate	665	665	665	665
Corporate Services				
C Nunavut Community Access Program	85	85	85	85
Total Corporate Services	85	85	85	85
Early Learning and Child Care				
C Young Parents Stay Learning	170	170	170	161
C DEA Early Childhood Culture and Language	1,000	1,000	1,000	888
C Early Childhood Program Day Care contributions	2,150	2,150	2,150	2,695
C Early Childhood Program Healthy Children Initiative	908	908	908	327
C Daycare Training Support	50	50	50	-
Total Early Learning and Child Care	4,278	4,278	4,278	4,071
Curriculum, Resources and French Education				
C <i>Commission scolaire francophone du Nunavut</i>	100	-	-	-
Total Curriculum, Resources and French Education	100	-	-	-
Student Achievement				
C Canadian Red Cross	576	535	535	532
Total Student Achievement	576	535	535	532
K-12 School Operations				
G <i>Commission scolaire francophone du Nunavut</i>	1	1	1	-
G District Education Authorities	26	3	26	1
G Encounters with Canada	12	12	12	12
G Various grants	8	8	8	-
C Canadian Mathematical Society	-	-	-	1
C District Education Authorities contributions	13,674	12,985	12,885	12,495
C Frontier College	100	100	100	100
C Kivalliq Science Educators	40	40	40	40
C Northern Youth Abroad	100	100	100	100
C National Arts Centre	93	93	93	93
C Nunavut Teachers' Association	-	-	-	8
C <i>Commission scolaire francophone</i> contributions	269	267	211	220
Total K-12 School Operations	14,323	13,609	13,476	13,070

SUMMARY OF GRANTS AND CONTRIBUTIONS, *continued*

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
<i>(continued from page G-14)</i>				
Educator Development				
C TakingItGlobal	1,333	530	663	663
C Teachers' Professional Development	4,169	3,615	3,615	3,376
C University of Prince Edward Island	283	325	325	266
Total Educator Development	5,785	4,470	4,603	4,305
Advanced Education				
G Financial Assistance for Nunavut Students Program	8,916	8,916	8,916	7,087
C Literacy Program	175	175	175	175
C Nunavut Sivuniksavut	175	175	175	175
C Student Support Assistant	250	250	250	-
C Teacher Education Strategy	2,262	2,262	2,262	2,055
Total Advanced Education	11,778	11,778	11,778	9,492
TOTAL GRANTS AND CONTRIBUTIONS	37,590	35,420	35,420	32,220

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	17,452	81,427	50,637	31,263	180,779
Grants and contributions	21,378	7,926	4,775	3,511	37,590
Travel and transportation	4,151	1,094	559	608	6,412
Materials and supplies	2,946	33	40	39	3,058
Purchased services	1,190	903	530	249	2,872
Utilities	-	-	-	-	-
Service contracts	6,313	3,180	2,242	28	11,763
Fees and payments	581	51	27	4	663
Other expenses	392	43	-	22	457
Total operations and maintenance	54,403	94,657	58,810	35,724	243,594



HEALTH

Lorne Kusugak
Minister

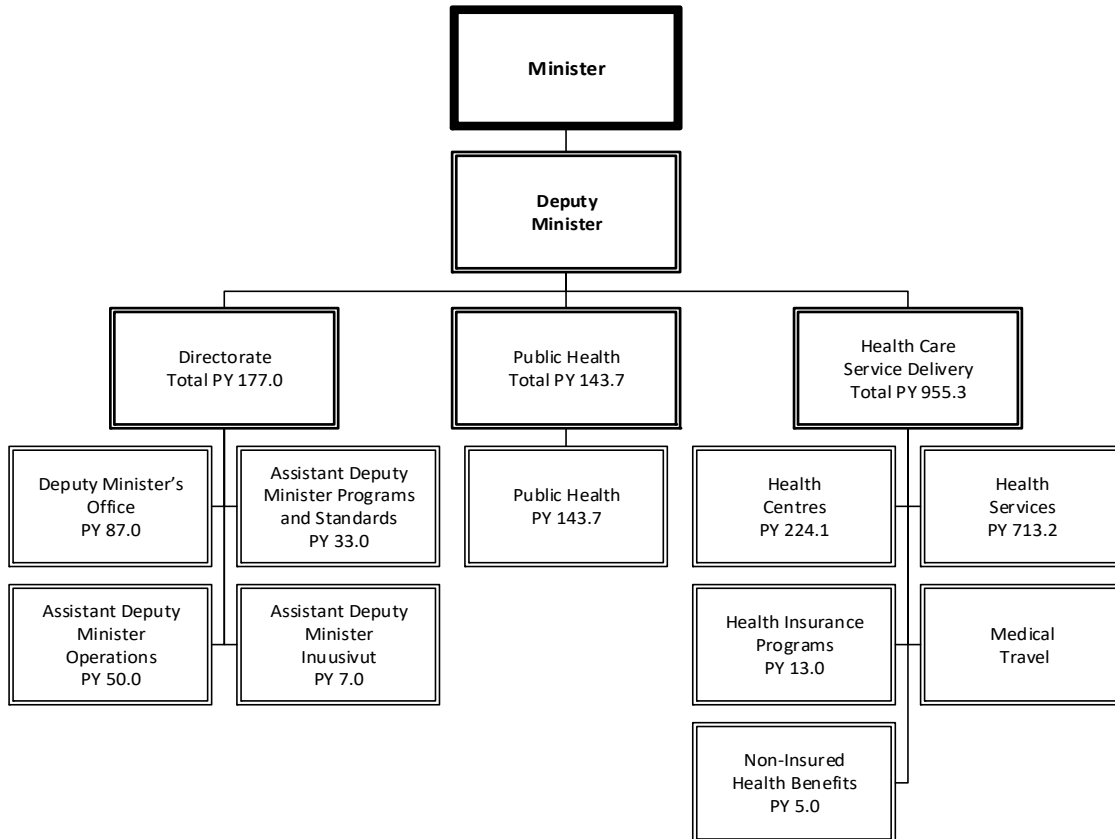
Jennifer Berry
Assistant Deputy Minister
Operations

Ruby Brown
Deputy Minister

Stephen Jackson
Assistant Deputy Minister (Acting)
Programs and Standards

(vacant)
Assistant Deputy Minister
Inuusivut

ACCOUNTING STRUCTURE CHART

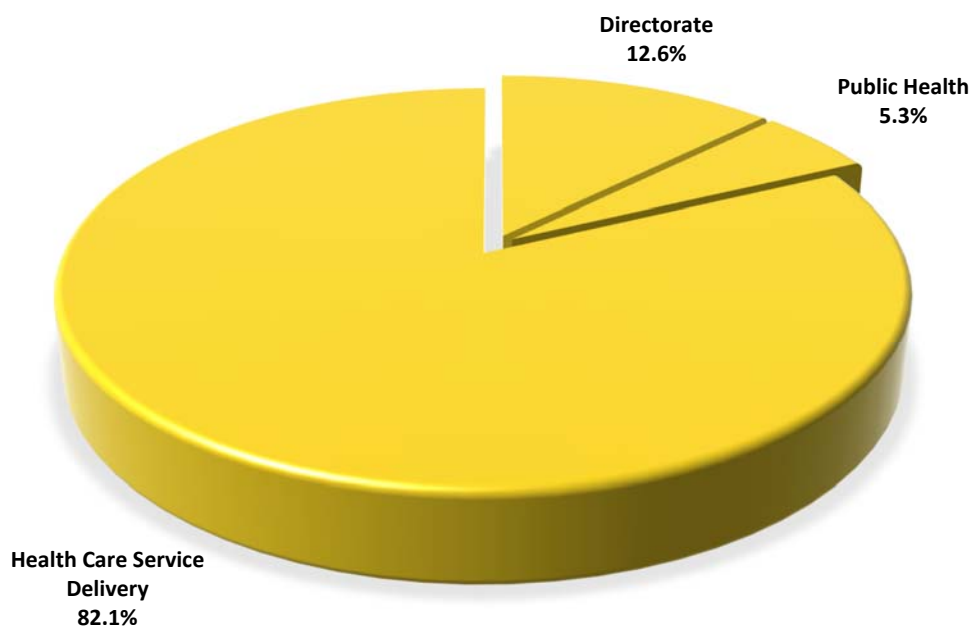


Person Years (PYs)	Total
Approved	1,153.5
Third-party funded	122.5
Revolving fund	-
Total Person Years (PYs)	1,276.0

MISSION

Through collaboration, innovation and integration of Inuit societal values, we will provide excellent health care services that empower Nunavummiut to live healthy lives.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	156,978	153,791	153,791	157,386
Grants and contributions	11,898	11,632	11,632	6,858
Travel and transportation	101,049	152,396	121,049	112,842
Materials and supplies	12,978	12,978	12,978	16,265
Purchased services	4,659	4,659	4,659	5,399
Utilities	148	148	148	517
Service contracts	103,619	84,882	84,882	96,909
Fees and payments	78,308	78,308	78,308	81,402
Other expenses	1,480	1,480	1,480	(712)
Total operations and maintenance, to be voted	471,117	500,274	468,927	476,866
Amortization, not voted	14,316	12,761	13,783	11,860
Total Department	485,433	513,035	482,710	488,726

DIRECTORATE

The Directorate Branch provides overall management support and advice to the Minister, under the direction of the Deputy Minister. The branch is also responsible for strategic planning, providing leadership in the development of policy and legislation, communications, budget coordination, financial services, capital planning, human resource development planning and systems support. Leadership and coordination in the areas of professional practice standards, nursing, regional service delivery, and overall departmental quality assurance are also key functions of this branch.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	25,531	23,291	23,291	23,785
Grants and contributions	9,117	9,117	9,117	5,425
Travel and transportation	2,338	2,338	2,338	3,788
Materials and supplies	275	275	275	466
Purchased services	958	958	958	872
Utilities	-	-	-	49
Service contracts	19,673	19,573	19,573	19,491
Fees and payments	490	490	490	940
Other expenses	1,021	1,021	1,021	616
Total operations and maintenance, to be voted	59,403	57,063	57,063	55,432
Amortization, not voted	14,316	12,761	13,783	11,860
Total branch	73,719	69,824	70,846	67,292

PUBLIC HEALTH

The Public Health branch provides direction and leadership throughout Nunavut regarding the core functions of public health, which include population health assessment, health surveillance, health promotion, disease and injury prevention, health protection and preparedness management of and response for public health emergencies. Public Health uses strategies and approaches that combine education and skill building, social policy, inter-sectoral partnership and collaboration, regulation, community development and the support of effective clinical preventive interventions.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	17,460	17,013	17,013	12,061
Grants and contributions	764	498	498	260
Travel and transportation	1,782	1,782	1,782	801
Materials and supplies	733	733	733	472
Purchased services	436	436	436	96
Utilities	-	-	-	-
Service contracts	3,717	3,269	3,269	2,522
Fees and payments	33	33	33	34
Other expenses	120	120	120	7
Total operations and maintenance, to be voted	25,045	23,884	23,884	16,253
Amortization, not voted	-	-	-	-
Total branch	25,045	23,884	23,884	16,253

HEALTH CARE SERVICE DELIVERY

The Health Care Service Delivery branch includes clinical services provided at community and regional health centres, and the Qikiqtani General Hospital. The branch also provides mental health, long-term care and home and community support services. The branch strives to provide culturally relevant services through a holistic, patient-centred approach. It also includes territorial health insurance programs that cover hospital services within Nunavut and other jurisdictions, as well as supplementary health benefits and vital statistics. The branch coordinates referrals to access health care services within Nunavut and other jurisdictions. This branch also funds physician and specialist services, including rehabilitation services that are accessed both in and out of territory as required. The Non-Insured Health Benefits program, administered on behalf of the Government of Canada (third party funding), is run from this branch.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	113,987	113,487	113,487	121,540
Grants and contributions	2,017	2,017	2,017	1,173
Travel and transportation	96,929	148,276	116,929	108,253
Materials and supplies	11,970	11,970	11,970	15,327
Purchased services	3,265	3,265	3,265	4,431
Utilities	148	148	148	468
Service contracts	80,229	62,040	62,040	74,896
Fees and payments	77,785	77,785	77,785	80,428
Other expenses	339	339	339	(1,335)
Total operations and maintenance, to be voted	386,669	419,327	387,980	405,181
Amortization, not voted	-	-	-	-
Total branch	386,669	419,327	387,980	405,181

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION (C = Contribution; G = Grant)	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Directorate				
G Nursing Scholarship and Bursaries	100	100	100	100
C Nunavut Suicide Prevention Strategy	4,681	4,681	4,681	5,086
C Addiction and Trauma Treatment	4,150	4,150	4,150	-
C Education and training programs	186	186	186	190
C Kamatsiaqtut Help Line Society	-	-	-	49
Total Directorate	9,117	9,117	9,117	5,425
Public Health				
G Health Committees of Council	250	250	250	240
C Tobacco Reduction	248	248	248	20
C Cancer Screening	266	-	-	-
Total Public Health	764	498	498	260
Health Care Service and Delivery				
C Alcohol and Drug Treatment Program	1,347	1,347	1,347	875
C Maternal Health Strategy	620	620	620	-
C Nunavut Suicide Prevention Strategy	-	-	-	248
C Kamatsiaqtut Help Line Society	50	50	50	50
Total Health Care Service Delivery	2,017	2,017	2,017	1,173
TOTAL GRANTS AND CONTRIBUTIONS	11,898	11,632	11,632	6,858

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	32,115	65,179	33,334	26,350	156,978
Grants and contributions	10,179	50	569	1,100	11,898
Travel and transportation	5,783	49,697	30,390	15,179	101,049
Materials and supplies	722	6,695	2,886	2,675	12,978
Purchased services	1,550	1,944	807	358	4,659
Utilities	-	69	21	58	148
Service contracts	57,649	26,335	9,479	10,156	103,619
Fees and payments	77,727	95	2	484	78,308
Other expenses	1,277	187	12	4	1,480
Total operations and maintenance	187,002	150,251	77,500	56,364	471,117



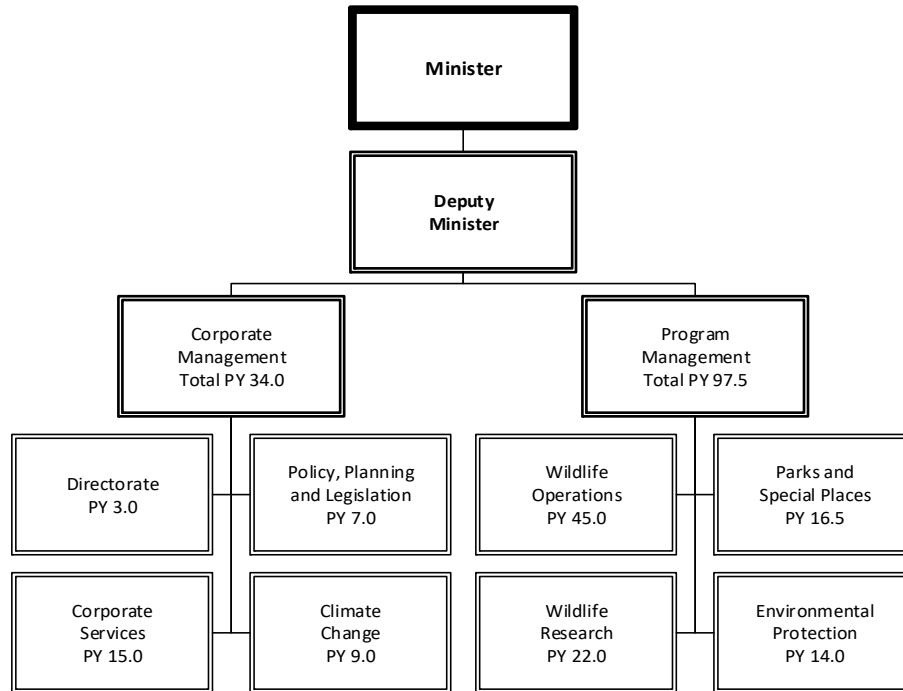
ENVIRONMENT

Joe Savikataaq
Minister

Jimmy Noble, Jr.
Deputy Minister

Steve Pinkson
Assistant Deputy Minister

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	122.5
Third-party funded	10.0
Revolving fund	-
Total Person Years (PYs)	132.5

MISSION

Through *avatimik kamattianiq* (environmental stewardship), the Department of Environment, in partnership with others, protects the environment (land, air, water), parks, and wildlife by promoting the sustainable use of these renewable resources.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	15,176	15,340	15,340	15,021
Grants and contributions	1,389	1,044	1,044	1,521
Travel and transportation	3,178	3,208	3,208	1,023
Materials and supplies	1,029	1,055	1,055	839
Purchased services	405	501	451	545
Utilities	-	-	-	17
Service contracts	2,630	2,678	2,688	1,726
Fees and payments	110	131	131	98
Other expenses	792	752	792	744
Total operations and maintenance, to be voted	24,709	24,709	24,709	21,534
Amortization, not voted	1,354	1,168	1,276	1,208
Total Department	26,063	25,877	25,985	22,742

CORPORATE MANAGEMENT

The Corporate Management branch is comprised of the Directorate, the Policy, Planning and Legislation division, the Corporate Services division, and the Climate Change Secretariat. The Corporate Management branch is tasked with the overall management and direction of the department including leadership, resource allocation, the integration and coordination of policy, legislation development, planning functions, financial services, business plan development, human resources, staff development and training, and the overall strategic planning for the department. The Climate Change Secretariat is responsible for implementing *Upagiaqtavut* - the Government of Nunavut's climate change adaptation strategy, the Pan-Territorial Adaptation Strategy, and the clean energy-related aspects of *Ikummatiit* - the Government of Nunavut's energy strategy - as they relate to Nunavut's commitments on climate change adaptation and mitigation.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	4,318	4,482	4,482	3,865
Grants and contributions	373	28	28	25
Travel and transportation	484	524	524	90
Materials and supplies	186	206	206	123
Purchased services	114	144	144	167
Utilities	-	-	-	-
Service contracts	314	374	384	208
Fees and payments	41	62	62	48
Other expenses	50	60	50	252
Total operations and maintenance, to be voted	5,880	5,880	5,880	4,778
Amortization, not voted	1,354	1,168	1,276	1,208
Total branch	7,234	7,048	7,156	5,986

PROGRAM MANAGEMENT

The Program Management branch is responsible for the development and delivery of programs in areas of land, wildlife research, wildlife operation and resource management, parks and environmental protection. This support is available to people, stakeholder organizations, and the private sector. The branch's four divisions: Parks and Special Places, Environmental Protection, Wildlife Research, and Wildlife Operations, are responsible for supporting the core functions of the government through research, policy and legislation development, regulatory process, strategic planning, financial management, communications, program evaluation, and support to the Deputy Minister and Minister.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	10,858	10,858	10,858	11,156
Grants and contributions	1,016	1,016	1,016	1,496
Travel and transportation	2,694	2,684	2,684	933
Materials and supplies	843	849	849	716
Purchased services	291	357	307	378
Utilities	-	-	-	17
Service contracts	2,316	2,304	2,304	1,518
Fees and payments	69	69	69	50
Other expenses	742	692	742	492
Total operations and maintenance, to be voted	18,829	18,829	18,829	16,756
Amortization, not voted	-	-	-	-
Total branch	18,829	18,829	18,829	16,756

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION (C = Contribution; G = Grant)	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
	Corporate Management			
G Renewable Energy Rebate for Cabin and Home Owners	345	-	-	-
C Students on Ice	28	28	28	25
Total Corporate Management	373	28	28	25
Program Management				
G Disaster Compensation	100	100	100	42
G Wildlife Damage Compensation	40	40	40	2
G Active Harvest Program	115	115	115	113
C Hunters and Trappers Organizations	438	438	438	438
C Regional Wildlife Boards	223	223	223	223
C Community Harvesters' Assistance (COVID-19)	-	-	-	625
C Canadian Cooperative Wildlife Centre	15	15	15	15
C Beverly-Qamaniriuq Barren Ground Caribou Management Board	25	25	25	25
C Wildlife Damage Prevention	60	60	60	13
Total Program Management	1,016	1,016	1,016	1,496
TOTAL GRANTS AND CONTRIBUTIONS	1,389	1,044	1,044	1,521

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	7,204	3,708	2,267	1,997	15,176
Grants and contributions	1,389	-	-	-	1,389
Travel and transportation	2,390	136	396	256	3,178
Materials and supplies	465	296	157	111	1,029
Purchased services	283	60	28	34	405
Utilities	-	-	-	-	-
Service contracts	2,359	19	144	108	2,630
Fees and payments	85	7	8	10	110
Other expenses	731	40	16	5	792
Total operations and maintenance	14,906	4,266	3,016	2,521	24,709





**COMMUNITY AND
GOVERNMENT SERVICES**

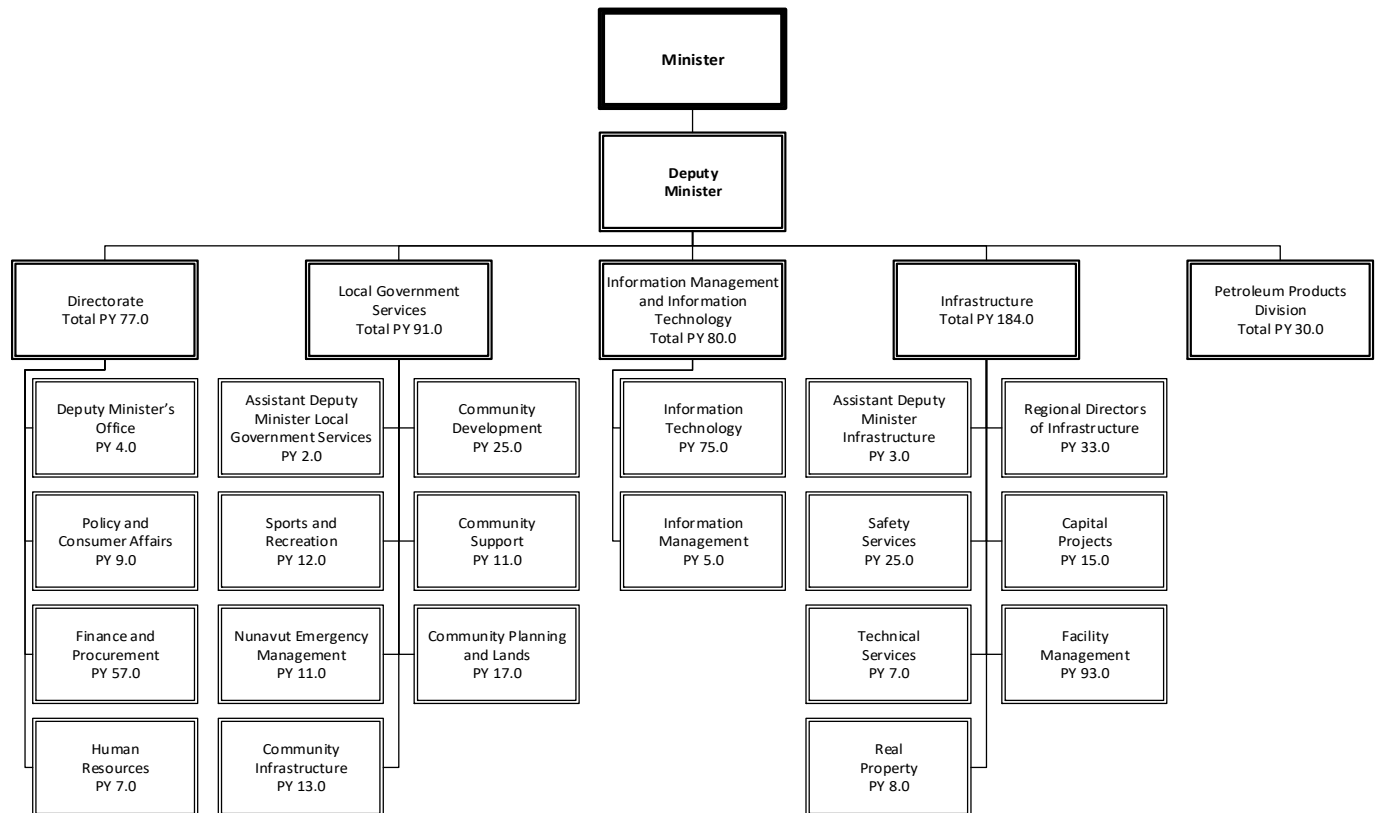
Jeannie Ehaloak
Minister

(vacant)
Assistant Deputy Minister
Infrastructure

Constance Hourie
Deputy Minister

(vacant)
Assistant Deputy Minister
Local Government Services

ACCOUNTING STRUCTURE CHART

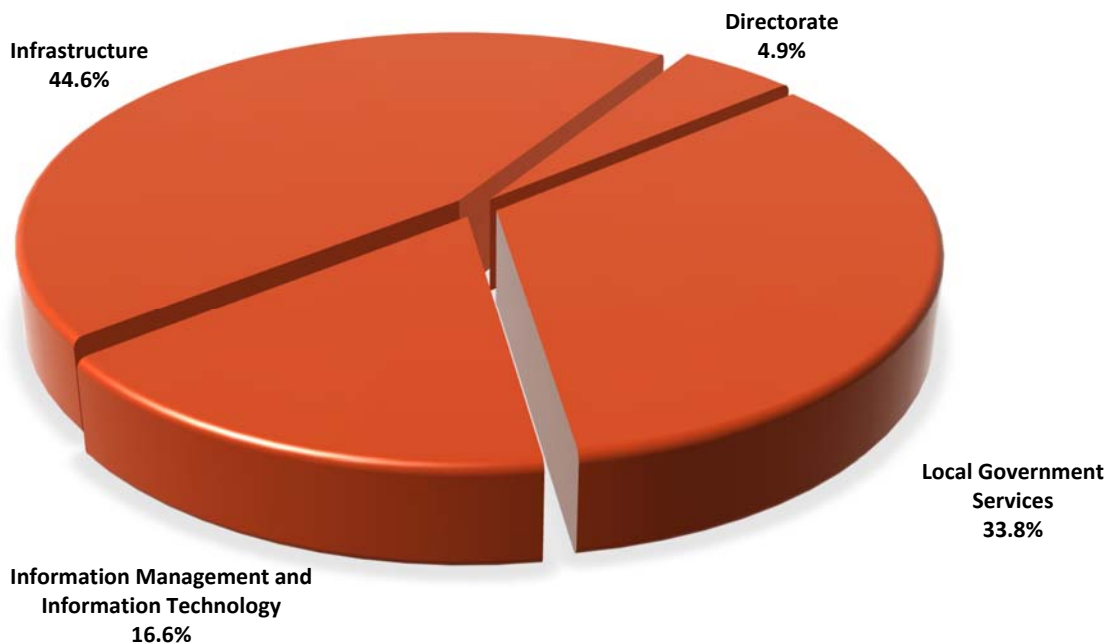


Person Years (PYs)	Total
Approved	417.0
Third-party funded	15.0
Revolving fund	30.0
Total Person Years (PYs)	462.0

MISSION

Provide high-quality support and services that foster safe and sustainable communities to benefit all Nunavummiut through sustainability, service excellence, health and safety, and corporate excellence.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	53,380	52,493	52,493	51,481
Grants and contributions	74,948	73,356	73,356	71,063
Travel and transportation	5,822	5,183	5,183	3,795
Materials and supplies	4,079	3,523	3,523	3,899
Purchased services	14,090	16,658	16,658	13,559
Utilities	42,620	42,085	42,085	41,772
Service contracts	56,362	54,006	54,006	53,233
Fees and payments	676	826	826	371
Other expenses	13,814	8,501	8,501	14,960
Total operations and maintenance, to be voted	265,791	256,631	256,631	254,133
Amortization, not voted	18,352	18,467	18,005	18,537
Total Department	284,143	275,098	274,636	272,670

DIRECTORATE

The Directorate consists of the Deputy Minister's Office, Financial Services, Human Resources, Procurement, Logistics and Contract Support, Policy and Consumer Affairs. The Human Resources division provides human resources services for the department and administers the organizational development functions including the department's Inuit Employment Plan. The Financial Services division provides financial management advisory services related to budgeting, financial reporting and accounting operations and includes the Procurement section which provides centralized purchasing services for government-wide supply and service requirements including the administration of sealift and logistics. Policy and Consumer Affairs provides policy and communications support for the Department and the Minister. In addition, the division oversees the Consumer Affairs section which provides consumer protection services to Nunavummiut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	9,353	8,726	8,726	9,490
Grants and contributions	80	80	80	65
Travel and transportation	387	469	469	341
Materials and supplies	273	287	287	303
Purchased services	2,026	1,984	1,984	1,202
Utilities	-	-	-	-
Service contracts	610	591	591	1,075
Fees and payments	75	70	70	62
Other expenses	280	300	300	281
Total operations and maintenance, to be voted	13,084	12,507	12,507	12,819
Amortization, not voted	-	-	-	-
Total branch	13,084	12,507	12,507	12,819

LOCAL GOVERNMENT SERVICES

The Local Government Services branch consists of the following sections: Assistant Deputy Minister's Office, Community Development, Community Support, Community Planning and Lands, Sport and Recreation, Nunavut Emergency Management and Community Infrastructure Divisions.

Community Development and Community Support provide training and development opportunities to municipal council members and staff and monitors and evaluates municipal operations. Community Planning and Lands provides technical and financial support to communities for land-use planning. Regional offices deliver community support programs and services. Sport and Recreation is responsible for the promotion, development and delivery of amateur sport, physical activity recreation opportunities for Nunavummiut. The division also coordinates Nunavut's participation in major games such as Arctic Winter Games, Canada Winter and Summer Games, Western Canada Summer Games and the North American Indigenous Games. Nunavut Emergency Management is responsible for the provision of search and rescue operations and emergency preparedness. Community Infrastructure supports community governments with capital planning and lifecycle management of municipal infrastructure. The division works with the Nunavut Community Infrastructure Advisory Committee to support the identification of community capital infrastructure plans and priorities and supports communities in developing and maintaining Integrated Community Sustainability Plans. The division is directly responsible for the implementation, management and reporting required under the Gas Tax Fund, the Building Canada Fund and other Infrastructure Canada programs.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	11,097	11,390	11,390	10,374
Grants and contributions	73,048	71,456	71,456	69,272
Travel and transportation	2,710	1,827	1,827	1,154
Materials and supplies	700	465	465	752
Purchased services	240	218	218	178
Utilities	1	1	1	1
Service contracts	1,811	2,046	2,046	1,684
Fees and payments	246	203	203	164
Other expenses	104	100	100	130
Total operations and maintenance, to be voted	89,957	87,706	87,706	83,709
Amortization, not voted	-	-	-	-
Total branch	89,957	87,706	87,706	83,709

INFORMATION MANAGEMENT AND INFORMATION TECHNOLOGY

The Information Management and Information Technology branch is responsible for government-wide information and communications technology. The branch provides Government of Nunavut departments with a centralized and shared source of planning, development, procurement, operations and support for the computer hardware and software application systems needed to collect, process and retrieve information. Information Management and Information Technology accomplishes this through a network of satellite communication systems, computer servers, applications software and user workstations, coordinated through a shared Helpdesk support system.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	9,748	9,929	9,929	8,720
Grants and contributions	25	25	25	25
Travel and transportation	899	958	958	993
Materials and supplies	124	121	121	158
Purchased services	11,359	14,062	14,062	11,777
Utilities	5	5	5	51
Service contracts	9,959	6,063	6,063	9,594
Fees and payments	144	345	345	47
Other expenses	11,988	7,253	7,253	11,033
Total operations and maintenance, to be voted	44,251	38,761	38,761	42,398
Amortization, not voted	-	-	-	-
Total branch	44,251	38,761	38,761	42,398

INFRASTRUCTURE

The Infrastructure branch consists of the following divisions: Assistant Deputy Minister's Office, Regional Directors of Infrastructure, Capital Projects, Facility Management, Real Property, Technical Services and Safety Services. The branch is responsible for providing comprehensive infrastructure services to all client departments and agencies except for Nunavut Housing Corporation and Qulliq Energy Corporation. The full suite of infrastructure services delivered to client departments include: capital project delivery through the planning, design, and construction phases; routine and preventative maintenance services for client department facilities; life-cycle planning, oversight and project delivery for client department facilities; and management and oversight of utilities for client department facilities. The Infrastructure branch, in partnership with Department of Finance, provides centralized management and oversight of the government's Capital Planning process. In addition, the branch is responsible for: the management and oversight of all Government of Nunavut owned and leased office and warehouse facilities, development and oversight of technical standards of government facilities, building condition assessments for all client department facilities, and oversight and compliance enforcement of Nunavut legislation related to safe buildings in Nunavut, including the *Technical Standards and Safety Act*, the *Building Code Act* and the *Fire Safety Act*.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	23,182	22,448	22,448	22,897
Grants and contributions	1,795	1,795	1,795	1,701
Travel and transportation	1,826	1,929	1,929	1,307
Materials and supplies	2,982	2,650	2,650	2,686
Purchased services	465	394	394	402
Utilities	42,614	42,079	42,079	41,720
Service contracts	43,982	45,306	45,306	40,880
Fees and payments	211	208	208	98
Other expenses	1,442	848	848	3,516
Total operations and maintenance, to be voted	118,499	117,657	117,657	115,207
Amortization, not voted	18,352	18,467	18,005	18,537
Total branch	136,851	136,124	135,662	133,744

PETROLEUM PRODUCTS DIVISION

The organization, through a revolving fund, coordinates the commercial procurement and distribution of petroleum products to all 25 communities in Nunavut. The fund provides working capital to finance inventory, accounts receivable and operating expenses. The division's operating expenses are recovered through a price structure that ensures a break-even operation.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Authorized limit	250,000	250,000	200,000	200,000
Operating results				
Income				
Sales income	196,318	202,999	202,999	190,525
Total income	196,318	202,999	202,999	190,525
Expenditures				
Compensation and benefits	4,952	4,597	4,597	4,965
Other operations and maintenance	25,876	30,780	30,780	25,462
Cost of goods sold	173,368	171,523	171,523	170,555
Total expenditures	204,196	206,900	206,900	200,982
Surplus (Deficit)	(7,878)	(3,901)	(3,901)	(10,457)

PUBLIC STORES REVOLVING FUND

Public Stores Revolving Fund was established to provide working capital to finance central warehousing of standard supply inventories.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Operating limit	2,000	2,000	2,000	1,175
Operating results				
Net receipts	2,000	1,700	1,700	3,198
Net issues	2,000	1,700	1,700	3,198

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION (C = Contribution; G = Grant)	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
	Directorate			
G Technical Professional Studies Program	80	80	80	65
Total Directorate	80	80	80	65
Local Government Services				
G Grant in Lieu of Taxes	6,333	6,183	6,183	5,835
G Municipal Collaboration Program	150	150	150	25
G Senior Citizens and Disabled Persons Tax Relief	318	318	318	225
G Nunavut Sport for Life	390	390	390	383
G Scholarship Program	10	10	10	10
G Municipal Training Grant	-	170	170	170
C Community Development Fund Program	457	1,200	1,200	1,088
C Community Asset Protection Program	850	850	850	850
C Municipal Funding Program	48,151	47,180	47,180	45,451
C Nunavut Association of Municipalities	-	190	190	190
C Municipal Organization Operating Fund	1,103	-	-	-
C Water and Sewage Subsidy Program	8,018	8,018	8,018	8,008
C Municipal Mobile Equipment Program	2,513	2,513	2,513	2,512
C Sports and Recreation Inuit Games Support	100	100	100	100
C Team Nunavut Athlete Development Support	571	100	100	439
C Municipal Recreation Support	500	500	500	455
C Territorial Organization Support	2,734	2,734	2,734	2,731
C Community Events	100	100	100	64
C Community Lands Administration Fund	130	130	130	130
C Community Search and Rescue Organization	620	620	620	606
Total Local Government Services	73,048	71,456	71,456	69,272
Information Management and Information Technology				
G Computer Award - grant-in-kind	25	25	25	25
Total Information Management and Information Technology	25	25	25	25
Infrastructure				
C Fire Prevention Strategy	1,795	1,795	1,795	1,701
Total Infrastructure	1,795	1,795	1,795	1,701
TOTAL GRANTS AND CONTRIBUTIONS	74,948	73,356	73,356	71,063

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	30,165	8,766	7,880	6,569	53,380
Grants and contributions	18,329	27,666	16,810	12,143	74,948
Travel and transportation	4,029	659	595	539	5,822
Materials and supplies	1,795	836	1,082	366	4,079
Purchased services	13,698	123	181	88	14,090
Utilities	10,038	12,114	12,081	8,387	42,620
Service contracts	45,628	4,340	3,526	2,868	56,362
Fees and payments	550	40	45	41	676
Other expenses	13,510	123	113	68	13,814
Total operations and maintenance	137,742	54,667	42,313	31,069	265,791





**ECONOMIC DEVELOPMENT
AND TRANSPORTATION**

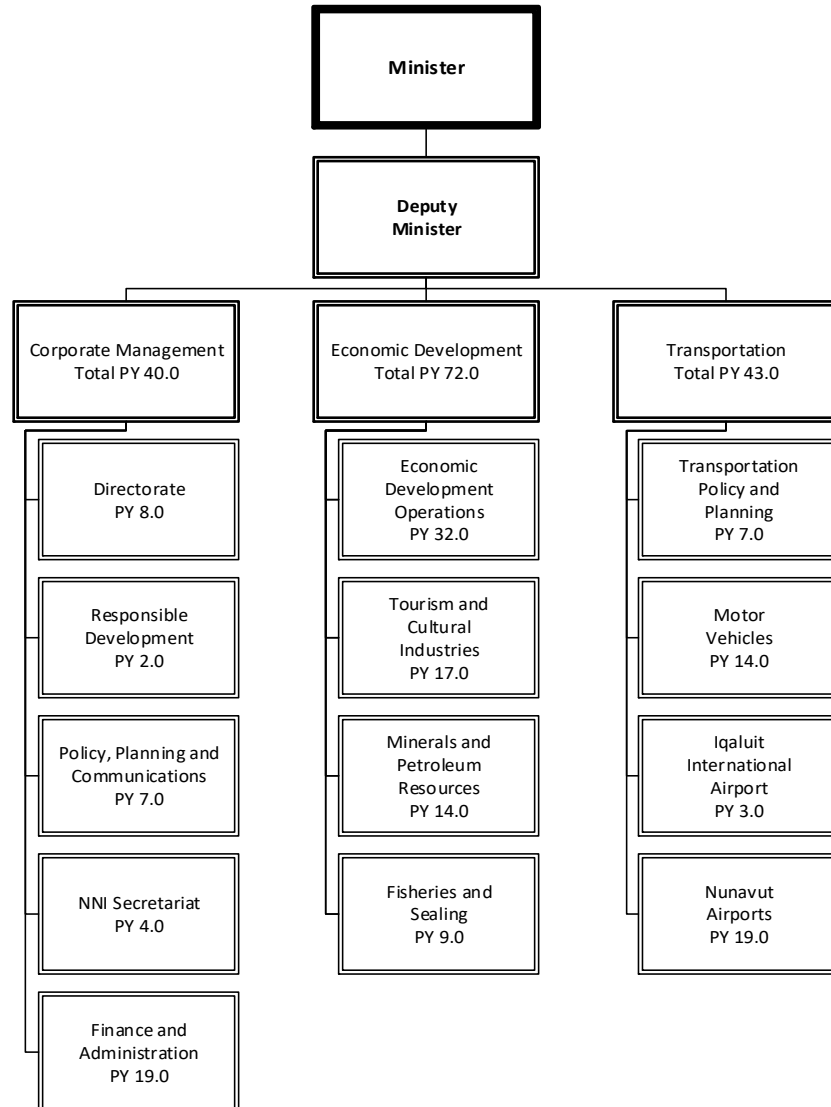
David Akeeagok
Minister

Gabriel Karlik
Assistant Deputy Minister (Acting)
Economic Development

Jimi Onalik
Deputy Minister

John Hawkins
Assistant Deputy Minister
Transportation

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	152.0
Third-party funded	3.0
Revolving fund	-
Total Person Years (PYs)	155.0

MISSION

Working to develop our economy and transportation systems in ways that support a positive, self-reliant, future for our people, our communities, and our land.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	20,015	20,015	20,015	17,990
Grants and contributions	23,767	23,767	23,767	21,898
Travel and transportation	2,498	2,498	2,498	2,054
Materials and supplies	908	908	908	1,017
Purchased services	357	357	357	425
Utilities	996	996	996	917
Service contracts	31,719	31,969	31,969	33,243
Fees and payments	257	257	257	383
Other expenses	11,279	11,279	11,279	11,388
Total operations and maintenance, to be voted	91,796	92,046	92,046	89,315
Amortization, not voted	22,974	20,437	24,095	20,502
Total Department	114,770	112,483	116,141	109,817

CORPORATE MANAGEMENT

Corporate Management is responsible for overseeing the management and operations of the department. Corporate Management provides overall central leadership and direction, financial management, policy development, corporate and human resource management, communications and support and oversight of the Government of Nunavut's implementation of the *Nunavummi Nangminiaqatunik Ikajuuti Act*. Corporate Management is responsible for monitoring the department's progress in the attainment of key government priorities, including implementation of *Turaaqtavut*, Inuit societal values, and the department's Inuit Employment Plan. Corporate Management is made up of the Directorate, the Responsible Development division, the Policy, Planning and Communications division, the NNI Secretariat and the Finance and Administration division. Corporate Management also administers the Government of Nunavut's funding agreements with the Nunavut Development Corporation and the Nunavut Business Credit Corporation.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	5,492	5,485	5,485	5,322
Grants and contributions	4,258	4,258	4,258	4,058
Travel and transportation	322	322	322	292
Materials and supplies	113	113	113	81
Purchased services	94	94	94	42
Utilities	-	-	-	-
Service contracts	224	224	224	766
Fees and payments	101	101	101	133
Other expenses	76	76	76	85
Total operations and maintenance, to be voted	10,680	10,673	10,673	10,779
Amortization, not voted	-	-	-	-
Total branch	10,680	10,673	10,673	10,779

ECONOMIC DEVELOPMENT

The Economic Development branch serves the well-being and self-reliance of Nunavummiut by working to maximize and diversify economic opportunities. The branch includes the three Community Operations divisions, the Business Development division, the Tourism and Cultural Industries division, the Minerals and Petroleum Resources division and the Fisheries and Sealing division.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	8,864	8,769	8,769	8,115
Grants and contributions	17,679	17,679	17,679	16,371
Travel and transportation	1,379	1,379	1,379	1,049
Materials and supplies	344	344	344	310
Purchased services	154	154	154	282
Utilities	-	-	-	1
Service contracts	1,876	2,126	2,126	3,129
Fees and payments	104	104	104	229
Other expenses	36	36	36	59
Total operations and maintenance, to be voted	30,436	30,591	30,591	29,545
Amortization, not voted	-	-	-	-
Total branch	30,436	30,591	30,591	29,545

TRANSPORTATION

The Transportation branch serves to connect Nunavummiut to one another and to the rest of Canada. The branch is responsible for critical elements of Nunavut's transportation system, encompassing air, land and marine transport modes. This includes operating community and regional-hub airports, administering traffic safety legislation and related programs, and supporting community-based and strategic territorial priorities for road and marine infrastructure. The Transportation branch includes the Transportation Policy and Planning division, the Motor Vehicles division, the Nunavut Airports division and the Iqaluit International Airport division.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	5,659	5,761	5,761	4,553
Grants and contributions	1,830	1,830	1,830	1,469
Travel and transportation	797	797	797	713
Materials and supplies	451	451	451	626
Purchased services	109	109	109	101
Utilities	996	996	996	916
Service contracts	29,619	29,619	29,619	29,348
Fees and payments	52	52	52	21
Other expenses	11,167	11,167	11,167	11,244
Total operations and maintenance, to be voted	50,680	50,782	50,782	48,991
Amortization, not voted	22,974	20,437	24,095	20,502
Total branch	73,654	71,219	74,877	69,493

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION (C = Contribution; G = Grant)	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
	Corporate Management			
C Nunavut Business Credit Corporation	900	900	900	700
C Nunavut Development Corporation	3,358	3,358	3,358	3,358
Total Corporate Management	4,258	4,258	4,258	4,058
Economic Development				
C Small Business Development Program	823	823	823	649
C Community Capacity Building Program	4,454	4,454	4,454	4,383
C Program Partnerships	3,820	3,820	3,820	3,770
C Country Food Distribution Program	1,576	1,576	1,576	1,323
C Strategic Investments Program	1,796	1,796	1,796	2,307
C Nunavut Film, Television and New Media Program	1,136	1,136	1,136	1,136
C Visitors' Centre Program	89	89	89	75
C Community Tourism and Cultural Industries	1,328	1,328	1,328	1,156
C Nunavut Prospectors' Program	150	150	150	30
C Community Engagement Support Program	900	900	900	32
C Science Education Enabling Program	70	70	70	61
C Nunavut Geoscience Program	450	450	450	450
C Nunavut Mine Training Program	200	200	200	200
C Fisheries Development and Diversification Program	525	525	525	495
C Commercial Fisheries Freight Subsidy	190	190	190	180
C Seals and Sealing Network	12	12	12	12
C Seal Contribution Program	150	150	150	99
G Seal Grant Program	10	10	10	13
Total Economic Development	17,679	17,679	17,679	16,371
Transportation				
C Community Transport Initiatives	1,800	1,800	1,800	1,439
G Simata Pitsiulak Aviation Scholarship	30	30	30	30
Total Transportation	1,830	1,830	1,830	1,469
TOTAL GRANTS AND CONTRIBUTIONS	23,767	23,767	23,767	21,898

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	16,136	1,834	959	1,086	20,015
Grants and contributions	19,313	2,316	1,247	891	23,767
Travel and transportation	1,951	233	119	195	2,498
Materials and supplies	858	14	15	21	908
Purchased services	333	4	8	12	357
Utilities	996	-	-	-	996
Service contracts	31,681	16	15	7	31,719
Fees and payments	201	8	6	42	257
Other expenses	11,258	7	1	13	11,279
Total operations and maintenance	82,727	4,432	2,370	2,267	91,796



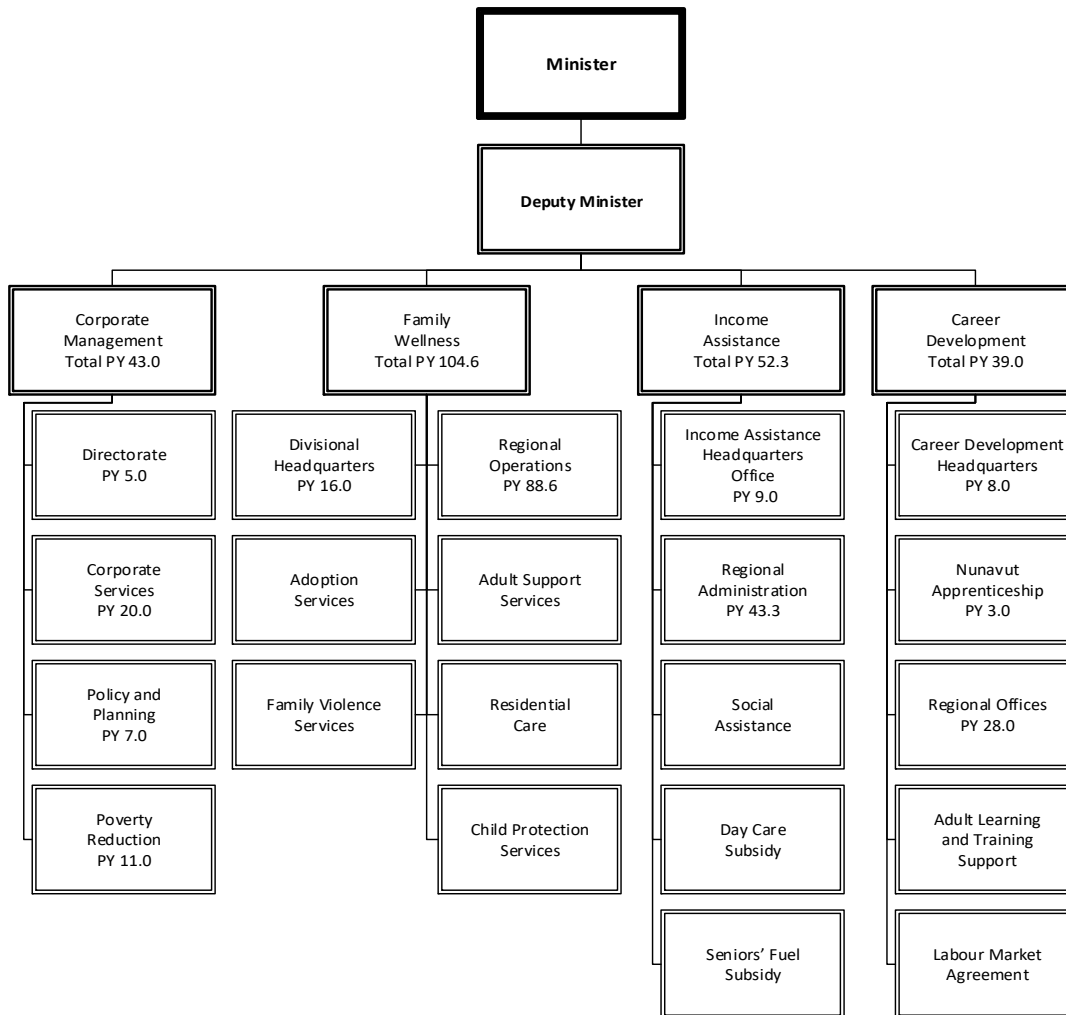
FAMILY SERVICES

Elisapee Sheutiapik
Minister

Yvonne Niego
Deputy Minister

(vacant)
Assistant Deputy Minister

ACCOUNTING STRUCTURE CHART

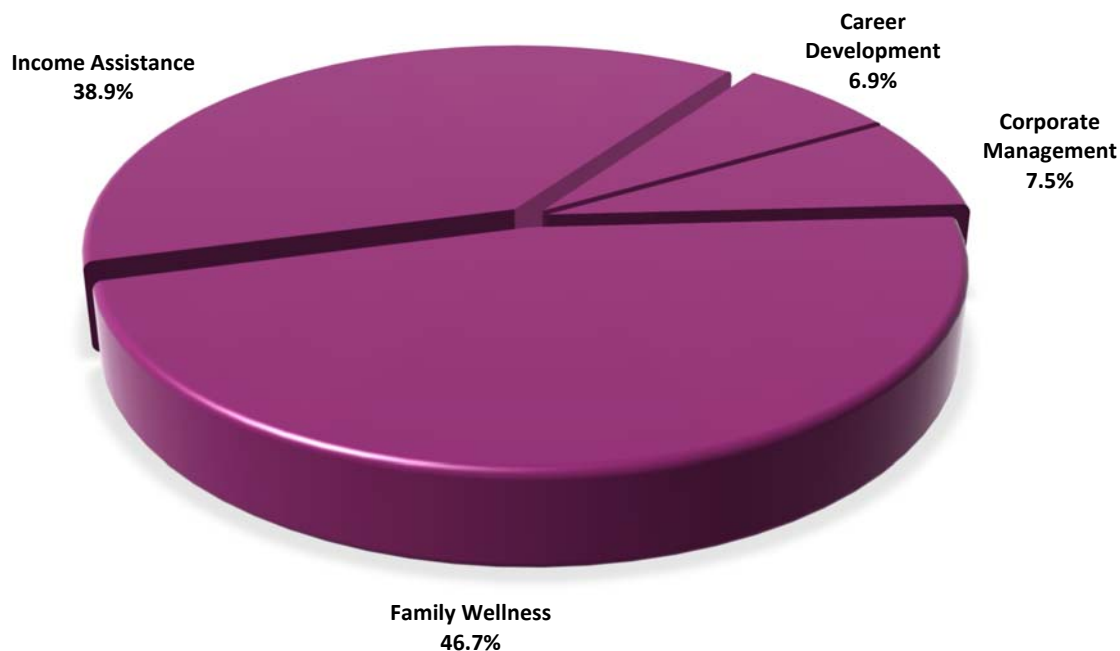


Person Years (PYs)	Total
Approved	230.6
Third-party funded	8.3
Revolving fund	-
Total Person Years (PYs)	238.9

MISSION

The Department of Family Services provides a range of programs and services to support self-reliance within an environment where protection is provided to those who are vulnerable and where standards of living are comparable to national standards. Program delivery will be structured to reflect Inuit societal values and to respect Inuit traditional practices.

DETAIL OF EXPENDITURES



DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	30,749	30,749	30,749	30,428
Grants and contributions	72,521	69,921	69,921	64,112
Travel and transportation	4,667	4,667	4,667	4,511
Materials and supplies	1,160	1,160	1,160	1,057
Purchased services	5,886	5,886	5,886	5,370
Utilities	-	-	-	4
Service contracts	45,579	42,866	42,866	42,864
Fees and payments	354	354	354	393
Other expenses	230	230	230	356
Total operations and maintenance, to be voted	161,146	155,833	155,833	149,095
Amortization, not voted	877	708	1,724	3,077
Total Department	162,023	156,541	157,557	152,172

CORPORATE MANAGEMENT

Corporate Management provides overall management support to the Department and advice to the Minister under the direction of the Deputy Minister. Corporate Management consists of the Deputy Minister, the Assistant Deputy Minister, the Executive Director, the Corporate Services division, the Policy and Planning division and the Poverty Reduction division. Corporate Management is responsible for coordinating strategic planning, providing leadership in the development of legislation and policy, communications, budget coordination, financial and human resource services and systems support. Corporate Management also leads in the implementation of program performance measurement and evaluation and Inuit employment planning. The Poverty Reduction division facilitates coordination and collaboration across government departments and with Inuit organizations on strategic approaches to poverty reduction. The division provides recommendations on how programs and policies can be reformed to reduce poverty and works to identify ways to better support community governments and non-profit organizations in their pursuit of community-based solutions to poverty.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	6,028	6,028	6,028	7,906
Grants and contributions	4,836	4,321	4,321	2,900
Travel and transportation	460	460	460	425
Materials and supplies	105	105	105	106
Purchased services	80	80	80	75
Utilities	-	-	-	-
Service contracts	383	383	383	252
Fees and payments	45	45	45	104
Other expenses	110	110	110	180
Total operations and maintenance, to be voted	12,047	11,532	11,532	11,948
Amortization, not voted	877	708	1,724	3,077
Total branch	12,924	12,240	13,256	15,025

FAMILY WELLNESS

The Family Wellness branch provides support services for children and vulnerable adults who may require protection or other specialized support. The branch assists individuals, families, groups and communities to develop skills and make use of both personal and community resources to enhance their well-being. Family Wellness also plays an important role in the development of programs and standards for program delivery.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	13,883	13,883	13,883	12,744
Grants and contributions	6,405	4,980	4,980	3,358
Travel and transportation	3,600	3,600	3,600	3,398
Materials and supplies	790	790	790	761
Purchased services	5,638	5,638	5,638	5,181
Utilities	-	-	-	1
Service contracts	44,642	41,929	41,929	42,356
Fees and payments	255	255	255	196
Other expenses	35	35	35	53
Total operations and maintenance, to be voted	75,248	71,110	71,110	68,048
Amortization, not voted	-	-	-	-
Total branch	75,248	71,110	71,110	68,048

INCOME ASSISTANCE

The objective of the Income Assistance branch is to assist residents in achieving their goals for independence and self-reliance to people aged 18 years and over and their dependents. The branch provides overall policy direction, program development, and advice to various levels of staff who deliver Income Assistance programs across Nunavut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	6,385	6,385	6,385	7,136
Grants and contributions	55,565	54,905	54,905	53,392
Travel and transportation	307	307	307	243
Materials and supplies	110	110	110	106
Purchased services	70	70	70	58
Utilities	-	-	-	3
Service contracts	267	267	267	251
Fees and payments	9	9	9	20
Other expenses	29	29	29	53
Total operations and maintenance, to be voted	62,742	62,082	62,082	61,262
Amortization, not voted	-	-	-	-
Total branch	62,742	62,082	62,082	61,262

CAREER DEVELOPMENT

Career Development researches, develops, and implements a coordinated plan for career and labour market training programs. Emphasis is placed on working with partner organizations ranging from the federal government, Inuit organizations, the private sector and non-profits in order to develop more accurate labour market information and to design and deliver labour market interventions that support the development of Nunavut's labour force, particularly Inuit participation in the labour force. Through its Apprenticeship Certification unit, the branch is responsible for administering the apprenticeship and trade qualification processes as well as providing career counselling and funding supports for apprentices. The branch is also responsible for developing a coordinated client sponsorship approach for adult training which involves developing, implementing and supporting case management systems intended to support Career Development programs and projects.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	4,453	4,453	4,453	2,642
Grants and contributions	5,715	5,715	5,715	4,462
Travel and transportation	300	300	300	445
Materials and supplies	155	155	155	84
Purchased services	98	98	98	56
Utilities	-	-	-	-
Service contracts	287	287	287	5
Fees and payments	45	45	45	73
Other expenses	56	56	56	70
Total operations and maintenance, to be voted	11,109	11,109	11,109	7,837
Amortization, not voted	-	-	-	-
Total branch	11,109	11,109	11,109	7,837

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION (C = Contribution; G = Grant)	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
	Corporate Management			
C Homelessness Initiative Contribution	4,271	4,271	4,271	2,900
C Poverty Reduction Initiatives	565	50	50	-
Total Corporate Management	4,836	4,321	4,321	2,900
Family Wellness				
G Men's and Boys' Initiative Grants	50	50	50	-
G Women's Initiative Grants	50	50	50	117
C Shelter Programs	4,915	4,090	4,090	3,241
C Youth Support Services	900	300	300	-
C Qullit Nunavut Status of Women Council	370	370	370	-
C Nunavut Disabilities Makinnasuaqtiit Society	100	100	100	-
C Rick Hanson Institute	20	20	20	-
Total Family Wellness	6,405	4,980	4,980	3,358
Income Assistance				
C Social Assistance Payments	53,523	53,523	53,523	52,074
C Senior Citizen Supplementary Benefit	2,042	1,382	1,382	1,318
Total Income Assistance	55,565	54,905	54,905	53,392
Career Development				
C Targeted Training Initiatives	4,285	4,715	4,715	3,534
C Labour Market Agreement	1,430	1,000	1,000	928
Total Career Development	5,715	5,715	5,715	4,462
TOTAL GRANTS AND CONTRIBUTIONS	72,521	69,921	69,921	64,112

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	12,535	7,894	6,155	4,165	30,749
Grants and contributions	15,813	28,492	14,190	14,026	72,521
Travel and transportation	1,140	1,507	1,160	860	4,667
Materials and supplies	355	520	210	75	1,160
Purchased services	2,563	1,413	980	930	5,886
Utilities	-	-	-	-	-
Service contracts	13,174	5,390	16,467	10,548	45,579
Fees and payments	279	25	35	15	354
Other expenses	135	31	27	37	230
Total operations and maintenance	45,994	45,272	39,224	30,656	161,146





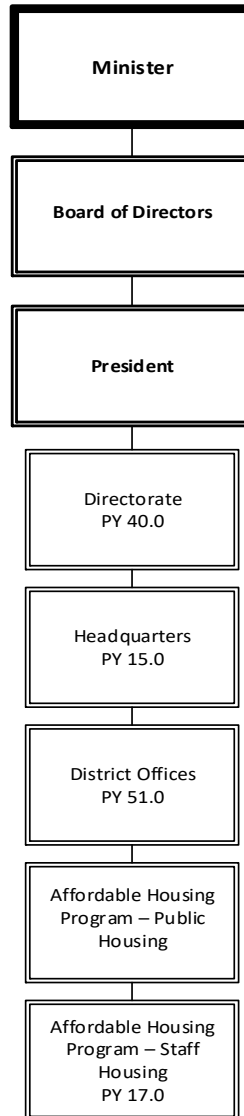
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NUNAVUT HOUSING CORPORATION
LA SOCIÉTÉ D'HABITATION DU NUNAVUT
NUNAVUNMI IGLULIQIYIIRYUAT

Margaret Nakashuk
Minister

John Apt
Chair

Terry Audla
President

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	116.0
Third-party funded	7.0
Revolving fund	-
Total Person Years (PYs)	123.0

MISSION

To provide opportunities for all residents of Nunavut to have homes that support a healthy, secure, independent and dignified lifestyle through working with our communities to allow them to assume the role of providing housing to Nunavummiut.

NUNAVUT HOUSING CORPORATION

The Nunavut Housing Corporation provides public and staff rental housing, homeownership, renovation programs and related services to Nunavummiut, with the assistance of our partners, the Local Housing Organizations. The contributions to the corporation shown on this page are the Government of Nunavut's share only and this is the amount voted by the Legislative Assembly. The corporation receives additional funding through contributions provided from the Canada Mortgage and Housing Corporation, tenant rentals and other income.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	-	-	-	-
Grants and contributions	219,125	217,718	217,718	211,265
Travel and transportation	-	-	-	-
Materials and supplies	-	-	-	-
Purchased services	-	-	-	-
Utilities	-	-	-	-
Service contracts	-	-	-	-
Fees and payments	-	-	-	-
Other expenses	-	-	-	-
Total operations and maintenance, to be voted	219,125	217,718	217,718	211,265
Amortization, not voted	-	-	-	-
Total Department	219,125	217,718	217,718	211,265

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET¹

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	-	-	-	-	-
Grants and contributions	9,697	106,947	54,859	47,622	219,125
Travel and transportation	-	-	-	-	-
Materials and supplies	-	-	-	-	-
Purchased services	-	-	-	-	-
Utilities	-	-	-	-	-
Service contracts	-	-	-	-	-
Fees and payments	-	-	-	-	-
Other expenses	-	-	-	-	-
Total operations and maintenance	9,697	106,947	54,859	47,622	219,125

1. Only includes funding received from the Government of Nunavut.

NUNAVUNMI
INIRNIRIT
ILIHARVIAT

COLLÈGE
DE L'ARCTIQUE
DU NUNAVUT



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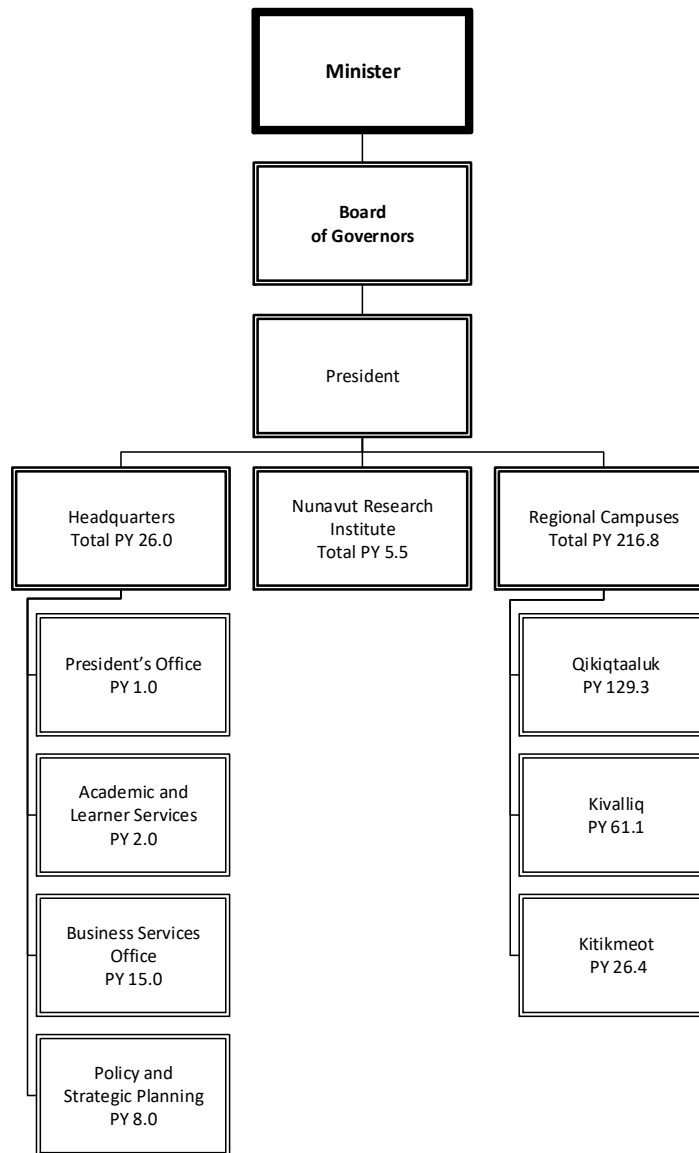
NUNAVUT
ARCTIC
COLLEGE

David Joanasie
Minister

Sue Ball
Chair

Rebecca Mearns
President (Acting)

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	232.3
Third-party funded	16.0
Revolving fund	-
Total Person Years (PYs)	248.3

MISSION

To strengthen the people and communities of Nunavut by providing life-long learning opportunities for adult Nunavummiut by appropriately delivering high quality career programs developed with input from our partners throughout the Arctic and Canada, and by making the benefits of Inuit traditional knowledge and southern science more accessible.

NUNAVUT ARCTIC COLLEGE

Nunavut Arctic College is responsible for the delivery of adult and post-secondary education, including the delivery of university level programs and the granting of university degrees and applied bachelor's degrees. The contribution to the College shown on this page is the Government of Nunavut base funding contribution and the amount approved by the Legislative Assembly. The college receives third party funding from various Inuit organizations, and the federal and territorial government, and other income.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	-	-	-	-
Grants and contributions	37,984	39,019	39,019	38,695
Travel and transportation	-	-	-	-
Materials and supplies	-	-	-	-
Purchased services	-	-	-	-
Utilities	-	-	-	-
Service contracts	-	-	-	-
Fees and payments	-	-	-	-
Other expenses	-	-	-	-
Total operations and maintenance, to be voted	37,984	39,019	39,019	38,695
Amortization, not voted	-	-	-	-
Total Department	37,984	39,019	39,019	38,695

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET¹

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	-	-	-	-	-
Grants and contributions	4,938	20,823	7,875	4,348	37,984
Travel and transportation	-	-	-	-	-
Materials and supplies	-	-	-	-	-
Purchased services	-	-	-	-	-
Utilities	-	-	-	-	-
Service contracts	-	-	-	-	-
Fees and payments	-	-	-	-	-
Other expenses	-	-	-	-	-
Total operations and maintenance	4,938	20,823	7,875	4,348	37,984

1. Only includes funding received from the Government of Nunavut.



**TERRITORIAL
CORPORATIONS**

NUNAVUNMI
INIRNIRIT
ILIHARVIAT

COLLÈGE
DE L'ARCTIQUE
DU NUNAVUT



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NUNAVUT
ARCTIC
COLLEGE

CORPORATE SUMMARY

Nunavut Arctic College receives funding from the following sources:

- a) \$37,984,000 - contribution from the Government of Nunavut towards the operation of the college;
- b) \$ 7,462,000 - tuition fees and other sources, utilized in providing its full range of programs; and
- c) \$11,159,000 - third-party funding.

This summary and the following pages reflect the details of the total funding and are for review purposes only.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	35,780	36,311	36,311	31,392
Grants and contributions	-	-	-	-
Travel and transportation	2,629	2,524	2,524	1,935
Materials and supplies	1,936	1,807	1,807	1,243
Purchased services	869	878	878	971
Utilities	299	306	306	231
Service contracts	11,553	11,697	11,697	11,434
Fees and payments	2,035	2,685	2,685	1,379
Other expenses	1,504	1,389	1,389	1,497
Total operations and maintenance	56,605	57,597	57,597	50,082

HEADQUARTERS

The President's Office (Iqaluit) supports the Board of Governors and is responsible for the overall direction and management of the college. It includes the Vice President position, which is responsible for the delivery of the academic and learner services.

The Policy and Strategic Planning division oversees the policy development, strategic planning and public affairs at Nunavut Arctic College. This includes providing support to the President's Office regarding changes to administration, legislation, policies, and plans for the College.

The Business Services Office (Iqaluit) is responsible for the delivery of finance, human resource, registrar, capital planning and information technology services. The office also has staff in Clyde River, Cambridge Bay, Arviat and Rankin Inlet.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	3,543	3,576	3,576	4,701
Grants and contributions	-	-	-	-
Travel and transportation	268	293	293	810
Materials and supplies	36	39	39	59
Purchased services	40	40	40	70
Utilities	20	20	20	-
Service contracts	608	608	608	1,807
Fees and payments	467	467	467	540
Other expenses	925	750	750	1,356
Total operations and maintenance	5,907	5,793	5,793	9,343

NUNAVUT RESEARCH INSTITUTE

Nunavut Innovation and Research Institute is the lead agency for science, research and technology development in Nunavut. It is the central agency mandated to liaise and coordinate broad-scale science projects in Nunavut and plays a key role in the development of northern research. It is managed by the Director, Nunavut Innovation and Research Institute, who is also the Science Advisor for Nunavut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	813	814	814	775
Grants and contributions	-	-	-	-
Travel and transportation	55	55	55	15
Materials and supplies	16	16	16	17
Purchased services	9	9	9	14
Utilities	-	7	7	3
Service contracts	273	142	142	461
Fees and payments	2	2	2	3
Other expenses	-	-	-	2
Total operations and maintenance	1,168	1,045	1,045	1,290

REGIONAL CAMPUSES

The Kivalliq Regional Campus (including the Arviat office) is responsible for the Nunavut-wide delivery of Trades and Technology programs, Adult Basic Education, literacy training, the Pathway to Adult Secondary School (PASS) graduation program, pre-employment and academic readiness programs in preparation for college entry or work and is responsible for academic excellence and curriculum development. The campus is also responsible for the facility management and learner services in the Kivalliq region.

The Qikiqtaaluk Regional Campus is responsible for the Nunavut-wide delivery of Inuit, Education and University Studies, the Piqqusilirivvik Cultural Centre, and the Igloolik Oral History Research Centre. The campus is also responsible for the facility management and learner services in the Qikiqtaaluk region.

The Kitikmeot Regional Campus is responsible for the Nunavut-wide delivery of Health and Wellness Career programs and the Business and Workforce Development programs. The primary career programs are the Nursing program, the Social Services program, the Management Studies program and the Office Administration program. The campus is also responsible for the facility management and student services in the Kitikmeot region.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	31,424	31,921	31,921	25,916
Grants and contributions	-	-	-	-
Travel and transportation	2,306	2,176	2,176	1,110
Materials and supplies	1,884	1,752	1,752	1,167
Purchased services	820	829	829	887
Utilities	279	279	279	228
Service contracts	10,672	10,947	10,947	9,166
Fees and payments	1,566	2,216	2,216	836
Other expenses	579	639	639	139
Total operations and maintenance	49,530	50,759	50,759	39,449

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET¹

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	3,543	20,638	8,232	3,367	35,780
Grants and contributions	-	-	-	-	-
Travel and transportation	268	1,841	180	340	2,629
Materials and supplies	36	1,487	135	278	1,936
Purchased services	40	663	90	76	869
Utilities	20	271	-	8	299
Service contracts	608	7,417	1,353	2,175	11,553
Fees and payments	467	1,343	96	129	2,035
Other expenses	925	453	97	29	1,504
Total operations and maintenance	5,907	34,113	10,183	6,402	56,605

1. Includes funding received from all sources.





NUNAVUT BUSINESS
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CREDIT CORPORATION
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“Lender of Northern Opportunity”

David Akeeagok
Minister

Marg Epp
Chair

Peter Ma
Chief Executive Officer

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	6.0
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)	6.0

CORPORATE SUMMARY

Nunavut Business Credit Corporation is a territorial corporation whose mandate is to stimulate economic development and employment in Nunavut by supporting, financing and investing in resident business enterprises. As the lender of northern opportunity, Nunavut Business Credit Corporation provides financing alternatives, which include term loans, lines of credit, standby letters of credit, loan guarantees, bid bond security, and indemnification of bonds provided by bonding companies, to small and medium business enterprises in Nunavut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Total income	522	295	295	536
Expenditures				
Compensation and benefits	1,035	1,035	1,035	853
Grants and contributions	-	-	-	-
Travel and transportation	75	75	75	48
Materials and supplies	35	35	35	28
Purchased services	212	212	212	249
Utilities	-	-	-	-
Service contracts	-	-	-	-
Fees and payments	143	143	143	99
Other expenses	11	13	13	15
Total expenditures	1,511	1,513	1,513	1,292
Earnings before other items	(989)	(1,218)	(1,218)	(756)
Administrative contribution from Government of Nunavut	900	900	900	700
In-Kind contributions from Government of Nunavut	160	359	359	160
Third-party government contracts	-	-	-	-
Total contributions	1,060	1,259	1,259	860
Net comprehensive income (loss)	71	41	41	104

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters	Qikiqtaaluk	Kivalliq	Kitikmeot	Total
	(\$000)	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	1,035	-	-	-	1,035
Grants and contributions	-	-	-	-	-
Travel and transportation	75	-	-	-	75
Materials and supplies	35	-	-	-	35
Purchased services	212	-	-	-	212
Utilities	-	-	-	-	-
Service contracts	-	-	-	-	-
Fees and payments	143	-	-	-	143
Other expenses	11	-	-	-	11
Total operations and maintenance	1,511	-	-	-	1,511

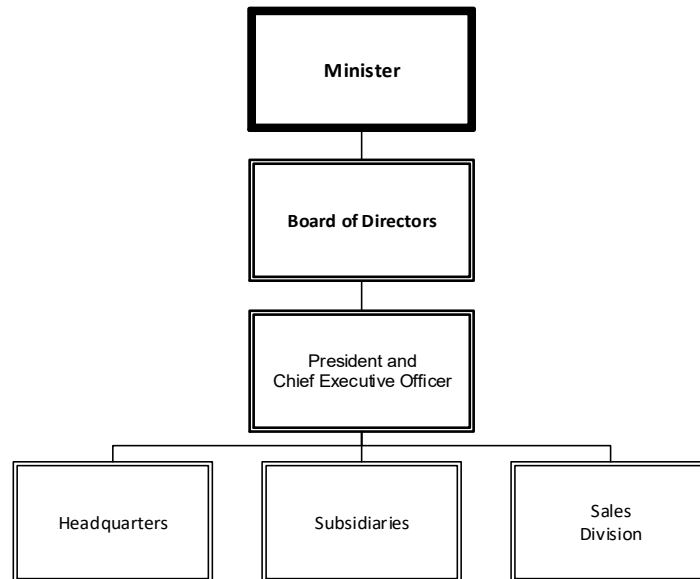


David Akeegok
Minister

Donald Havioyak
Chair

Goretti Kakuktinniq
President and Chief Executive Officer (Interim)

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Job forecast	117.5
Total Person Years (PYs)	117.5

CORPORATE SUMMARY

The Nunavut Development Corporation is a territorial corporation that delivers programs and services designed to create employment and income opportunities, stimulate the growth of business and to promote the economic objectives of the Government of Nunavut. The corporation supports eight subsidiary companies operating in seven Nunavut communities, and a sales division for made-in-Nunavut products in the Greater Toronto area. Nunavut Development Corporation and its subsidiary companies primarily operate and support Nunavut's arts and crafts, commercial harvesting like fishing and hunting, food production and tourism sectors.

Nunavut Development Corporation, either directly or through its subsidiary companies, also maintains a growing list of partnerships with communities, hunters and trappers organizations and individuals helping to create employment and income earning opportunities, stimulate the growth of business and promoting economic diversification beyond the communities where the corporation maintains a subsidiary company. These partnerships open up additional income earning opportunities for Nunavut's harvesters and artists.

The corporation manages a Venture Investment Fund, which targets equity-oriented investments in Nunavut's commercial harvesting, cultural industries and tourism sectors and gives priority consideration to those proposals that will benefit Nunavut's smaller communities. Nunavut Development Corporation annually creates or maintains a significant number of Nunavut-based jobs in the above sectors as measured against the corporation's investment policies and guidelines.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actuals 2019-2020 (\$000)
	Revenues			
Operating contribution from Government of Nunavut	3,358	3,358	3,358	3,358
Total revenue	3,358	3,358	3,358	3,358
Expenditures				
Compensation and benefits	1,013	1,012	1,026	831
Grants and contributions	1,403	1,403	1,403	2,204
Travel and transportation	266	210	290	162
Materials and supplies	25	25	23	25
Purchased services	95	17	60	92
Utilities	30	30	21	29
Service contracts	90	90	90	51
Fees and payments	8	8	7	7
Other expenses	(72)	63	(62)	285
Total operations and maintenance expenditures	2,858	2,858	2,858	3,686
Capital expenditures	500	500	500	494
Total corporation	3,358	3,358	3,358	4,180

SUBSIDIARY OPERATIONS

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
<p>Ivalu Rankin Inlet Retail and wholesale arts and crafts store. Supports local artisans through the procurement of arts and crafts items. Also supports other Nunavut Development Corporation community-based business by marketing items produced at the other companies. Core products include local sculpture and wall-hangings, a growing selection of Inuit music, sealskin vests, mitts, ties, and meat and fish products.</p>	-	-	-	-
<p>Jessie Oonark Baker Lake Retail and production of arts and crafts. Supports local artisans through procurement of arts and crafts items. Core capacity involves silkscreen and also operates as a local incubator facility leasing space to small business and agencies.</p>	165	165	165	165
<p>Kiluk Arviat Retail and production of arts and crafts. Supports local artisans through procurement of arts and crafts items. Core capacity involves utilizing local seamstresses to sew growing and well renowned Nunavut sealskin product line. Operates a retail gift store and also moving into embroidery to bring value to existing product line. Kiluk maintains import service and supply contacts with AEM and Maplelea.</p>	140	140	140	140
<p>Kitikmeot Foods Cambridge Bay Meat and fish plant. Supports local harvesters through the procurement of wild char and muskox. Core capacity involves the processing of a wide variety of muskox and char products for distribution both locally and throughout North America. Kitikmeot Foods is working to place more of its char product for sale in Nunavut.</p>	330	330	330	330
<p>Kivalliq Arctic Foods Rankin Inlet Meat and fish plant. Supports local and regional harvesters through the procurement of wild char, muskox and caribou. Core capacity involves the processing of a wide variety of country food products for distribution in Nunavut and beyond. Kivalliq Arctic Foods is working to place more of its products for sale in Nunavut.</p>	260	260	260	260

SUBSIDIARY OPERATIONS, CONTINUED

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Papiruaq Fisheries Whale Cove Fish plant. Supports local and regional fisherman through the procurement of wild char and maktaaq. Plant to be operated directly by Kivalliq Arctic Foods.	-	-	-	-
Taluq Designs Taloyoak Retail and production of arts and crafts. Supports local and regional artisans through the procurement of arts and craft items. Core capacity involves using local sewers to produce the well-known line of Inuit packing dolls and clothing.	70	70	70	70
Uqurmiut Arts and Crafts Pangnirtung Tapestries, prints and retail arts and crafts store. Supports local artisans through procurement of arts and craft items. Core capacity includes the traditional weaving of Inuit tapestries in the Pangnirtung tapestry studio and the annual production of a local-produced print collection. Company is also well known for its production of Pangnirtung hats and sewn goods.	238	238	238	238
Sales Division Province of Ontario The sales supports artisans throughout Nunavut by the direct procurement of arts and craft items. Also supports Nunavut Development Corporation subsidiary companies by marketing arts, crafts and other produced items manufactured at the companies. Works closely with industry partners such as galleries and other wholesalers in the distribution of Inuit arts and crafts.	200	200	200	214
TOTAL SUBSIDIARY OPERATIONS	1,403	1,403	1,403	1,417

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	1,013	-	-	-	1,013
Grants and contributions	200	238	565	400	1,403
Travel and transportation	266	-	-	-	266
Materials and supplies	25	-	-	-	25
Purchased services	95	-	-	-	95
Utilities	30	-	-	-	30
Service contracts	90	-	-	-	90
Fees and payments	8	-	-	-	8
Other expenses	(72)	-	-	-	(72)
Total operations and maintenance	1,655	238	565	400	2,858





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NUNAVUT HOUSING CORPORATION
LA SOCIÉTÉ D'HABITATION DU NUNAVUT
NUNAVUNMI IGLULIQIYIIRYUAT

CORPORATE SUMMARY

The Nunavut Housing Corporation receives funding from the following sources:

- a) \$219,125,000 - contribution from the Government of Nunavut towards the operation of the corporation;
and
- b) \$ 25,900,000 - Canada Mortgage and Housing Corporation and other sources, utilized in providing its full range of programs.

This summary and the following pages reflect the details of the total funding and are for review purposes only.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	16,807	16,807	16,807	16,764
Grants and contributions	151,721	151,842	151,842	149,754
Travel and transportation	2,358	2,303	2,303	2,303
Materials and supplies	155	202	202	202
Purchased services	227	227	227	227
Utilities	9,074	8,559	8,559	8,386
Service contracts	53,260	53,259	53,259	49,847
Fees and payments	146	146	146	147
Other expenses	11,277	12,118	12,118	12,455
Total operations and maintenance	245,025	245,463	245,463	240,085

HEADQUARTERS

Corporate Headquarters in Arviat and the Directorate in Iqaluit are responsible for the development of corporate policy, strategic planning and communications. Corporate Headquarters provides support to the Minister, the corporate executive and the regional offices. The division coordinates the preparation, monitoring and reporting of the corporate operations and maintenance and capital budgets, administers the loan portfolio and provides accounting and treasury services. It provides support to the regions in the areas of programs, contracting, project management, design and maintenance.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	6,938	6,938	6,938	6,938
Grants and contributions	-	-	-	-
Travel and transportation	440	440	440	440
Materials and supplies	83	83	83	83
Purchased services	155	155	155	155
Utilities	717	295	295	295
Service contracts	444	443	443	443
Fees and payments	62	61	61	61
Other expenses	138	139	139	139
Total operations and maintenance	8,977	8,554	8,554	8,554

DEBT REPAYMENT

Amortization charges relate to the repayment of principal and interest on long-term loans from the Canada Mortgage and Housing Corporation (CMHC). CMHC will provide a contribution to Nunavut Housing Corporation to pay for the additional charges of \$10,919,000 in 2021-2022.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	-	-	-	-
Grants and contributions	-	-	-	-
Travel and transportation	-	-	-	-
Materials and supplies	-	-	-	-
Purchased services	-	-	-	-
Utilities	-	-	-	-
Service contracts	-	-	-	-
Fees and payments	-	-	-	-
Other expenses	10,919	11,751	11,751	12,088
Total operations and maintenance	10,919	11,751	11,751	12,088

DISTRICT OFFICES

Delivery of services and support to communities in programs and services is managed through the corporation's district offices. District offices set regional priorities and work with Local Housing Organizations and individual clients to ensure programs are being delivered to appropriate standards through monitoring and assessment. The district office is responsible to ensure the success of construction programs in its region and to develop a positive relationship with other government departments and agencies.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	7,542	7,542	7,542	7,542
Grants and contributions	-	-	-	-
Travel and transportation	1,792	1,737	1,737	1,737
Materials and supplies	72	119	119	119
Purchased services	46	46	46	46
Utilities	-	-	-	-
Service contracts	44	44	44	44
Fees and payments	80	81	81	81
Other expenses	200	208	208	208
Total operations and maintenance	9,776	9,777	9,777	9,777

AFFORDABLE HOUSING PROGRAM (PUBLIC HOUSING)

The corporation is partnered at the community level with Local Housing Organizations for the delivery of the public housing program. Most of the day-to-day duties associated with program delivery are administered by Local Housing Organization staff. Relationships with the Local Housing Organizations are based on operating or partnership agreements. Under the Rental Housing program, duties include allocation of housing to community residents according to need. As well, Local Housing Organizations provide the administration and maintenance services for the rental program. Several also have responsibility for parts or all of the home repair and homeownership programs.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	-	-	-	-
Grants and contributions	151,721	151,842	151,842	149,754
Travel and transportation	-	-	-	-
Materials and supplies	-	-	-	-
Purchased services	-	-	-	-
Utilities	-	-	-	-
Service contracts	-	-	-	-
Fees and payments	-	-	-	-
Other expenses	-	-	-	-
Total operations and maintenance	151,721	151,842	151,842	149,754

AFFORDABLE HOUSING PROGRAM (STAFF HOUSING)

The corporation is partnered at the community level with Local Housing Organizations for the delivery for some components of the staff housing program. Most of the day-to-day duties associated with program delivery are administered by corporation staff. Under the staff housing program, duties include allocation of housing to Government of Nunavut staff according to established guidelines and policies. Staff housing offices are located in the corporation's district offices in Arviat, Cape Dorset and Cambridge Bay as well as an office in Iqaluit.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	2,327	2,327	2,327	2,284
Grants and contributions	-	-	-	-
Travel and transportation	126	126	126	126
Materials and supplies	-	-	-	-
Purchased services	26	26	26	26
Utilities	8,357	8,264	8,264	8,091
Service contracts	52,772	52,772	52,772	49,360
Fees and payments	4	4	4	5
Other expenses	20	20	20	20
Total operations and maintenance	63,632	63,539	63,539	59,912

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
(C = Contribution; G = Grant)				
Affordable Housing Programs (Public Housing)				
C Public Housing Program	151,205	151,326	151,326	149,238
C Canada Mortgage and Housing Corporation unilateral programs	516	516	516	516
Total Affordable Housing Programs (Public Housing)	151,721	151,842	151,842	149,754
TOTAL GRANTS AND CONTRIBUTIONS	151,721	151,842	151,842	149,754

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET¹

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	8,145	3,913	2,655	2,094	16,807
Grants and contributions	516	69,709	42,386	39,110	151,721
Travel and transportation	566	900	615	277	2,358
Materials and supplies	83	40	16	16	155
Purchased services	179	20	20	8	227
Utilities	717	4,100	1,537	2,720	9,074
Service contracts	444	34,934	11,269	6,613	53,260
Fees and payments	66	71	2	7	146
Other expenses	11,076	57	110	34	11,277
Total operations and maintenance	21,792	113,744	58,610	50,879	245,025

1. Includes funding received from all sources.



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Qulliq Energy Corporation

Société d'énergie Qulliq

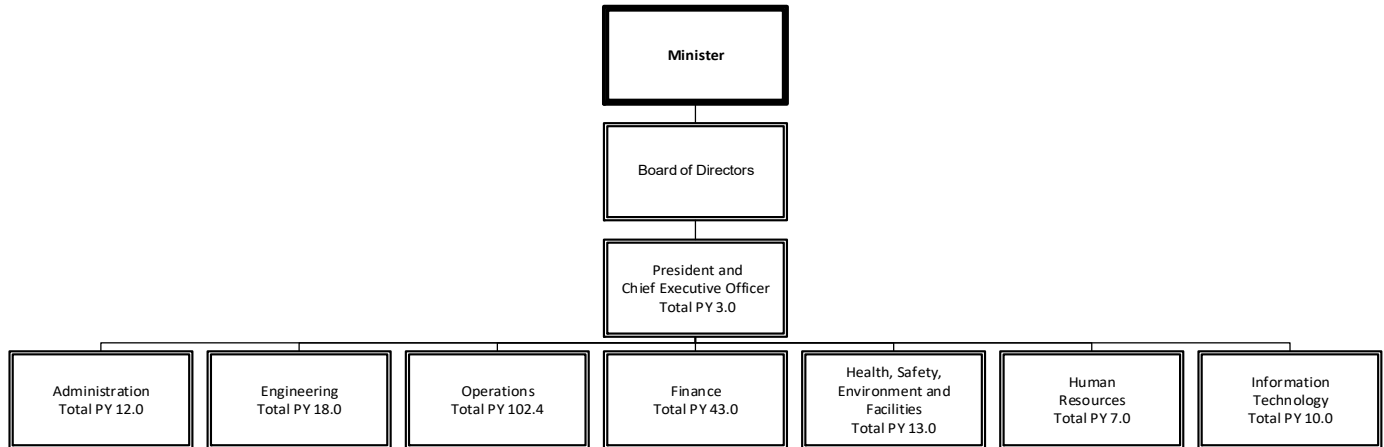
Qulliq Alruyaktuqtunik Ikumatjutiit

Jeannie Ehaloak
Minister

Keith Peterson
Chair

Rick Hunt
President and Chief Executive Officer

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	208.4
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)	208.4

CORPORATE SUMMARY

Qulliq Energy Corporation is incorporated and operates under the *Qulliq Energy Corporation Act* and its energy pricing is regulated pursuant to the *Utility Rates Review Council Act*. Its mission is to provide safe, reliable and efficient electricity and plans long term affordable energy for Nunavummiut.

Qulliq Energy Corporation receives funding from the following sources:

- a) \$133,233,000 - sales of power
- b) \$ 1,080,000 - sales of heat
- c) \$ 7,316,000 - other revenue
- d) \$ 500,000 - Government of Nunavut contribution (capital)

The budget and accounting structure of the corporation is composed of a number of internal departments or branches. This summary reflects the details of the total funding and is for review purposes only.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	36,887	36,564	38,303	37,306
Grants and contributions	-	-	-	-
Travel and transportation	6,229	3,913	5,125	5,153
Materials and supplies	53,338	56,093	53,749	54,609
Purchased services	4,936	4,747	27,005	4,585
Utilities	1,196	1,117	1,146	1,371
Service contracts	10,397	10,512	6,853	11,113
Fees and payments	703	365	145	409
Other expenses	20,429	18,263	2,302	20,438
Total operations and maintenance	134,115	131,574	134,628	134,984

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

	Headquarters (\$000)	Qikiqtaaluk (\$000)	Kivalliq (\$000)	Kitikmeot (\$000)	Total (\$000)
Compensation and benefits	20,360	8,136	4,191	4,200	36,887
Grants and contributions	-	-	-	-	-
Travel and transportation	3,707	1,338	416	768	6,229
Materials and supplies	949	29,968	13,506	8,915	53,338
Purchased services	3,632	759	237	308	4,936
Utilities	382	48	-	766	1,196
Service contracts	3,422	4,247	1,947	781	10,397
Fees and payments	611	53	15	24	703
Other expenses	20,429	-	-	-	20,429
Total operations and maintenance	53,492	44,549	20,312	15,762	134,115





**STATUTORY
BODIES**

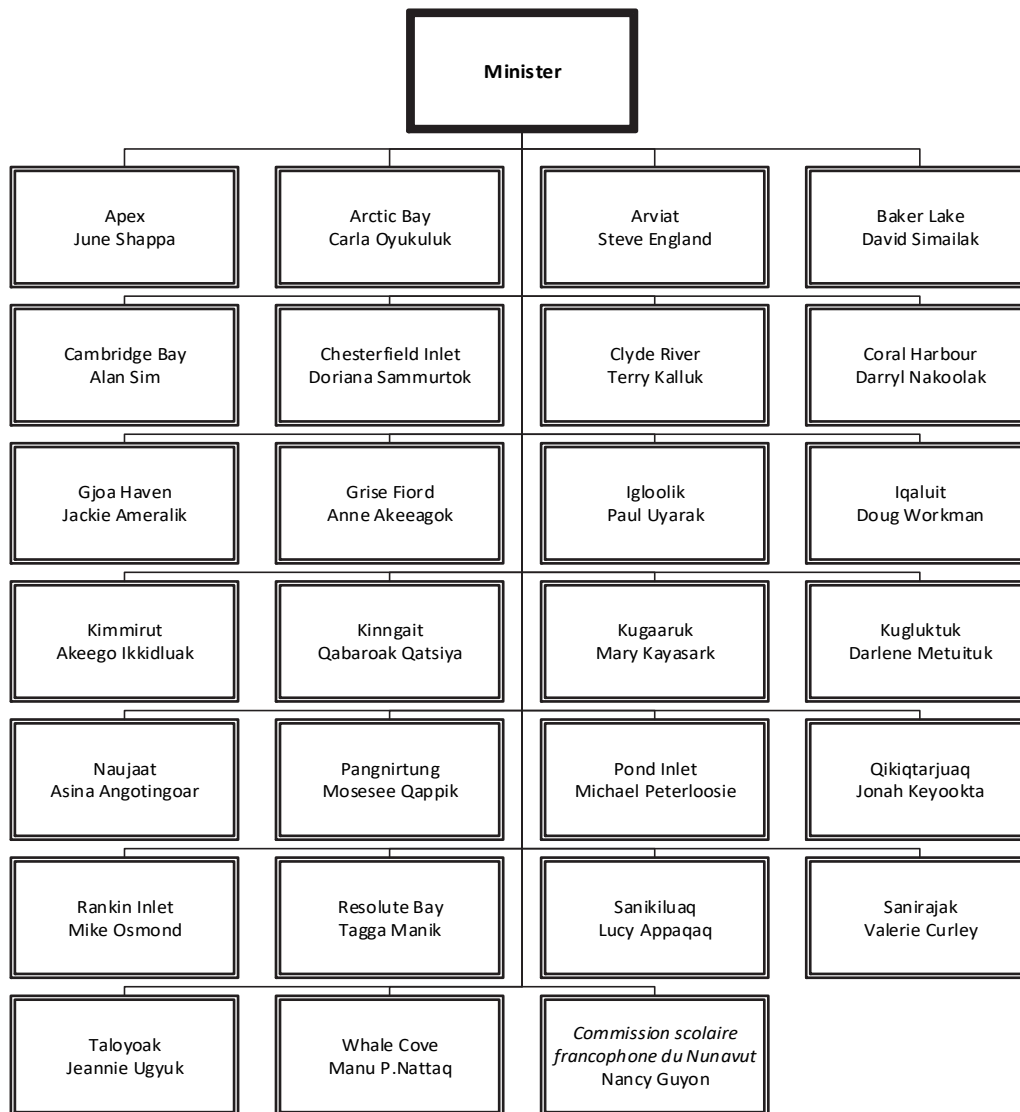


**DISTRICT EDUCATION
AUTHORITIES**

David Joanasie
Minister

(see Accounting Structure Chart)
Chair

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	18.5
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)	18.5

DISTRICT EDUCATION AUTHORITIES

District Education Authorities (DEAs) are elected bodies representing the community in educational issues. DEAs are a critical element of the education system. DEAs have a major responsibility to oversee and direct community level delivery of kindergarten to grade 12 education. DEAs work with and direct the principal to ensure the delivery of the school program and an educational environment in each school that promotes a positive learning atmosphere that reflects the cultural and linguistic realities of each community and supports educational excellence.

District Education Authorities have a particularly strong role in overseeing local issues such as language of instruction, budgets, calendars, attendance, the school environment, cultural programs, and activities, programs and services that are part of the school program but outside the education program.

DISTRIBUTION OF OPERATIONS AND MAINTENANCE BUDGET

DISTRICT EDUCATION AUTHORITY BY REGION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Qikiqtaaluk Region				
Apex	68	69	75	74
Arctic Bay	401	401	346	343
Clyde River	409	409	373	372
Grise Fiord	122	122	122	122
Igloolik	768	768	718	706
Iqaluit	1,289	1,288	1,288	1,282
Kimmirut	239	239	247	248
Kinngait	628	628	636	634
Pangnirtung	469	469	448	445
Pond Inlet	590	590	592	600
Qikiqtarjuaq	247	247	233	171
Resolute Bay	127	127	131	130
Sanikiluaq	358	358	336	342
Sanirajak	434	434	430	417
Qikiqtaaluk Region Total	6,149	6,149	5,975	5,886
Kivalliq Region				
Arviat	967	967	942	926
Baker Lake	712	712	708	698
Chesterfield Inlet	217	217	229	225
Coral Harbour	446	446	424	418
Naujaat	582	582	514	510
Rankin Inlet	773	773	748	750
Whale Cove	287	287	290	290
Kivalliq Region Total	3,984	3,984	3,855	3,817
Kitikmeot Region				
Cambridge Bay	558	558	583	580
Gjoa Haven	584	584	553	557
Kugaaruk	582	583	514	531
Kugluktuk	614	614	620	640
Taloyoak	513	513	485	484
Kitikmeot Region Total	2,851	2,852	2,755	2,792
Commission scolaire francophone du Nunavut	269	267	211	220
Total operations and maintenance	13,253	13,252	12,796	12,715

Note: 2021-2022 Main Estimates figures are based on preliminary enrollment data and may be subject to change.





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Nunavut Human Rights Tribunal
Nunavunmi Inungnut Pitqutigiyayunut Ihuaqhaiyit
Tribunal des droits de la personne du Nunavut

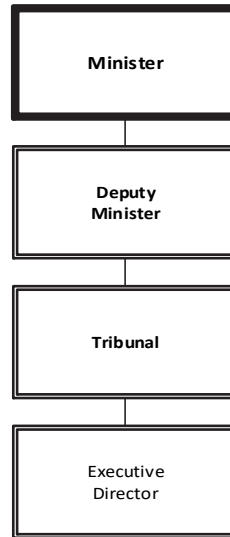
George Hickes
Minister

Maureen Doherty
Chair

Stephen Mansell
Deputy Minister

Rosie Tanuyak-Ell
Executive Director

ACCOUNTING STRUCTURE CHART



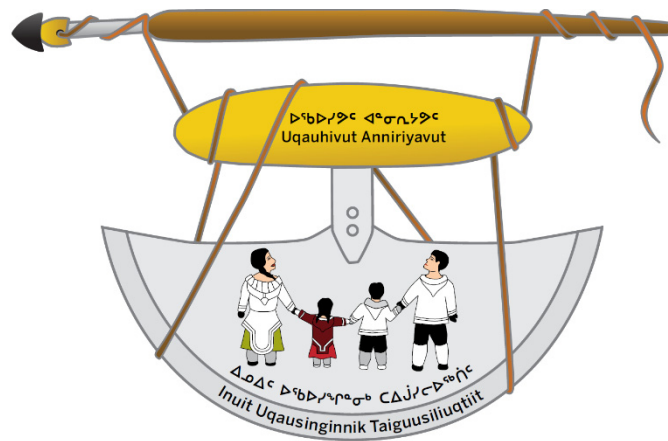
Person Years (PYs)	Total
Approved	3.0
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)¹	3.0

1. Also reported in Department of Justice, Directorate.

NUNAVUT HUMAN RIGHTS TRIBUNAL

The Nunavut Human Rights Tribunal's mandate is to ensure that individuals in Nunavut have equality of opportunity in such areas as employment or hiring-related processes and plans; renting commercial or residential premises; requesting or receiving goods, services, benefits facilities or contracts which are publicly offered; and notices, signs or other material intended for the public with respect to any of the above.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	533	533	533	437
Grants and contributions	-	-	-	-
Travel and transportation	90	90	90	76
Materials and supplies	20	20	20	70
Purchased services	15	15	15	8
Utilities	-	-	-	-
Service contracts	115	115	115	118
Fees and payments	19	19	19	38
Other expenses	20	20	20	7
Total operations and maintenance	812	812	812	754



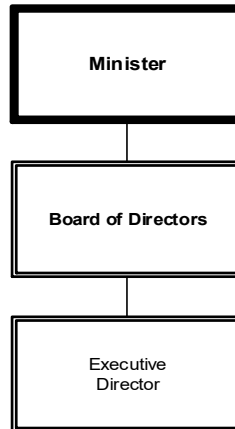
INUIT UQAUSINGINNIK TAIGUUSILIUQTIIT

Margaret Nakashuk
Minister

Louis Tapardjuk
Chair

(vacant)
Executive Director

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	8.0
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)¹	8.0

1. Also reported in Department of Culture and Heritage, Directorate.

INUIT UQAUSINGINNIK TAIGUUSILIUQTIIT

The *Inuit Language Protection Act* creates an Inuit language authority, known as the *Inuit Uqausinginnik Taiguusiliuqtiit*. This expert body was established as a separate branch under the Department of Culture and Heritage, until it became an independent public agency at arm's length from the Government of Nunavut, on September 18, 2011. Inuit Uqausinginnik Taiguusiliuqtiit will expand the knowledge and expertise generally available with respect to the Inuit language, consider and make decisions about Inuit language use, development and standardization, and to disseminate its information and decisions in the form of published reports, recommendations, or usage directives with which the Government of Nunavut and its public agencies must comply.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	1,106	1,106	1,106	946
Grants and contributions	50	50	50	50
Travel and transportation	320	320	320	119
Materials and supplies	100	100	100	82
Purchased services	100	100	100	29
Utilities	-	-	-	-
Service contracts	475	475	475	222
Fees and payments	10	10	10	16
Other expenses	15	15	15	37
Total operations and maintenance	2,176	2,176	2,176	1,501



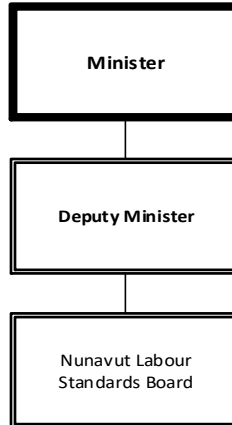
**NUNAVUT LABOUR
STANDARDS BOARD**

George Hickes
Minister

Stephen Mansell
Deputy Minister

Arthur Yuan
Chair

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	-
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)	-

NUNAVUT LABOUR STANDARDS BOARD

The Nunavut Labour Standards Board administers the *Labour Standards Act* and its regulations, the *Wage Recovery Act* and *Employment Agency Act*. The Labour Standards Board functions independently to hear appeals under the *Labour Standards Act*.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	-	-	-	1
Grants and contributions	-	-	-	-
Travel and transportation	10	10	10	-
Materials and supplies	6	6	6	1
Purchased services	2	2	2	1
Utilities	-	-	-	-
Service contracts	11	11	11	25
Fees and payments	1	1	1	-
Other expenses	-	-	-	-
Total operations and maintenance	30	30	30	28



**LEGAL SERVICES BOARD
OF NUNAVUT**

George Hicke
Minister

Madeleine Redfern
Chair

Benson Cowan
Executive Director

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	7.0
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)¹	7.0

1. Also reported in Department of Justice, Directorate.

LEGAL SERVICES BOARD OF NUNAVUT

The Legal Services Board is established under the *Legal Services Act*. It operates at arm's length from the Government of Nunavut in accordance with the obligations set out under the Access to Justice Agreement, making it responsible for the delivery of legal aid, the Inuit Court Worker program, and the provision of public legal education and information throughout Nunavut. The board is responsible for overseeing the operation of the following regional clinics: Maliiganik Tukisiiniakvik Law Centre, Keewatin Legal Services Centre Society and the Kitikmeot Law Centre.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	5,759	5,759	5,759	5,348
Grants and contributions	2,605	2,605	2,605	2,588
Travel and transportation	1,091	1,091	1,091	884
Materials and supplies	26	26	26	20
Purchased services	76	76	76	85
Utilities	-	-	-	-
Service contracts	2,012	2,012	2,012	2,591
Fees and payments	196	196	196	177
Other expenses	53	53	53	125
Total operations and maintenance	11,818	11,818	11,818	11,818

SUMMARY OF GRANTS AND CONTRIBUTIONS

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
(C = Contribution; G = Grant)				
C Maliiganik Tukisiiniakvik Law Centre in Iqaluit	1,500	1,500	1,500	1,569
C Keewatin Legal Services Centre Society in Rankin Inlet	595	595	595	684
C Kitikmeot Law Centre in Cambridge Bay	510	510	510	335
TOTAL GRANTS AND CONTRIBUTIONS	2,605	2,605	2,605	2,588





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Nunavut Liquor and Cannabis Board

Nunavunmi Tanngaliqinirmut Higaarlungniklu Katimayiit

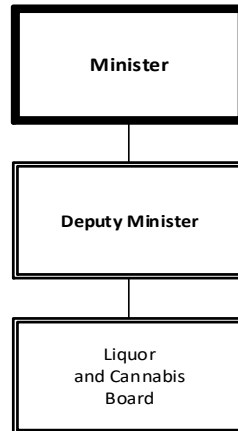
Société des alcools et du cannabis du Nunavut

George Hickes
Minister

Jeff Chown
Deputy Minister

Terry Dobbins
Chair

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	-
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)	-

NUNAVUT LIQUOR AND CANNABIS BOARD

The Nunavut Liquor and Cannabis Board is an administrative tribunal that has general responsibility to control the conduct of liquor license holders, control the management of equipment of liquor licensed premises and set conditions under which liquor can be sold or consumed on licensed premises under the *Liquor Act*. The Board also plays a role in cannabis licensing by hearing appeals from cannabis licensees who disagree with the decisions of the Superintendent of Licensing.

Funds needed for expenditures for the purposes of the Board come from monies appropriated for that purpose. That appropriation is part of the Department of Finance, Corporate Management Branch. All monies received by the Liquor and Cannabis Board through license fees, permits, and other revenue (e.g., fines) are deposited to the Consolidated Revenue Fund of the Government of Nunavut; they are not used to offset the operating expenses of the board.

DESCRIPTION	Main	Revised	Main	Actual
	Estimates	Estimates	Estimates	Expenditures
	2021-2022	2020-2021	2020-2021	2019-2020
	(\$000)	(\$000)	(\$000)	(\$000)
Compensation and benefits	37	37	37	13
Grants and contributions	-	-	-	-
Travel and transportation	35	35	35	20
Materials and supplies	4	4	4	1
Purchased services	5	5	5	-
Utilities	-	-	-	-
Service contracts	90	90	90	94
Fees and payments	2	2	2	1
Other expenses	2	2	2	-
Total operations and maintenance	175	175	175	129



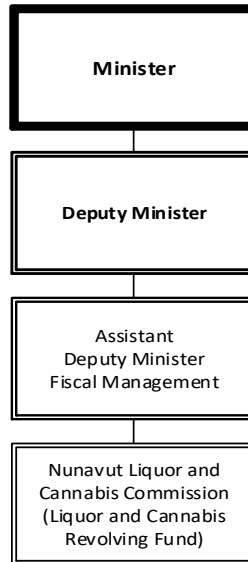
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Nunavut Taangat Higaarluktuniklu
Alcools et Cannabis Nunavut
Nunavut Liquor and Cannabis

George Hickes
Minister

Jeff Chown
Deputy Minister

Dan Carlson
Assistant Deputy Minister

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	-
Third-party funded	-
Revolving fund	33.0
Total Person Years (PYs)¹	33.0

1. Also reported in Department of Finance, Fiscal Management.

NUNAVUT LIQUOR AND CANNABIS COMMISSION

The Nunavut Liquor and Cannabis Commission is responsible for the purchasing, warehousing and distribution of all alcohol and cannabis products in the territory. Revenue from sales is deposited to the Liquor and Cannabis Revolving Fund, which has an authorized limit of \$15 million. All expenses incurred with respect to the Commission are paid out of that revolving fund. The Commission operates locations in Rankin Inlet and Iqaluit.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Authorized limit	15,000	15,000	15,000	15,000
Operating results				
Income				
Sales income	22,029	20,109	20,109	16,321
Cannabis mark-ups	25	30	30	24
Total income	22,054	20,139	20,139	16,345
Less: cost of goods sold	10,354	9,413	9,413	7,522
Gross profit	11,700	10,726	10,726	8,823
Operations and maintenance expenditures				
Compensation and benefits	3,561	3,205	3,205	2,708
Grants and contributions	100	-	-	-
Travel and transportation	83	145	145	34
Materials and supplies	846	763	763	302
Purchased services	846	870	870	384
Utilities	156	181	181	285
Service contracts	1,773	1,856	1,856	1,619
Fees and payments	56	61	61	42
Other expenses	133	589	589	313
Total operations and maintenance expenditures	7,554	7,670	7,670	5,687
Operating surplus (deficit)	4,146	3,056	3,056	3,136
Capital expenditures	949	1,133	653	56
Total expenditures	18,857	18,216	17,736	13,265

Note 1: Actuals presented here are based on the Nunavut Liquor and Cannabis Commission's audited financial statements. Any differences from the Public Accounts are due to differing accounting policies applied.



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Nunavunmi Arnanut Katimayiit

Nunavut Status of Women Council

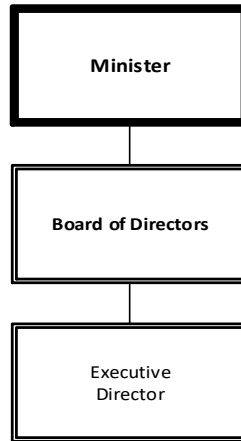
Conseil Qulliit de la Condition Féminine du Nunavut

Elisapee Sheutiapik
Minister

Sileema Angoyuak
President

Beth Beattie
Executive Director

ACCOUNTING STRUCTURE CHART



Person Years (PYs)	Total
Approved	2.0
Third-party funded	-
Revolving fund	-
Total Person Years (PYs)	2.0

QULLIIT NUNAVUT STATUS OF WOMEN COUNCIL

The purpose of the Qullit Nunavut Status of Women Council is to advance the goal of equal participation of women in society and promote changes in social, legal and economic structures to that end. The council receives a \$370,000 contribution from the Government of Nunavut.

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
Compensation and benefits	244	244	244	165
Grants and contributions	-	-	-	-
Travel and transportation	53	53	53	25
Materials and supplies	13	13	13	15
Purchased services	14	14	14	18
Utilities	-	-	-	-
Service contracts	28	28	28	41
Fees and payments	17	17	17	17
Other expenses	1	1	1	2
Total operations and maintenance	370	370	370	283



**APPENDIXES TO THE
2021-2022 MAIN ESTIMATES**



**APPENDIX I:
GLOSSARY**

GLOSSARY

Accumulated Amortization	The total to date of the periodic amortization charges relating to tangible capital assets since they were placed in use.
Amortization	The systematic process of allocating the cost of capital assets to expense for the periods in which they provide benefits. For the purpose of tangible capital assets accounting in the government, amortization is calculated using the straight-line method, which assumes that an equal benefit is received in each year of an asset's estimated useful life.
Appropriation	A budget approved by the Legislative Assembly that permits obligations to be incurred and expenditures to be made. Appropriations are usually made for fixed amounts and are typically for a period of one year.
Asset	An economic resource controlled by the Government from which future economic benefits may be obtained. Assets can include physical infrastructure and amounts due to the Government by outside parties.
Branch	The first (highest) level of sub-division within a department.
Budget	An estimate of proposed expenditures for a given period.
Business Plan	The formal statement of the Government's goals for the next three years, including its Vision and Guiding Principles. The Business Plan articulates the strategic and operational priorities for each core business line of the government's departments and territorial corporations.
Capital Asset	Physical property used in the operations of the Government, and not intended for sale. Capital assets will have a useful life that extends over more than one fiscal period.
Capital Expenditures	Government expenditures for the purchase or construction of a capital asset; an outlay that increases the expected useful life of an existing capital asset; planning and study costs related to capital asset acquisition or construction; or grants and contributions to other agencies for the purpose of capital acquisition or construction.
Contribution	A conditional transfer of appropriated funds to a public agency, community government or other organization that is accountable to the Government for the use of the funds and fulfillment of the objectives for which the funding is provided.
Control Object	Each vote category of appropriations is further broken down into control objects. The 2021-2022 Main Estimates are presented at the following control object levels: <ul style="list-style-type: none"> • Compensation and benefits • Grants and contributions
Department	Organizational entity established by Cabinet to deliver programs and services within a specified mandate.
Department Summary	Describes the Mission or purpose and summarizes the Detail of Expenditure for each department.

Disposals	Voluntary (through sale, exchange, etc.) or involuntary (through damage or theft) disposal of capital assets. Upon disposal, the net book value of the capital asset is removed from the accounts.
Distribution of Budget	The anticipated regional allocation of departmental budgets.
Estimates	The estimated expenditures approved by the Legislative Assembly for all government departments.
Expenditure	Funds paid or payable to acquire goods and services or a capital asset.
Financial Management Board	A committee of the Executive Council consisting of all members of the Executive Council that is responsible for the financial management and administration of the Government of Nunavut.
Fiscal Year	A consecutive twelve-month period designated as the reporting year of a government or organization. The Government of Nunavut's fiscal year starts April 1 st and ends March 31 st of the following calendar year.
Government Reporting Entity	All twelve departments, all revolving funds, the five territorial corporations and the eight public agencies together form the Government of Nunavut's reporting entity.
Grant	An unconditional transfer of appropriated funds to a public agency, group or organization for which the recipient is, with the exception of meeting the eligibility criteria for the grant, not accountable to the government.
Infrastructure	The permanent facilities and organization structure in place for the purpose of delivering government programs.
Net book value	The cost of a tangible capital asset, less both accumulated amortization and the amount of any write-down.
Person years	<p>Each full-time position in the Government of Nunavut or Territorial Corporations, is counted as 1.0 person years. The person year value of part-time positions are calculated to four decimal places based on the number of hours worked per week in relation to a full-time position, but are rounded to the nearest decimal for presentation in the Main Estimates. Person year values presented in the Main Estimates only include those positions that are subject to the <i>Public Service Act</i>. The Nunavut Development Corporation is excluded from that act, so a job forecast is provided instead. Departments are not permitted to have unfunded positions. Positions/person years are categorized in the Main Estimates by source of funding, as follows:</p> <ul style="list-style-type: none">• Approved:<ul style="list-style-type: none">• Departments: funded by the vote 01 appropriation.• Nunavut Housing Corporation and Nunavut Arctic College: both those funded by the Government of Nunavut's vote 01 appropriated contribution and those funded internally with their own source revenues and/or accumulated surplus.• All other entities: positions that are not funded by third-party agreements.

	<ul style="list-style-type: none"> • Third-party funded: positions funded through contribution agreements with entities not part of the Government of Nunavut's Reporting Entity. • Revolving fund: positions funded by either the Liquor and Cannabis Revolving Fund or the Petroleum Products Revolving Fund
Program	A major government function designed to achieve the specified objectives of a policy that has been authorized by the Legislative Assembly (also referred to as department).
Public Agencies	A statutory body or territorial corporation specified in Part IX Section 75 of the <i>Financial Administration Act</i> .
Regions	Geographical sub-divisions of Nunavut for administrative purposes.
Tangible Capital Asset	<p>A non-financial asset of physical substance that is purchased, constructed, developed or otherwise acquired and has the following characteristics:</p> <ul style="list-style-type: none"> • it is held for use in the production or supply of goods, delivery of services or programs outputs, • it has a useful life extending beyond one fiscal year and is intended to be used on a continuing basis, and • it is not intended for resale in the ordinary course of operations. <p>The major categories of tangible capital assets are:</p> <ul style="list-style-type: none"> • Buildings • Tank Farms • Infrastructure • Leased Buildings • Storage Facilities • Equipment
Standard Object	<p>Each vote category of appropriations is further broken down into standard objects. The 2021-2022 Main Estimates are presented at the following standard object levels:</p> <ul style="list-style-type: none"> • Travel and transportation • Materials and supplies • Purchased services • Utilities • Service contracts • Fees and payments • Other expenses
Vote	A category of expenditures according to its intended use (e.g., Vote 1 – Operations and Maintenance, Vote 2 – Capital).
Work in Progress	Records the value of capital assets under development or construction and not yet substantially complete or in service.





**APPENDIX II:
BUDGET DEVELOPMENT PROCESS**

BUDGET DEVELOPMENT PROCESS

Introduction

In general terms, the Main Estimates reflect the Government of Nunavut's plan of action for the upcoming fiscal year. Specifically, the Main Estimates represent all anticipated expenditures for the fiscal year which commences April 1st.

The Main Estimates seek appropriation authority for a fiscal year. The Budget Address, presented by the Minister of Finance at the time of presentation of the Main Estimates, is an integral part of the total budget package. In addition, the departmental Business Plans are tabled in the Legislative Assembly.

Many individuals and organizations, both from within the government and from the public, have been consulted during the planning and development stages of the budget process. However, the exact content of the Main Estimates is not public until tabled in the Legislative Assembly by the Minister of Finance. Traditionally, the budget presentation process prevents special interest advantages being obtained through advance information on government fiscal initiatives.

This Budget Development Process has several phases:

- Business Plan Development
- Main Estimates / Capital Estimates Development
- Budget Address Development
- Presentation to the Legislative Assembly
- Supplementary Estimates
- Results Reporting / Variance Reporting

Business Plan Development

- The 2021-2024 Business Plan highlights Government of Nunavut programs in the core business section.
- The appendix to the Core Business section for each department and agency in the Business Plan provides a link from the program structure to the accounting structure used in the Main Estimates.
- The Business Plan focuses primarily on Vote 1 - operations and maintenance expenditures.
- The Business Plan is submitted to Executive Council for consideration.
- After Executive Council, the Business Plan is referred to Standing Committees for consideration.
- The Business Plan is tabled in the Legislative Assembly with the Main Estimates.

Main Estimates / Capital Estimates Development

- Departments are responsible for the development of their budgets within targets and guidelines established by the Financial Management Board (FMB).
- Departmental information is divided into two separate documents by the Department of Finance to produce the Main Estimates, which are tabled in the Legislative Assembly during the winter session, and Capital Estimates, which are tabled during the fall session.
- FMB reviews the Main Estimates/Capital Estimates.
- FMB approves draft Main Estimates that are forwarded to Standing Committees, prior to the winter session.
- FMB approves draft Capital Estimates that are forwarded to Standing Committees, prior to the fall session.

Budget Address Development

- The Department of Finance drafts the text of the Budget Address.
- The Budget Address outlines trends, anticipated developments, and the government's action plan for the upcoming fiscal year.
- The Budget Address highlights new program initiatives, the impact of government activities, economic information, and fiscal details.

Presentation to the Legislative Assembly

- Standing Committees meet prior to the presentation of the Main Estimates/Capital Estimates. Standing Committees review draft business plans and the proposed budget.
- Standing Committees prepare a report to be presented to the Legislative Assembly.
- After the Budget Address, the Main Estimates are publicly released.
- The Capital Estimates for the following fiscal year are tabled in the fall session.

Supplementary Estimates

- Supplementary Estimates are required to authorize increases or decreases in departmental spending.
- Supplementary Estimates must be approved by the Legislative Assembly.
- Supplementary Estimates include all Special Warrants, which have been signed by the Commissioner to provide advanced spending authority for funding requirements that meet the criteria set out in the *Financial Administration Act*.

Results Reporting / Variance Reporting

- Departments are required to regularly report their fiscal situation to the Financial Management Board. This includes variance reports on a year-to-date basis for expenditures.
- At the end of the fiscal year, departments are required to report to the Legislative Assembly.



**APPENDIX III:
THREE-YEAR EXPENDITURE FORECAST**

SUMMARY OF THREE-YEAR FORECASTS

Government of Nunavut	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
REVENUES								
Territorial Formula Financing	1,712,500	-	1,782,100	-	1,844,700	-	1,887,200	-
Other transfer payments	124,500		110,600		117,200		121,500	
Own source revenues	211,100		220,400		229,800		237,800	
Total Revenues	2,048,100		2,113,100		2,191,700		2,246,500	
EXPENDITURES (operations and maintenance)								
Compensation and benefits	653,142	4,994.3	669,569	5,126.9	672,352	5,144.0	672,416	5,139.5
Grants and contributions	409,450		412,836		415,873		415,756	
Other operations and maintenance	800,442		819,986		824,306		822,512	
Total expenditures before recoveries	1,863,034		1,902,391		1,912,531		1,910,684	
Less Recoveries:								
Nunavut Housing Corporation	(27,745)	(7.0)	(25,900)	(7.0)	(25,305)	(7.0)	(25,305)	(7.0)
Nunavut Arctic College	(18,578)	(35.5)	(18,621)	(32.0)	(18,621)	(32.0)	(18,621)	(32.0)
Total Government of Nunavut expenditures	1,816,711	4,951.8	1,857,870	5,087.9	1,868,605	5,105.0	1,866,758	5,100.5
Capital expenditures	143,028		164,001		199,000		204,700	
Supplementary requirements	50,000		75,000		75,000		75,000	
NET SURPLUS (DEFICIT)	38,361		16,229		49,095		100,042	

Note 1: Revenues and expenditures of revolving funds are not included in the above amounts.

Note 2: Planned expenditures for 2022-2023 and 2023-2024 represent current approved targets and do not include all anticipated appropriations for these years.

OFFICE OF THE LEGISLATIVE ASSEMBLY

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
ASSEMBLY OPERATIONS								
Compensation and benefits	3,994	24.0	3,918	24.0	3,918	24.0	3,918	24.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	5,621		5,293		5,293		5,293	
Subtotal	9,615		9,211		9,211		9,211	
EXPENDITURES ON BEHALF OF MEMBERS								
Compensation and benefits	6,897	-	6,755	-	6,755	-	6,755	-
Grants and contributions	-		-		-		-	
Other operations and maintenance	5,480		5,470		5,470		5,470	
Subtotal	12,377		12,225		12,225		12,225	
INDEPENDENT OFFICERS OF THE LEGISLATIVE ASSEMBLY								
Compensation and benefits	3,073	20.0	4,145	22.0	4,145	22.0	4,145	22.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	2,205		3,189		3,189		3,189	
Subtotal	5,278		7,334		7,334		7,334	
TOTAL	27,270	44.0	28,770	46.0	28,770	46.0	28,770	46.0

EXECUTIVE AND INTERGOVERNMENTAL AFFAIRS

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
DIRECTORATE								
Compensation and benefits	2,466	19.0	4,010	27.0	4,010	27.0	2,722	17.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	769		1,747		1,747		769	
Subtotal	3,235		5,757		5,757		3,491	
STRATEGIC PLANNING								
Compensation and benefits	2,743	20.0	2,945	22.0	2,945	22.0	2,945	22.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	260		181		181		181	
Subtotal	3,003		3,126		3,126		3,126	
NUNAVUT CABINET								
Compensation and benefits	3,021	18.0	3,121	18.0	3,121	18.0	3,115	18.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	1,369		1,280		1,280		1,286	
Subtotal	4,390		4,401		4,401		4,401	
COMMISSIONER OF NUNAVUT								
Compensation and benefits	179	1.0	179	1.0	179	1.0	179	1.0
Grants and contributions	10		10		10		10	
Other operations and maintenance	138		138		138		138	
Subtotal	327		327		327		327	
INTERGOVERNMENTAL AFFAIRS								
Compensation and benefits	4,411	38.0	4,401	38.0	4,400	38.0	4,421	38.0
Grants and contributions	355		225		225		205	
Other operations and maintenance	1,100		699		699		699	
Subtotal	5,866		5,325		5,324		5,325	
DEVOLUTION SECRETARIAT								
Compensation and benefits	1,273	10.0	1,579	9.0	1,579	9.0	1,579	10.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	970		815		815		815	
Subtotal	2,243		2,394		2,394		2,394	
TOTAL	19,064	106.0	21,330	115.0	21,329	115.0	19,064	106.0

FINANCE

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
CORPORATE MANAGEMENT								
Compensation and benefits	3,490	21.0	3,550	20.0	3,550	20.0	3,550	20.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	987		1,125		986		1,094	
Subtotal	4,477		4,675		4,536		4,644	
FISCAL MANAGEMENT								
Compensation and benefits	5,742	73.0	5,995	74.0	5,995	74.0	5,995	74.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	562		497		497		497	
Subtotal	6,304		6,492		6,492		6,492	
COMPTROLLERSHIP								
Compensation and benefits	18,015	135.0	18,569	137.0	18,569	137.0	18,569	137.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	2,617		1,705		1,692		1,693	
Subtotal	20,632		20,274		20,261		20,262	
CENTRALLY ADMINISTERED FUNDS								
Compensation and benefits	12,937	-	16,321	-	16,473	-	16,364	-
Grants and contributions	21,093		18,162		20,562		20,562	
Other operations and maintenance	34,486		37,029		37,029		37,029	
Subtotal	68,516		71,512		74,064		73,955	
TOTAL	99,929	229.0	102,953	231.0	105,353	231.0	105,353	231.0

HUMAN RESOURCES

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
HUMAN RESOURCE OPERATIONS								
Compensation and benefits	12,548	84.0	12,548	84.0	12,548	84.0	12,548	84.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	4,962		5,012		5,012		5,012	
Subtotal	17,510		17,560		17,560		17,560	
STRATEGIC HUMAN RESOURCE MANAGEMENT								
Compensation and benefits	6,494	49.0	6,494	49.0	6,494	49.0	6,494	49.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	4,164		4,164		4,164		4,164	
Subtotal	10,658		10,658		10,658		10,658	
TOTAL	28,168	133.0	28,218	133.0	28,218	133.0	28,218	133.0

JUSTICE

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
DIRECTORATE								
Compensation and benefits	8,307	66.0	7,304	64.0	7,337	64.0	7,337	64.0
Grants and contributions	12,630		12,630		12,630		12,630	
Other operations and maintenance	1,091		2,684		2,684		2,684	
Subtotal	22,028		22,618		22,651		22,651	
LAW ENFORCEMENT								
Compensation and benefits	-	-	-	-	-	-	-	-
Grants and contributions	-		-		-		-	
Other operations and maintenance	44,984		47,908		47,270		47,270	
Subtotal	44,984		47,908		47,270		47,270	
LAWYER SUPPORT SERVICES								
Compensation and benefits	3,199	26.0	3,529	29.0	3,199	26.0	3,199	26.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	351		351		351		351	
Subtotal	3,550		3,880		3,550		3,550	
REGISTRIES AND COURT SERVICES								
Compensation and benefits	8,876	75.0	8,776	75.0	8,876	75.0	8,876	75.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	5,361		5,248		5,148		5,148	
Subtotal	14,237		14,024		14,024		14,024	
CORRECTIONS								
Compensation and benefits	27,784	216.0	29,193	233.0	29,193	233.0	29,193	233.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	10,035		11,510		11,510		11,510	
Subtotal	37,819		40,703		40,703		40,703	
COMMUNITY JUSTICE								
Compensation and benefits	3,416	27.0	3,866	34.0	4,208	33.0	4,449	33.0
Grants and contributions	1,153		748		622		511	
Other operations and maintenance	473		726		759		406	
Subtotal	5,042		5,340		5,589		5,366	
TOTAL	127,660	410.0	134,473	435.0	133,787	431.0	133,564	431.0

CULTURE AND HERITAGE

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
DIRECTORATE								
Compensation and benefits	2,523	27.0	2,523	27.0	2,523	27.0	2,523	27.0
Grants and contributions	2,176		2,176		2,176		2,176	
Other operations and maintenance	576		576		576		576	
Subtotal	5,275		5,275		5,275		5,275	
OFFICIAL LANGUAGES								
Compensation and benefits	2,263	13.0	2,263	13.0	2,263	13.0	2,263	13.0
Grants and contributions	1,793		1,793		1,793		1,793	
Other operations and maintenance	3,176		3,176		3,176		3,176	
Subtotal	7,232		7,232		7,232		7,232	
TRANSLATION BUREAU								
Compensation and benefits	4,026	33.0	4,026	33.0	4,026	33.0	4,026	33.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	763		763		763		763	
Subtotal	4,789		4,789		4,789		4,789	
HERITAGE								
Compensation and benefits	2,174	16.8	2,174	16.8	2,174	16.8	2,174	16.8
Grants and contributions	2,058		2,058		2,058		2,058	
Other operations and maintenance	1,793		1,793		1,567		1,567	
Subtotal	6,025		6,025		5,799		5,799	
ELDERS AND YOUTH								
Compensation and benefits	1,079	8.0	1,079	8.0	1,079	8.0	1,079	8.0
Grants and contributions	800		800		800		800	
Other operations and maintenance	329		329		329		329	
Subtotal	2,208		2,208		2,208		2,208	
INUIT QAUJIMAJATUQANGIT								
Compensation and benefits	642	4.0	642	4.0	642	4.0	642	4.0
Grants and contributions	400		400		400		400	
Other operations and maintenance	293		293		293		293	
Subtotal	1,335		1,335		1,335		1,335	
TOTAL	26,864	101.8	26,864	101.8	26,638	101.8	26,638	101.8

EDUCATION

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
DIRECTORATE								
Compensation and benefits	1,905	14.0	2,032	17.0	2,032	17.0	2,032	17.0
Grants and contributions	665		665		665		665	
Other operations and maintenance	1,350		1,330		1,330		1,330	
Subtotal	3,920		4,027		4,027		4,027	
POLICY AND PLANNING								
Compensation and benefits	1,671	14.0	1,402	12.0	1,402	12.0	1,402	12.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	943		1,134		1,134		1,134	
Subtotal	2,614		2,536		2,536		2,536	
CORPORATE SERVICES								
Compensation and benefits	3,331	29.0	3,460	30.0	3,460	30.0	3,460	30.0
Grants and contributions	85		85		85		85	
Other operations and maintenance	1,330		1,565		1,565		1,565	
Subtotal	4,746		5,110		5,110		5,110	
EARLY LEARNING AND CHILD CARE								
Compensation and benefits	1,240	10.0	1,226	10.0	1,226	10.0	1,226	10.0
Grants and contributions	4,278		4,278		4,278		4,278	
Other operations and maintenance	641		597		597		597	
Subtotal	6,159		6,101		6,101		6,101	
CURRICULUM, RESOURCES AND FRENCH EDUCATION								
Compensation and benefits	4,057	33.0	3,849	32.0	3,849	32.0	3,849	32.0
Grants and contributions	-		100		100		100	
Other operations and maintenance	3,543		3,544		3,544		3,544	
Subtotal	7,600		7,493		7,493		7,493	
STUDENT ACHIEVEMENT								
Compensation and benefits	1,806	15.0	1,715	15.0	1,715	15.0	1,715	15.0
Grants and contributions	535		576		576		576	
Other operations and maintenance	3,263		3,555		3,555		3,555	
Subtotal	5,604		5,846		5,846		5,846	

EDUCATION, CONTINUED

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
K-12 SCHOOL OPERATIONS								
Compensation and benefits	156,892	1,202.8	162,495	1,274.4	164,981	1,299.5	168,663	1,327.0
Grants and contributions	13,476		14,323		14,323		14,323	
Other operations and maintenance	6,674		9,365		11,355		11,355	
Subtotal	177,042		186,183		190,659		194,341	
EDUCATOR DEVELOPMENT								
Compensation and benefits	2,629	22.0	2,581	22.0	2,581	22.0	2,581	22.0
Grants and contributions	4,603		5,785		5,785		5,799	
Other operations and maintenance	3,803		3,796		3,796		3,796	
Subtotal	11,035		12,162		12,162		12,176	
ADVANCED EDUCATION								
Compensation and benefits	2,033	17.0	2,019	17.0	2,019	17.0	2,019	17.0
Grants and contributions	11,778		11,778		11,778		11,778	
Other operations and maintenance	342		339		339		339	
Subtotal	14,153		14,136		14,136		14,136	
TOTAL	232,873	1,356.8	243,594	1,429.4	248,070	1,454.5	251,766	1,482.0

HEALTH

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
DIRECTORATE								
Compensation and benefits	23,291	150.0	25,531	177.0	25,531	177.0	23,291	156.0
Grants and contributions	9,117		9,117		9,117		9,117	
Other operations and maintenance	24,655		24,755		24,755		24,655	
Subtotal	57,063		59,403		59,403		57,063	
PUBLIC HEALTH								
Compensation and benefits	17,013	147.7	17,460	143.7	17,460	143.7	17,460	143.7
Grants and contributions	498		764		764		764	
Other operations and maintenance	6,373		6,821		6,821		6,821	
Subtotal	23,884		25,045		25,045		25,045	
HEALTH CARE SERVICE DELIVERY								
Compensation and benefits	113,487	954.8	113,987	955.3	113,987	955.3	113,987	955.3
Grants and contributions	2,017		2,017		2,017		2,017	
Other operations and maintenance	272,476		270,665		270,665		270,665	
Subtotal	387,980		386,669		386,669		386,669	
TOTAL	468,927	1,252.5	471,117	1,276.0	471,117	1,276.0	468,777	1,255.0

ENVIRONMENT

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
CORPORATE MANAGEMENT								
Compensation and benefits	4,482	34.0	4,318	34.0	4,318	34.0	4,318	34.0
Grants and contributions	28		373		373		373	
Other operations and maintenance	1,370		1,189		1,189		1,189	
Subtotal	5,880		5,880		5,880		5,880	
PROGRAM MANAGEMENT								
Compensation and benefits	10,858	98.5	10,858	98.5	10,858	98.5	10,858	98.5
Grants and contributions	1,016		1,016		1,016		1,016	
Other operations and maintenance	6,955		6,955		6,955		6,955	
Subtotal	18,829		18,829		18,829		18,829	
TOTAL	24,709	132.5	24,709	132.5	24,709	132.5	24,709	132.5

COMMUNITY AND GOVERNMENT SERVICES

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
DIRECTORATE								
Compensation and benefits	8,726	72.0	9,353	77.0	9,353	77.0	9,353	77.0
Grants and contributions	80		80		80		80	
Other operations and maintenance	3,701		3,651		3,651		3,651	
Subtotal	12,507		13,084		13,084		13,084	
LOCAL GOVERNMENT SERVICES								
Compensation and benefits	11,390	95.0	11,097	91.0	11,097	91.0	11,097	91.0
Grants and contributions	71,456		73,048		72,577		72,577	
Other operations and maintenance	4,860		5,812		4,576		4,576	
Subtotal	87,706		89,957		88,250		88,250	
INFORMATION MANAGEMENT/INFORMATION TECHNOLOGY								
Compensation and benefits	9,929	82.0	9,748	80.0	9,748	80.0	9,748	80.0
Grants and contributions	25		25		25		25	
Other operations and maintenance	28,807		34,478		34,478		34,478	
Subtotal	38,761		44,251		44,251		44,251	
INFRASTRUCTURE								
Compensation and benefits	22,448	183.0	23,182	184.0	23,182	184.0	22,945	182.0
Grants and contributions	1,795		1,795		1,795		1,795	
Other operations and maintenance	93,414		93,522		93,522		93,522	
Subtotal	117,657		118,499		118,499		118,262	
NUNAVUT PETROLEUM PRODUCTS COMMISSION								
Compensation and benefits	-	30.0	-	30.0	-	30.0	-	30.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	-		-		-		-	
Subtotal	-		-		-		-	
TOTAL	256,631	462.0	265,791	462.0	264,084	462.0	263,847	460.0

ECONOMIC DEVELOPMENT AND TRANSPORTATION

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
CORPORATE MANAGEMENT								
Compensation and benefits	5,485	40.0	5,492	40.0	5,492	40.0	5,492	40.0
Grants and contributions	4,258		4,258		4,258		4,258	
Other operations and maintenance	930		930		930		930	
Subtotal	10,673		10,680		10,680		10,680	
ECONOMIC DEVELOPMENT								
Compensation and benefits	8,769	71.0	8,864	72.0	8,864	72.0	8,864	72.0
Grants and contributions	17,679		17,679		17,679		17,679	
Other operations and maintenance	4,143		3,893		3,893		3,893	
Subtotal	30,591		30,436		30,436		30,436	
TRANSPORTATION								
Compensation and benefits	5,761	44.0	5,659	43.0	5,659	43.0	5,659	43.0
Grants and contributions	1,830		1,830		1,830		1,830	
Other operations and maintenance	43,191		43,191		43,191		43,191	
Subtotal	50,782		50,680		50,680		50,680	
TOTAL	92,046	155.0	91,796	155.0	91,796	155.0	91,796	155.0

FAMILY SERVICES

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
CORPORATE MANAGEMENT								
Compensation and benefits	6,028	43.0	6,028	43.0	6,028	43.0	6,028	43.0
Grants and contributions	4,321		4,836		4,836		4,836	
Other operations and maintenance	1,183		1,183		1,183		1,183	
Subtotal	11,532		12,047		12,047		12,047	
FAMILY WELLNESS								
Compensation and benefits	13,883	104.6	13,883	104.6	13,883	104.6	13,883	104.6
Grants and contributions	4,980		6,405		6,405		6,405	
Other operations and maintenance	52,247		54,960		54,960		54,960	
Subtotal	71,110		75,248		75,248		75,248	
INCOME ASSISTANCE								
Compensation and benefits	6,385	52.3	6,385	52.3	6,385	52.3	6,385	52.3
Grants and contributions	54,905		55,565		56,225		56,225	
Other operations and maintenance	792		792		792		792	
Subtotal	62,082		62,742		63,402		63,402	
CAREER DEVELOPMENT								
Compensation and benefits	4,453	37.0	4,453	39.0	4,453	39.0	4,453	39.0
Grants and contributions	5,715		5,715		5,715		5,715	
Other operations and maintenance	941		941		941		941	
Subtotal	11,109		11,109		11,109		11,109	
TOTAL	155,833	236.9	161,146	238.9	161,806	238.9	161,806	238.9

NUNAVUT HOUSING CORPORATION

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
HEADQUARTERS								
Compensation and benefits	6,938	55.0	6,938	55.0	6,938	51.0	6,938	51.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	1,616		2,039		3,539		3,539	
Subtotal	8,554		8,977		10,477		10,477	
DEBT REPAYMENT								
Compensation and benefits	-	-	-	-	-	-	-	-
Grants and contributions	-		-		-		-	
Other operations and maintenance	11,751		10,919		10,808		10,808	
Subtotal	11,751		10,919		10,808		10,808	
DISTRICT OFFICES								
Compensation and benefits	7,542	51.0	7,542	51.0	7,542	51.0	7,542	51.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	2,235		2,234		2,234		2,234	
Subtotal	9,777		9,776		9,776		9,776	
AFFORDABLE HOUSING PROGRAM (PUBLIC HOUSING)								
Compensation and benefits	-	-	-	-	-	-	-	-
Grants and contributions	151,842		151,721		152,295		152,295	
Other operations and maintenance	-		-		-		-	
Subtotal	151,842		151,721		152,295		152,295	
AFFORDABLE HOUSING PROGRAM (STAFF HOUSING)								
Compensation and benefits	2,327	17.0	2,327	17.0	2,327	17.0	2,327	17.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	61,212		61,305		64,625		64,625	
Subtotal	63,539		63,632		66,952		66,952	
TOTAL	245,463	123.0	245,025	123.0	250,308	119.0	250,308	119.0
Less:								
Canada Mortgage and Housing Corporation contribution and other revenue	(27,745)	(7.0)	(25,900)	(7.0)	(25,305)	(7.0)	(25,305)	(7.0)
TOTAL GOVERNMENT OF NUNAVUT FUNDED	217,718	116.0	219,125	116.0	225,003	112.0	225,003	112.0

NUNAVUT ARCTIC COLLEGE

Branch	2020-2021		2021-2022		2022-2023		2023-2024	
	Main Estimates		Main Estimates		Planned		Planned	
	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs	(\$000)	PYs
HEADQUARTERS								
Compensation and benefits	3,576	26.0	3,543	26.0	3,543	26.0	3,543	26.0
Grants and contributions	-		-		-		-	
Other operations and maintenance	2,217		2,364		2,364		2,364	
Subtotal	5,793		5,907		5,907		5,907	
NUNAVUT RESEARCH INSTITUTE								
Compensation and benefits	814	5.5	813	5.5	814	5.5	814	5.5
Grants and contributions	-		-		-		-	
Other operations and maintenance	231		355		354		354	
Subtotal	1,045		1,168		1,168		1,168	
REGIONAL CAMPUSES								
Compensation and benefits	31,921	220.3	31,424	216.8	31,424	216.8	31,424	216.8
Grants and contributions	-		-		-		-	
Other operations and maintenance	18,838		18,106		18,047		17,569	
Subtotal	50,759		49,530		49,471		48,993	
TOTAL	57,597	251.8	56,605	248.3	56,546	248.3	56,068	248.3
Less:								
Other sources of funding	(18,578)	(35.5)	(18,621)	(32.0)	(18,621)	(32.0)	(18,621)	(32.0)
TOTAL GOVERNMENT OF NUNAVUT FUNDED	39,019	216.3	37,984	216.3	37,925	216.3	37,447	216.3



**APPENDIX IV:
PROJECTS FUNDED UNDER
THIRD-PARTY AGREEMENTS**

DETAIL OF PROJECTS FUNDED UNDER THIRD-PARTY AGREEMENTS

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
EXECUTIVE AND INTERGOVERNMENTAL AFFAIRS				
Nunavut Implementation Funding Agreement ⁶	4,801	4,801	4,700	5,574
Nunavik Inuit Land Claims Agreement ⁶	458	458	441	250
Eeyou Marine Region Land Claims Agreement ⁶	495	486	468	150
Nunavut Lands and Resources Devolution Agreement ⁶	-	6,000	-	-
Agreement to Ensure Air Services to Remote Communities (COVID-19) ¹⁹	-	17,124	-	-
Nutritious Food Program for Eligible Elders and Children ²⁶	-	1,030	-	-
Total Executive and Intergovernmental Affairs	5,754	29,899	5,609	5,974
FINANCE				
Strengthening Financial Management ⁶	800	800	800	551
Strengthening Financial Management (COVID-19) ⁶	-	37,800	-	-
Northern Supports (COVID-19) ⁹	-	35,780	-	-
Nunavut Essential Workers Wage Premium (COVID-19) ⁹	-	3,900	-	-
Safe Restart (COVID-19) ⁹	-	25,493	-	-
Total Finance	800	103,773	800	551
HUMAN RESOURCES				
Article 23 Funding ⁶	5,000	5,000	5,000	1,618
Total Human Resources	5,000	5,000	5,000	1,618
JUSTICE				
Federal Inmate Recovery ⁵	615	615	615	504
Nunavut Victims' Support ¹³	500	500	820	498
Intensive Restorative Custody and Supervision Agreement ¹³	417	417	417	337
Aboriginal Justice Strategy Fund ¹³	412	412	412	412
Community Justice National Crime Prevention ¹³	279	279	500	466
Victims and Survivors of Crime Week ¹³	-	-	-	7
Gun and Gang Violence Action Fund ¹⁸	623	465	198	128
Nunavut Family Information Liaison Unit - Cultural Support Program ¹³	291	291	292	245
Therapeutic Justice Program - Pilot project ¹³	475	475	475	472
Therapeutic Justice Program ²⁶	275	275	275	-
Canada Family Justice System ¹³	210	210	210	120

DETAIL OF PROJECTS FUNDED UNDER THIRD-PARTY AGREEMENTS

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
JUSTICE, continued				
Public Legal Education Information ¹³	93	93	-	93
Community Justice Outreach Workers' Territorial Gathering ¹³	-	-	-	100
Indigenous Court Workers ¹³	500	500	500	500
Support to Communities Impacted by the COVID-19 Pandemic ¹³	-	38	-	-
Total Justice	4,690	4,570	4,714	3,882
CULTURE AND HERITAGE				
Canada-Nunavut General Agreement on the Promotion of French and Inuit Language ³	9,633	9,658	9,633	6,956
Total Culture and Heritage	9,633	9,658	9,633	6,956
EDUCATION				
Nunavut Teachers' Association Education Leave	1,146	1,146	962	573
Official Language in Education ³	1,990	1,990	1,984	1,649
Child First Initiative ⁶	-	330	-	223
Safe Return to Class (COVID-19) ⁷	2,875	2,875	-	-
Nunavut Early Learning and Child Care ⁷	-	3,076	-	1,933
Ecole des Trois-Soleils Addition and Expansion ²	9,100	1,041	-	-
Total Education	15,111	10,458	2,946	4,378
HEALTH				
Non-Insured Health Benefits Program ¹²	72,076	72,076	51,249	52,456
Nunavut Wellness Agreement ¹²	23,960	29,981	23,434	21,108
Toll-free Quitline Numbers on Tobacco Packaging Initiative ¹¹	100	100	100	100
Territorial Health Investment Fund (2017-2021) ¹¹	4,300	4,300	4,300	4,261
Canada-Nunavut Home and Community Care and Mental Health ¹¹	1,290	1,140	1,140	228
Canadian Chronic Disease Surveillance System ¹⁷	196	201	217	375
Canadian Congenital Anomalies Surveillance Systems ¹⁷	221	221	-	-
Health Funding Consolidated Contribution Agreement ¹²	-	58,000	-	-
Canadian Partnership Against Cancer ²²	-	390	390	18
Total Health	102,143	166,409	80,830	78,546
ENVIRONMENT				
Climate Change Adaptation ⁶	380	350	380	508
Climate Change Mitigation ¹⁵	150	344	120	272
Nunavut Wildlife Management Board projects	500	800	500	193

DETAIL OF PROJECTS FUNDED UNDER THIRD-PARTY AGREEMENTS

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
ENVIRONMENT, <i>continued</i>				
Polar Bear Sub-Population ⁸	-	-	250	-
Air Quality Education and Outreach Program ¹¹	-	-	-	71
Polar Bear Davis Strait ⁶	80	-	80	78
Ecosystem and Biodiversity of Qamanirjuaq Caribou Herd ⁶	-	53	-	72
Barren-ground Caribou Northeast Mainland - Nunavut ⁸	-	300	140	-
Peary Caribou Program - Bathurst Island Complex ⁸	36	42	-	-
Peary Caribou and Muskoxen ⁶	-	-	90	-
Monitoring Sub-populations of Barren-ground Caribou ²¹	150	-	150	138
Polar Bear Sampling and Data Sharing ²⁷	-	-	-	15
Polar Bear Optimal Sub-populations Monitoring Strategy ²⁵	-	5	-	-
Kitikmeot Grizzly Bear Monitoring - Non-invasive and Community-based Initiative ⁸	50	25	-	-
Baseline Marine Data ⁸	-	-	-	110
Delivery of Fisheries and Oceans Canada Program - Conservation Officers	-	-	125	-
Inshore Fisheries Science and Research Project ⁴ Growing Fisheries, Seal Research and Market Access Project ⁴	-	-	-	195
	-	-	-	1,000
Total Environment	1,346	1,919	1,835	2,652
COMMUNITY AND GOVERNMENT SERVICES				
Sport and Recreation grants ³	416	1,488	348	344
Search and Rescue New Initiatives Fund ¹⁸	-	243	282	35
Geotechnical Analysis and Drainage Planning ⁴	-	170	-	500
Northern REACHE Program ⁶	-	140	-	-
Administrative funding for federally-funded capital projects	-	-	-	6,918
Total Community and Government Services	416	2,041	630	7,797
ECONOMIC DEVELOPMENT AND TRANSPORTATION				
Contribution to Geoscience ⁴	-	-	-	1,662
Canada-Nunavut Business Service Centre ⁴	-	-	-	100
Strategic Approach Tourism ⁶	-	-	-	128

DETAIL OF PROJECTS FUNDED UNDER THIRD-PARTY AGREEMENTS

DESCRIPTION	Main Estimates 2021-2022 (\$000)	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
ECONOMIC DEVELOPMENT AND TRANSPORTATION, <i>continued</i>				
Canadian Agricultural Partnership ¹	421	421	421	-
Forward Operating Location, Rankin Inlet ¹⁶	-	400	400	400
Occupancy Agreement ¹⁶	548	548	548	548
Road Safety Transfer Program ¹⁹	-	50	50	50
Harvesting Infrastructure Investments ⁴	-	1,275	1,275	36
Intercommunity Trade System ⁴	-	347	347	-
Indigenous Tourism Growth ²⁴	-	65	65	-
Hold Baggage Screening Equipment Removal ²	-	-	-	16
Nanisivik Highway Upgrade ¹⁴	-	-	-	1,024
Clyde River Airside Surface Rehabilitation ¹⁹	-	-	-	911
Ocean Protection Plan - Scoping Studies ¹⁹	-	-	-	368
Total Economic Development and Transportation	969	3,106	3,106	5,243
FAMILY SERVICES				
Labour Market Development Agreement ⁷	4,049	4,049	4,049	3,873
Workforce Development Agreement ⁷	2,992	2,992	4,500	1,954
Nunavut Women and Girls Leadership and Governance Initiatives ²⁰	150	150	150	-
Nunavut Food Security ²³	-	464	-	-
Nunavut Food Security Coalition Community Project Fund ²⁶	200	250	-	-
Total Family Services	7,391	7,905	8,699	5,827
TOTAL GOVERNMENT OF NUNAVUT	153,253	344,738	123,802	123,424
Total by funding sources:				
Government of Canada	150,982	340,313	121,460	122,487
Other sources	2,271	4,425	2,342	937
Total Government of Nunavut	153,253	344,738	123,802	123,424

Notes

Note 1: Where the source of funding is not part of the project name that information is provided through footnotes. The source can be obtained by referring to the **Key to Funding Sources** list on page A-IV-5.

Note 2: Capital projects funded by third-party agreements are not included in this listing.

Note 3: Funding under some third-party agreements is used by more than one department. Such agreements are listed above only under the department that receives the revenue and administers the agreement.

Note 4: Estimates and Revised Estimates budgets do not include any deferred revenue, only net-new funding.

Note 5: The last four agreements listed under the Department of Environment (page A-IV-3) pertain to the Fisheries and Sealing program, which was transferred to the Department Economic Development and Transportation effective April 1st, 2020. Although the vote 01 expenditures for that program were restated accordingly per Appendix V (page A-V-1), the vote 04 expenditures were not, as none of the existing third-party agreements relating to it were extended beyond 2019-20. All new fisheries and sealing agreements will be reported under Economic Development and Transportation.

KEY TO FUNDING SOURCES**Government of Canada:**

1. Agriculture and Agro-Food Canada
2. Canadian Air Transport Security Authority
3. Canadian Heritage
4. Canadian Northern Economic Development Agency
5. Correctional Service Canada
6. Crown-Indigenous Relations and Northern Affairs Canada
7. Employment and Social Development Canada
8. Environment and Climate Change Canada
9. Finance Canada
10. Fisheries and Oceans Canada
11. Health Canada
12. Indigenous Services Canada
13. Justice Canada
14. National Defence
15. Natural Resources Canada
16. NAV Canada
17. Public Health Agency of Canada
18. Public Safety and Emergency Preparedness Canada
19. Transport Canada
20. Women and Gender Equality Canada

Other sources:

21. Agnico Eagle Mines Limited
22. Canadian Partnership Against Cancer Corporation
23. Food Banks Canada
24. Indigenous Tourism Association of Canada
25. Nunavik Marine Region Wildlife Board
26. Nunavut Tunngavik Incorporated
27. Queen's University





**APPENDIX V:
SCHEDULE OF RESTATEMENT**

**SCHEDULE OF RESTATEMENT OF 2020-2021 MAIN ESTIMATES, 2020-2021
REVISED MAIN ESTIMATES AND 2019-2020 ACTUAL EXPENDITURES TO
CONFORM TO THE 2021-2022 PRESENTATION**

RESTATEMENTS	Revised Estimates 2020-2021 (\$000)	Main Estimates 2020-2021 (\$000)	Actual Expenditures 2019-2020 (\$000)
JUSTICE			
As shown in the 2020-2021 Main Estimates, the 2020-2021 Revised Estimates and the 2019-2020 Public Accounts	127,660	127,660	133,702
<i>Add:</i>			
Transfer of the Office of the Public Guardian from Family Services	-	-	1,393
TOTAL JUSTICE	127,660	127,660	135,095
EDUCATION			
As shown in the 2020-2021 Main Estimates, the 2020-2021 Revised Estimates and the 2019-2020 Public Accounts	232,873	232,873	213,697
<i>Add:</i>			
Transfer of the Financial Assistance for Nunavut Students program and administration from Family Services	-	-	8,433
TOTAL EDUCATION	232,873	232,873	222,130
ENVIRONMENT			
As shown in the 2020-2021 Main Estimates, the 2020-2021 Revised Estimates and the 2019-2020 Public Accounts	24,709	24,709	25,222
<i>Less:</i>			
Transfer of the Fisheries and Sealing program to Economic Development and Transportation	-	-	(3,688)
TOTAL ENVIRONMENT	24,709	24,709	21,534
ECONOMIC DEVELOPMENT AND TRANSPORTATION			
As shown in the 2020-2021 Main Estimates, the 2020-2021 Revised Estimates and the 2019-2020 Public Accounts	92,046	92,046	85,627
<i>Add:</i>			
Transfer of the Fisheries and Sealing program from Environment	-	-	3,688
TOTAL ECONOMIC DEVELOPMENT AND TRANSPORTATION	92,046	92,046	89,315
FAMILY SERVICES			
As shown in the 2020-2021 Main Estimates, the 2020-2021 Revised Estimates and the 2019-2020 Public Accounts	155,833	155,833	158,921
<i>Less:</i>			
Transfer of the Office of the Public Guardian to Justice	-	-	(1,393)
Transfer of the Financial Assistance for Nunavut Students program and administration to Education	-	-	(8,433)
TOTAL FAMILY SERVICES	155,833	155,833	149,095





Main Estimates

2021-2022